Chapter 1

INTRODUCTION

This is the 23rd annual Department of Defense (DoD) report on social representation in the U.S. Military Services. Such a profile of the social demography of the military was initiated in response to a mandate by the Senate Committee on Armed Services (Report 93-884, May 1974). Since fiscal year (FY) 1975, the Directorate for Accession Policy, Office of the Assistant Secretary of Defense (Force Management Policy) has provided annual data addressing the quality and representativeness of enlisted accessions and personnel compared to the civilian population. In keeping with an increased emphasis and reliance on a Total Force, Accession Policy has expanded this report to include statistics not only for active duty enlisted personnel but for officers and reservists as well. In addition to estimates of cognitive ability, routine demographics (e.g., age, gender, race/ethnicity) are supplemented with more complex composite measures (e.g., socioeconomic status) and service characteristics (e.g., years of service and pay grade). Further, historical data are included to aid in analyzing trends, and otherwise to render the statistics more interpretable. Thus quality, representation rates, and the like can be viewed within the context of the preceding decades. These data are invaluable to military personnel policymakers and analysts as well as others interested in monitoring the qualities and characteristics of the people serving in the Military Services.

The aim of the *Population Representation* report is to disseminate facts regarding the demographic, educational, aptitude, and socioeconomic levels of applicants, new recruits, and enlisted and officer members of the Active Forces and Reserve Components. Aptitude, education levels, age, race/ethnicity, and gender are among the mainstay statistics that shed light on the formidable task of recruiting. Years of service and pay provide measures of the degree of personnel experience as well as career progress that are particularly informative when examined by gender and race/ethnicity. The chapters that follow provide a narrative description with selected tables and graphs, as well as a detailed set of technical appendices addressing many of the traits and characteristics of current military personnel. This chapter sets the tone and provides some interpretive guidance with regard to the voluminous contents of the *Population Representation* report.

Fiscal Year 1996: Maintaining the Rightsized Force

At the close of FY 1996, the Total Force stood at almost 1.5 million active duty members and more than 920,000 Selected Reservists. Despite further trimming of the force during FY 1996 and a continued rebound in the number of male youth in the population pool, recruiting remains a challenge. Accession requirements are up, as shown in Figure 1.1, whereas interest in enlistment (so-called "propensity") on the part of young men (most notably Black men) within the prime recruiting market--16- to 21-year-olds--is down. Although quality and diversity have not been compromised, there are indications that considerable attention and resources must continue

See Department of Defense, *Enlistment Propensity: Youth Attitudes Toward the Military in the Post-Cold War Era*, Report to Congress (Washington, DC: Office of the Assistant Secretary of Defense [Force Management Policy], April 1996).

to be devoted to recruiting a "lean" force if success is to be maintained.² The Services sent more applicants forward for testing in FY 1996 than in the previous year. Further, non-prior service applicants and accessions (i.e., entering recruits) were less selective cohorts in terms of level of aptitude and education credential. In fact, quality has been declining among enlisted accessions, albeit very modestly, from staggeringly high levels that peaked in 1992. While some might argue that quality has been unnecessarily high, increasing technology, job complexity, and various roles and missions are a reminder that personnel quality must not be overlooked as a vital component of readiness.

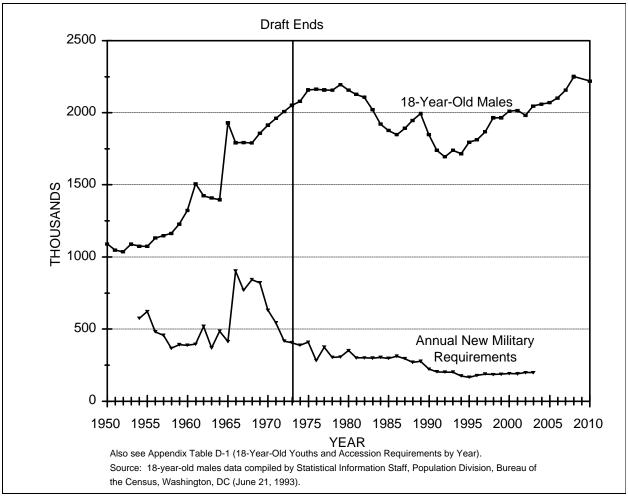


Figure 1.1. The population of 18-year-old males and the Services' non-prior service (NPS) recruiting requirements for years 1950-2010 (projected).

Although the Total Force was smaller than it was at the end of the previous fiscal year, the number of active duty accessions was larger. Over the course of the last fiscal year, more than 179,000 new recruits were added to the active duty enlisted ranks. This represents a 7 percent increase over FY 1995. Although quality statistics did not show a rebound, the number and proportion of minorities accessed into the active duty enlisted ranks continued to recover

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See Orvis, B.R., Sastry, N., and McDonald, L.L., *Recent Recruiting Trends and Their Implications: Interim Report*, DRR-1175-1/OSD (Santa Monica, CA: RAND Corporation, August 1995).

numerically and proportionally from the effects of the drawdown and waning propensity. Each of three categories of minorities (Blacks, Hispanics, and Others³) increased by 1 percentage point over FY 1995 levels. Blacks comprised 19 percent of entering recruits, Hispanics achieved double digits at 10 percent, and Other racial/ethnic minority groups comprised 5 percent. With the exception of Hispanics, minorities were represented at or above youth population proportions.

Almost 15,000 officers were added to the active forces in FY 1996 for a total of about 217,000 active duty officers. Unlike the enlisted ranks, neither minorities nor women gained numerical ground.

Commitment to Diversity

The Department of Defense is the nation's largest and most diverse workforce. Minorities, Blacks in particular, are represented in large proportions relative to national statistics. Volunteers are not drawn excessively from those of lower socioeconomic backgrounds; rather, the middle class is amply represented. Furthermore, recruits come from all across America and not just from rural areas and the South, though these regions are more highly represented. Women have achieved "critical mass" overall and are making inroads to many occupational specialties and leadership positions.

Although the military's success stories are genuine, room for improvement remains. For example, disturbing headline news of sexual harassment shows that the military cannot yet retreat on guiding and monitoring equal opportunity policies and practices. Progress and equity for women and minorities must go beyond numerical representation and consider factors related to career progression, including occupational assignment, retention, and promotion patterns, in addition to zero tolerance for a hostile work environment.

Today's military relies upon a multicultural cadre of quality men and women who stand ready to carry out missions at home and around the globe. Just as these soldiers, sailors, marines, and airmen are needed to meet our national security needs, in the interests of fairness and readiness the military must meet the needs of our men and women in uniform. Effective personnel management includes attending not only to recruitment, education, training, career development, and compensation, but also to family support, community services, and morale, welfare, and recreation programs and activities. The smaller, more diverse 21st century force will be a challenge to manage. Both the military establishment and its personnel must share in the commitment.

Data Sources

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The primary sources for this report are computerized data files on military personnel maintained by the Defense Manpower Data Center (DMDC). In addition, the Bureau of Labor Statistics (BLS) provides the bulk of the comparison data on the national population. Though the data sources have remained constant, refinements have been made, most of them in regard to the civilian comparisons. Starting with the report for FY 1994, Census data were adjusted to provide a more accurate comparison for military *applicants and accessions* (yearly average rather than

Includes American Indians, Asians and Pacific Islanders, and Native Americans.

last month of the fiscal year). Age comparisons for prior-service enlisted accessions to the Selected Reserve were also adjusted, from the 18-44 year-old civilian labor force to the 20-39 year-old civilian labor force. Comparisons for Selected Reserve enlisted members were changed from 18-44 year-old civilians to 18-49 year-olds. Last year a further age refinement was introduced for comparisons with the officer corps. Previously the comparison group for Active Component officers comprised civilian workforce college graduates who were 21 years and older. This was adjusted by establishing an upper bound at age 49, making the more precise comparison college graduates aged 21 to 49 who are in the workforce. In addition, beginning with the FY 1995 *Population Representation* report, DMDC provided edited, rather than raw, data on applicants for enlistment. A brief description of the data sources follows:

<u>Subject</u> <u>Data Source</u>

Active Components

Applicants to Enlisted DMDC Military Entrance Processing

Military Command (USMEPCOM) Edit File,

September 1996

Enlisted Accessions DMDC USMEPCOM Edit Files, June

1973 through September 1996

Enlisted Force DMDC Active and Loss Edit Files,

June 1973 through September 1996

Officer Accessions DMDC Officer Gain Files, June 1973

through September 1996

Officer Corps DMDC Officer Master and Loss Edit

Files, June 1973 through September

of

Recruit

Survey

1996

Recruit Socioeconomic DMDC

Status Socioeconomic Backgrounds, October

1995 - September 1996

Reserve Components

Selected Reserve Enlisted and Officer Accessions and

Service Members

Reserve Components Common Personnel Data System (RCCPDS),

September 1996

Civilian Comparison
Groups for Applicants,

Accessions, and Active and

Reserve Members

Bureau of Labor Statistics Current Population Survey File, October 1995-

September 1996

Civilian Comparisons

Civilian Socioeconomic Comparison Data Bureau of Labor Statistics Current Population Survey File, October 1995-September 1996

Civilian Comparisons for Military Entrance Test Data Profile of American Youth (Washington, DC: Office of the Assistant Secretary of Defense [Manpower, Reserve Affairs, and Logistics], March 1982).

Chapter 2

ACTIVE COMPONENT ENLISTED APPLICANTS AND ACCESSIONS

Despite recent force reductions, the Services are one of the largest employers in the United States. Approximately 179,000 young men and women enlisted in the Active Components in FY 1996, more than a 7 percent increase from the FY 1995 accession cohort. Recruiting a quality force is as important as ever, perhaps more important given the smaller number of men and women in the military and the increasing sophistication of weapons and methods for fighting "modern" wars. As Atkinson reports, "Long schooled in the traditional art of fighting war, American [soldiers] now find themselves grappling with political, diplomatic and military demands that go far beyond the martial skills they [are] taught." The Services' missions are changing to include peacekeeping and humanitarian efforts, requiring additional skills from today's men and women in uniform.

Military recruiting is more and more difficult. For the past five years, youth interest in military service has declined. Data from the annual Youth Attitude Tracking Study (YATS) show a decrease in propensity to enlist among young men (16- to 21-year-olds) from a peak of 34 percent in 1991 to a low of 26 percent in 1994 to 27 percent in 1996.² Among 16- to 21-year-old Black males, the decline has been even greater, from 49 percent in 1991 to 34 percent in 1996, up slightly from 32 percent in 1994 and 1995.³ Also, the increasing proportion of high school graduates attending college limits the supply of high-quality applicants to the Services. Most high school seniors report that they plan to go to college (77 percent right after high school and 15 percent a year or more after graduating). About 62 percent of today's high schoolers actually enroll in college in the Fall after graduation, compared to about half of high school graduates 15 years ago.⁴ Approximately three-quarters of male high school seniors aim to complete a bachelor's degree after graduating from high school.⁵ In spite of decreasing propensity and increasing competition with colleges and universities, military recruiters were able to enlist a high-quality accession cohort in FY 1996 with incentives such as college loan payment plans and the Montgomery GI Bill.⁶ Recruiting is likely to continue to be a challenge as recruiting objectives

Atkinson, R., "Warriors Without a War," *The Washington Post* (April 14, 1996), pp. A1, A22.

² Enlistment propensity is measured with the Youth Attitude Tracking Study (YATS) conducted annually by the Department of Defense.

³ Ibid.

⁴ U.S. Department of Education, *The Digest of Education Statistics 1996* (NCES 96-133) (Washington, DC: National Center for Education Statistics, 1996), Table 179. Accessed via http://www.ed.gov/NCES/pubs/d96/D96T179.html.

Lehnus, J. and Lancaster, A., "Declining Interest in Military Service: Quantitative Observations," in *Youth Attitudes Toward Military Service in the Post-Cold War Era: Selected Papers Presented at the International Military Testing Association*, San Antonio, Texas, 1996 (DMDC Report No. 97-001).

News release from the Office of the Assistant Secretary of Defense (Public Affairs), "FY 1996 Recruiting Efforts Produce Quality for Modern Force," October 23, 1996.

increase, recruiting resources remain about the same or less, the pool of veterans 65 years old or less declines (a major recruit influencer), and with propensity at such low levels.⁷ This chapter introduces the Active Component enlistment process, followed by demographic characteristics of enlisted applicants and new recruits (non-prior service accessions).

The Recruiting Process

Initial contacts between military recruiters and youth interested in military service are exploratory. In most cases, youth seek information from recruiters in more than one Service. Once they select a Service and take the Armed Services Vocational Aptitude Battery (ASVAB), youth may wait before deciding to proceed with enlistment processing.

In addition to providing information to the prospective enlistee, recruiters determine an applicant's eligibility for military service. They ask questions regarding age, citizenship, education, involvement with the law, use of drugs, and physical and medical conditions that could preclude enlistment. Most prospects take an aptitude screening test at a recruiting office. Estimates are that 10 to 20 percent of prospects do not continue beyond this point.⁸

The Armed Services Vocational Aptitude Battery. Prospects who meet initial qualifications take the ASVAB, the first formal step in the process of applying to enlist in the Armed Forces. The ASVAB is a battery of tests used by DoD to determine enlistment eligibility and qualifications for military occupations. It consists of 10 tests, four of which comprise the Armed Forces Qualification Test (AFQT): Arithmetic Reasoning, Mathematics Knowledge, Word Knowledge, and Paragraph Comprehension. The AFQT, a general measure of trainability and a predictor of on-the-job performance, is the primary index of recruit aptitude.

AFQT scores, expressed on a percentile scale, reflect an applicant's standing relative to the national population of men and women 18 to 23 years of age. The scores are grouped into five categories based on the percentile score ranges shown in Table 2.1. Persons who score in Categories I and II tend to be above average in trainability; those in Category III, average; those in Category IV, below average; and those in Category V, markedly below average. By law, Category V applicants and those in Category IV who have not graduated from high school are not eligible for enlistment. Over and above these legal restrictions, each Service prescribes its own aptitude and education criteria for eligibility. Each Service uses combinations of ASVAB test scores to determine an applicant's aptitude and eligibility for different military occupations.

Memorandum from F. Pang, Assistant Secretary of Defense (Force Management Policy), Subject: 1996 Youth Attitude Tracking Study, January 21, 1997.

Waters, B.K., Laurence, J.H., and Camara, W.J., *Personnel Enlistment and Classification Procedures in the U.S. Military* (Washington, DC: National Academy Press, 1987), p. 12.

The score scale is based on a 1980 study, the Profile of American Youth, conducted by DoD in cooperation with the Department of Labor (DoL). Participants were drawn from a nationally representative sample of young men and women selected for an ongoing DoL study, the National Longitudinal Survey of Youth Labor Force Behavior. An effort is currently underway to update the Profile of American Youth study.

Table 2.1. Armed Forces Qualification Test (AFQT) Categories and Corresponding Percentile Score Ranges						
AFQT Category	Percentile Score Range					
I	93-99					
П	65-92					
IIIA	50-64					
IIIB	31-49					
IV	10-30					
V	1-9					

Educational Credentials. DoD implemented a three-tier classification of education credentials in 1987. The three tiers are:

- Tier 1 Regular high school graduates, adult diploma holders, and non-graduates with at least 15 hours of college credit.
- Alternative credential holders, including those with a General Educational Tier 2 Development (GED) certificate of high school equivalency.
- Those with no education credentials. Tier 3

The system was developed after research indicated a strong relationship between education credentials and successful completion of the first term of military service.¹⁰ Current research continues to show that education attainment of youth predicts first-term military attrition.¹¹ DoD policy guidance combines the education and AFOT score requirements to set benchmarks for recruit qualifications. The FY 1997-2001 Defense Planning Guidance requires that Service programs ensure that a minimum of 90 percent of the non-prior service (NPS) recruits are high school diploma graduates. At least 60 percent of these recruits must be drawn from AFQT Categories I-IIIA; no more than 4 percent of the recruits can come from Category IV. This DoD policy does not prohibit the Services from setting their own targets above these benchmarks.

The Services have different standards for individuals in each tier. Generally, Tier 3 applicants must have higher AFQT test scores than Tier 2 applicants, who must have higher test

See Flyer, E.S., Factors Relating to Discharge for Unsuitability Among 1956 Airman Accessions to the Air Force (Lackland

AFB, TX: Personnel Research Laboratory, December 1959); and Elster, R.E. and Flyer, E.S., A Study of the Relationship Between Educational Credentials and Military Performance Criteria (Monterey, CA: Naval Postgraduate School, July 1981).

¹¹ For attrition by education credential, see Department of Defense, Educational Enlistment Standards: Recruiting Equity for GED Certificates, Report to Congress (Washington, DC: Office of the Assistant Secrectary of Defense [Force Management Policy], April 1996); and Laurence, J.H., Does Education Credential Still Predict Attrition?, paper presented as part of Symposium, Everything Old is New Again--Current Research Issues in Accession Policy, at the 105th Annual Convention of the American Psychological Association, Chicago, August 1997.

scores than Tier 1 individuals. The Air Force and Marine Corps follow these differential standards, requiring different minimum test scores for each tier. The other Services apply the standards slightly differently. The Army and Navy require applicants with alternative credentials (Tier 2) and those with no credentials (Tier 3) to meet the same AFQT standards, which are more stringent than those for high school graduates (Tier 1).

Physical Examination. If an applicant achieves qualifying ASVAB scores and wants to continue the application process, he or she is scheduled for a physical examination and background review at a Military Entrance Processing Station (MEPS). The examination assesses physical fitness for military service. It includes measurement of blood pressure, pulse, visual acuity, and hearing; blood testing and urinalysis; drug and HIV testing; and medical history. Some Services also require tests of strength and endurance. If a correctable or temporary medical problem is detected, the applicant may be required to get treatment before proceeding.

Moral Character Standards. Each applicant must meet rigorous moral character standards. In addition to the initial screening by the recruiter, an interview covering each applicant's background is conducted at the MEPS. For each individual, a computerized search for a criminal record is conducted. Some types of criminal activity are clearly disqualifying; other cases require a waiver, wherein the Service examines the applicant's circumstances and makes an individual determination of qualification.

Occupational Area Counseling. If the applicant's ASVAB scores, educational credentials, physical fitness, and moral character qualify for entry, he or she meets with a Service classification counselor at the MEPS to discuss options for enlistment. Up to this point, the applicant has made no commitment. The counselor has the record of the applicant's qualifications and computerized information on available Service training/skill openings, schedules, and enlistment incentives.

A recruit can sign up for a specific skill or for a broad occupational area (such as the mechanical or electronics areas). In the Army, all recruits enter for specific skill training. Approximately half of Air Force recruits enter for a specific skill, while the rest sign up for an occupational area and are classified into a specific skill while in basic training. In the Navy, approximately 70 percent of recruits enlist for a specific skill, while the rest go directly to the fleet after basic training, classified in airman, fireman, or seaman programs. Approximately 85 percent of Marine Corps enlistees enter with a guaranteed occupational area and are assigned a specific skill within that area after recruit training. The rest enlist either with a specific job guarantee or assignment to a job after recruit training.

Normally an applicant will be shown a number of occupations. In general, the higher the individual's test scores, the more choices he or she will have. While the process differs by Service, specific skills and occupational groupings are arranged similarly to an airline reservation system, with the "seat" and time of travel (to recruit training) based upon either school or field unit position openings. The counselor discusses the applicant's interests and explains what the Service has to offer. The counselor may suggest incentives to encourage the applicant to choose hard-to-fill occupational specialties. The applicant, however, is free to accept or reject the offer.

Many applicants do not decide immediately, but take time to discuss options with family and friends; others decide not to enlist. A review of the enlistment decision process indicates that the military continues to compete with civilian employment and educational opportunities even after the prospect has completed the application stage of the enlistment process.¹²

The Delayed Entry Program (DEP). When the applicant accepts an offer, he or she signs an enlistment contract. Only a small proportion are sent to a recruit training center from the MEPS within a month of their enlistment. Most enter the delayed entry program (DEP), which allows up to a year and a half before the individual reports for duty.¹³ The DEP controls recruit flow into training "seats" at technical schools. Average time in the DEP is about four months.

Qualified high school students may enlist in the DEP with a reporting date after graduation; their enlistment contract is contingent upon successfully completing high school. Not all DEP enlistees actually enter active duty. By Service, an average of 6 to 19 percent of individuals in the DEP changed their minds and asked to be released from their enlistment contracts each month in FY 1996.¹⁴ The Services consider enlistment in the DEP a serious commitment, but they do not require youth to enter military service against their will during peacetime.

Characteristics of Active Component Non-Prior Service Applicants

In FY 1996, more than 373,000 individuals applied to serve in the active enlisted military force (Appendix Table A-1). The distribution of FY 1996 Active Component non-prior service (NPS) applicants by race/ethnicity and gender is shown in Table 2.2.

Seventy-seven percent of the applicants are male, of whom 64 percent are White, 19 percent Black, 11 percent Hispanic, and 6 percent "Other." For female applicants, approximately 55 percent are White, 31 percent Black, 9 percent Hispanic, and 6 percent "Other." Additional statistics on applicant characteristics (e.g., age, education levels, AFQT score, and marital status, by gender and race/ethnicity) are contained in Appendix A, Tables A-1 through A-8.

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Orvis, B.R. and Gahart, M.T., Enlistment Among Applicants for Military Service: Determinants and Incentives (Santa Monica, CA: RAND Corporation, 1990), p. vii.

¹⁰ U.S.C. 513, as amended December 1996.

Born, D.H., *Recruiting and the Delayed Entry Program (DEP)*, Senior Panel on Recruiting (Washington, DC: Office of the Assistant Secretary of Defense [Force Management Policy/Accession Policy], November 1996).

¹⁵ Includes American Indians, Asians and Pacific Islanders, and Native Americans.

Table 2.2. Race/Ethnicity and Gender of FY 1996 Active Component NPS Applicants*, by Service (Percent)							
	Army	Navy	Marine Corps	Air Force	DoD		
		N	IALES				
White	63.5	60.4	66.9	71.6	64.4		
Black	21.7	19.7	15.3	15.9	19.2		
Hispanic	9.9	11.8	13.0	7.0	10.6		
Other	4.9	8.1	4.9	5.5	5.8		
Total	100.0	100.0	100.0	100.0	100.0		
		FE	EMALES				
White	49.7	55.1	61.3	63.7	54.7		
Black	36.4	26.5	21.0	23.5	30.5		
Hispanic	8.8	10.7	11.4	6.9	9.0		
Other	5.0	7.7	6.3	6.0	5.9		
Total	100.0	100.0	100.0	100.0	100.0		
		Т	OTAL				
Male	72.8	80.5	91.2	67.6	76.9		
Female	27.2	19.5	8.8	32.4	23.1		

Columns may not add to total due to rounding.

Characteristics of Active Component Non-Prior Service Accessions

During FY 1996, 179,133 Active Component non-prior service recruits (individuals who had not previously served in the military) shipped to recruit training centers. This does not include individuals who entered the DEP in FY 1996 but had not been sent to basic training by September 30, 1996, nor does it include Reserve Component recruits (see Chapter 5 for Reserve Component enlisted accession data). This section examines a number of sociodemographic characteristics of FY 1996 NPS recruits, and compares them with the 18- to 24-year-old civilian non-institutionalized U.S. population.

The proportion of accessions-to-applicants over FYs 1976-1996 is tracked in Figure 2.1. This ratio provides an index of the recruiting market. In the earlier years, recruiters sent far more applicants to MEPSs for processing to achieve recruiting objectives. In FY 1981, more than 800,000 applicants were processed through MEPSs to access approximately 301,000 new recruits, a 38 percent accession-to-applicant ratio. In the early 1980s, the Services implemented a series of management initiatives designed to emphasize quality and reduce overhead costs. Recruiting management objectives and award systems were changed to emphasize types of applicants (e.g., high school diploma graduates, Category IIIA and higher) in contrast to

^{*} Applicant data reported for FY 1996 are based on the DMDC Edit version of the MEPCOM file, which has been "cleaned" by the edit process. FY 1996 applicant data are consistent with Information Delivery System (IDS) data. However, comparisons of FY 1996 applicant data to data reported in Population Representation reports for FY 1994 or earlier (from unedited MEPCOM files) may show differences.

Also see Appendix Tables A-3 (Race/Ethnicity by Service and Gender) and A-4 (Ethnicity by Service).

achieving purely numerical goals; enlistment screening tests were devised to estimate ASVAB performance prior to sending an individual to a test site.

Over the last decade, recruiters have expended great effort in screening prospects. For most years, progressively fewer prospects were sent to MEPSs. In FY 1996, approximately 373,000 applicants were processed through MEPSs to access 179,000 new recruits, a 48 percent ratio of accessions-to-applicants.

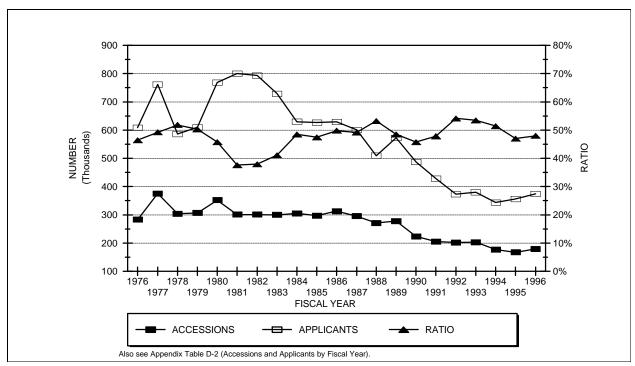


Figure 2.1. Number of accessions and applicants with ratio of accessions-to-applicants, FYs 1976-1996.

Age. By law, Active Component recruits must be between 17 and 35 years old; 17-year-olds must have parental permission to enlist. Within the 17- to 35-year age range, the Services have different age ceilings. The Army and Navy accept applicants up to age 35; the Air Force and Marine Corps age limits are 27 and 29, respectively.

The age distribution of FY 1996 active duty NPS accessions is shown in Table 2.3. Nearly 90 percent of new recruits are 18- to 24-year-olds, compared to about 35 percent of the comparable civilian population. The Marine Corps enlists the greatest percentage of 17- and 18-year-old recruits (45 percent) and the smallest percentage of those over age 21 (12 percent). The Army has the greatest proportion of recruits older than age 21 (25 percent) and the smallest proportion of 17- and 18-year-old recruits (31 percent).

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¹⁶ 10 U.S.C. 505.

	Table 2.3. Age of FY 1996 Active Component NPS Accessions, by Service, and Civilians 17-35 Years Old (Percent)								
Age	Army	Navy	Marine Corps	Air Force	DoD	17-35 Year-Old Civilians	Number of Accessions per 1,000 Civilians		
17	3.7	4.2	5.0	3.4	4.0	5.2	1.9		
18	27.3	31.9	39.6	30.9	31.3	5.1	15.2		
19	22.1	23.9	25.8	24.5	23.7	5.0	11.6		
20	13.3	13.2	11.6	14.8	13.2	4.7	7.0		
21	8.9	8.2	6.3	9.0	8.3	4.7	4.3		
22	6.2	5.0	3.9	6.3	5.5	4.7	2.9		
23	4.8	3.7	2.7	4.1	4.0	5.0	2.0		
24	3.7	2.7	1.8	2.7	2.9	5.4	1.4		
>24	10.0	7.2	3.3	4.3	7.1	60.3	0.3		
Total	100.0	100.0	100.0	100.0	100.0	100.0	2.5		
Columns may not	add to total due to re	ounding.	•		•				

Also see Appendix Table B-1 (Age by Service and Gender).

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, October 1995 - September 1996.

The right column of Table 2.3 shows the numerical rate at which civilian youth in each age group enlisted in the Armed Services in FY 1996. For example, an average of 15.2 of every 1,000 18-year-olds and 1.4 of every 1,000 24-year-olds enlisted in FY 1996.

Race/Ethnicity. Significant racial/ethnic differences exist among the Services, as shown in Table 2.4. Nearly 37 percent of both Army and Navy accessions are minorities, as compared to 31 percent Marine Corps recruits and 27 percent Air Force recruits. The Services recruited a greater proportion of minorities in FY 1996 (34 percent) compared to FY 1995 (32 percent).

Figure 2.2 illustrates the race/ethnicity distribution of enlisted accessions for the 24-year period, FYs 1973-1996.¹⁷ Understanding the race/ethnicity profiles requires some explanation of events during the years up to 1985, before describing the current situation. The percentage of minority enlisted accessions increased, with some fluctuations, during the years following the end of conscription. The number of Black accessions peaked in FY 1979. Hispanic accessions also peaked in FY 1979 (ignoring aberrant data for FY 1976). Accessions of "Other" races, a very small proportion of new recruits, have generally shown a gradual increase from less than 1 percent in FY 1973 to 5 percent in FY 1996. The increase of minorities coincided with a miscalibration of the ASVAB, and the consequent drop in aptitude of accessions beginning in January 1976. The miscalibration led to erroneous enlistment of many low-scoring applicants. Thus, representation of minorities, particularly Blacks (whose test scores are generally lower than those of Whites), increased during the miscalibration period. The error was corrected by September 1980.¹⁸

See Appendix Tables D-5 (White accessions), D-6 (Black accessions), D-7 (Hispanic accessions), and D-8 ("Other" accessions) by Service and fiscal year.

Office of the Assistant Secretary of Defense (Manpower, Reserve Affairs, and Logistics), A Report to the House Committee on Armed Services: Aptitude Testing of Recruits (Washington, DC, 1980).

			Marine			
	Army	Navy	Corps	Air Force	Do	oD
			MALES		I	
White	66.5	64.3	69.9	75.3	68.	.0
Black	20.3	18.1	13.1	13.0	17.	.1
Hispanic	9.1	11.1	13.0	6.5	10.	.0
Other	4.1	6.6	4.0	5.2	4.	.9
Total	100.0	100.0	100.0	100.0	100.	.0
			FEMALES			
White	51.6	57.0	61.9	65.9	57.	.2
Black	35.8	25.6	20.0	21.2	28.	.7
Hispanic	8.1	11.2	12.9	7.1	8.	.9
Other	4.5	6.3	5.2	5.8	5.	.3
Total	100.0	100.0	100.0	100.0	100	.0
			TOTAL			
Male	79.8	85.1	93.3	74.0	82.	.6
Female	20.2	14.9	6.7	26.0	17.	.4
White	63.5	63.2	69.4	72.9	66.	.1
Black	23.4	19.2	13.6	15.1	19	.1
Hispanic	8.9	11.1	13.0	6.7	9.	.8
Other	4.2	6.5	4.1	5.3	5.	.0
		18-24 Year-Old	Non-Institution	alized Civilians		
White	Black	Hispanic	<u>Other</u>	<u>Total</u>	<u>Male</u>	<u>Female</u>
66.6	14.4	14.3	4.7	100.0	49.7	50.3

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, October 1995 - September 1996.

Revised AFQT and education standards in the early 1980s limited the high minority representation levels of the late 1970s. 19 By FY 1983, the proportion of Black recruits had returned to approximately the same level as before the test scoring error (18 percent Blacks in FY 1975). By the mid-1980s, a gradual increase had resumed. Not until FY 1987 did Hispanic recruit-levels return to FY 1975 proportions. Higher high school dropout rates among Hispanics, compared to Whites and Blacks, confound the recruitment of qualified Hispanic applicants. 20 The

Congressional Budget Office, Social Representation in the U. S. Military (Washington, DC, 1989), p. 54.

See U.S. Department of Education, *The Digest of Education Statistics 1996* (NCES 96-133) (Washington, DC: National Center for Education Statistics, 1996), Table 101. Accessed via http://www.ed.gov/NCES/pubs/d96/D96T101.html.

Services have accessed a greater proportion of Hispanics each year since FY 1985, when less than 4 percent of enlistees were Hispanic. Today, nearly 10 percent of enlistees are Hispanic.

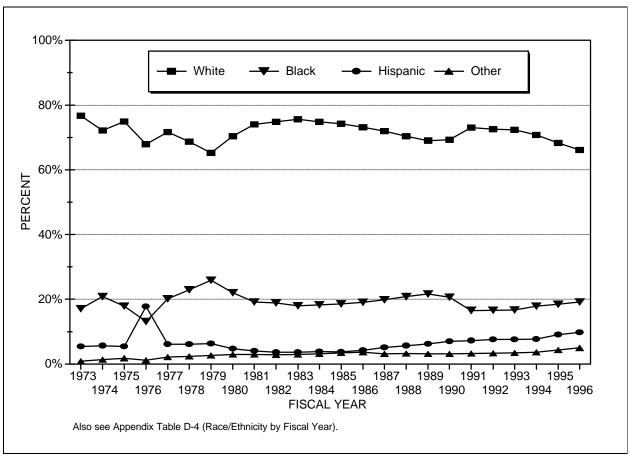


Figure 2.2. Race/ethnicity of Active Component NPS accessions, FYs 1973-1996.

Blacks. In FY 1996, Blacks comprised more than 19 percent of enlisted recruits, approximately 5 percentage points more than in the civilian population (14 percent). The Army continues to have the highest percentage of Black accessions, 23 percent in FY 1996. In the aftermath of Operations Desert Shield and Desert Storm and in the midst of the drawdown (FY 1991), there were lower proportions of Black recruits than in previous years. FYs 1992 to 1996 have shown slight increases each year toward pre-drawdown levels of 21 percent Black accessions. However, the factors that contributed to the FY 1991 decrease--including the closing of offices in less productive recruiting areas, the relocation of recruiters to more promising markets consistent with shifting demographic patterns, and a decreasing propensity among Black youth toward enlisting--continue to affect Black enlistment rates.²¹

Youth Attitude Tracking Study 1992: Propensity and Advertising Report (Arlington, VA: Defense Manpower Data Center, 1993), pp. 3-1 - 3-5; Memorandum from Edwin Dorn, Assistant Secretary of Defense (Personnel and Readiness), Subject: 1993 Youth Attitude Tracking Study, January 21, 1994; Memorandum from F. Pang, Assistant Secretary of Defense (Force Management Policy), Subject: 1996 Youth Attitude Tracking Study, January 21, 1997.

While Black men comprise 17 percent of DoD male recruits, Black women make up 29 percent of female recruits (Table 2-4 and Appendix Table B-3). Black women in FY 1996 comprised 36 percent of Army female recruits, 26 percent of Navy female recruits, 20 percent of Marine Corps female recruits, and 21 percent of Air Force female recruits.

<u>Hispanics</u>. As the proportion of Hispanics has been increasing in the civilian population, so has the proportion of enlisted Hispanics. However, Hispanics were underrepresented among enlisted accessions in FY 1996, 10 percent of recruits compared to 14 percent of civilian 18- to 24-year-olds. The Marine Corps had the highest proportion of Hispanic accessions (13 percent) in FY 1996, followed by the Navy, Army, and Air Force (11, 9, and 7 percent, respectively).

The proportion of Hispanic accessions has increased over the years (Appendix Table D-7). In FY 1983, less than 4 percent of new recruits were Hispanic. Today, 10 percent of enlisted accessions are Hispanic. One factor influencing the representation of Hispanics in the military is high school graduation rates. In FY 1996, 58 percent of 18- to 24-year-old Hispanics completed high school (Tier 1) or earned an alternative credential (Tier 2) compared to 74 percent of Blacks and 84 percent of Whites. Although Hispanics have a lower proportion of high school graduates than other racial/ethnic groups, the graduation rates for this ethnic group have been on the rise. 22

"Other" minorities. Members of "Other" racial minorities (e.g., American Indians, Asians/Pacific Islanders), at 5.0 percent, are slightly overrepresented in the Services. The proportion of "Other" minorities ranges from 4.1 to 6.5 in the Services, with the Navy the highest. In the civilian population, 4.7 percent of 18- to 24-year-olds are "Other" racial minorities, an increase of more than 2 percentage points since 1981.

Gender. Figure 2.3 illustrates the trend in the proportion of female recruits since the start of the all-volunteer force. Appendix Table D-9 shows the number and proportion of NPS female accessions by Service in FY 1964 and FYs 1970 through 1996. The Air Force traditionally has the largest proportion of women recruits and the Marine Corps the smallest, in part a result of the number of positions open to women in these Services.

The proportion of women in the Services, 17 percent in FY 1996, is not comparable to female representation in the civilian population (50 percent). One reason for the difference is the lower inclination of women than men to apply for and enter the military.²³ With policy changes concerning women in combat,²⁴ more women may enter the Services and retention may increase

The annual DoD-sponsored Youth Attitude Tracking Study indicates that young women, depending upon age, are approximately one-half less inclined to join the military than young men.

See Claiborne, W., "Fighting School Failure Among Hispanics," *The Washington Post* (October 12, 1994), pp. A1, A19; and previous *Population Representation* reports.

Memorandum from Les Aspin, Secretary of Defense, Subject: Policy on the Assignment of Women in the Armed Forces, April 28, 1993; Memorandum from Les Aspin, Secretary of Defense, Subject: Direct Ground Combat Definition and Assignment Rule, January 13, 1994.

among female members. The gender-integration policy is just beginning to have an effect on the numbers of women; FY 1995 was the first year under the new rules.²⁵

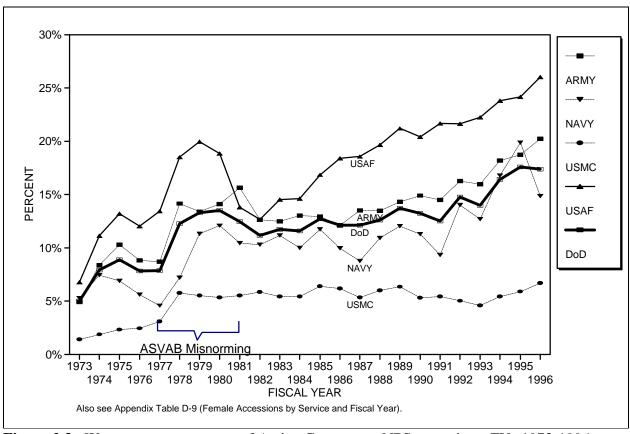


Figure 2.3. Women as a percentage of Active Component NPS accessions, FYs 1973-1996.

Under a gender-neutral recruiting program since FY 1990, the Air Force leads the Services in the proportion of female accessions. The Air Force has increased its proportion of female recruits, from 20 percent in FY 1990 to 26 percent in FY 1996 (see Table D-9). When the Navy adopted a gender-neutral recruiting policy in FY 1994, the proportion of women accessions in the Navy increased 3 percentage points (from 17 percent in FY 1994 to 20 percent in FY 1995). However, the Navy has dropped its gender-neutral recruiting policy because of the constrained berthing facilities on Navy vessels. The Navy's decision to rescind gender-neutral recruiting may be a factor in the 5-percentage-point drop of female accessions from FY 1995 to FY 1996 (from 20 to 15 percent).²⁶

Marital Status. The majority of accessions are young high school graduates and the military is often their first full-time job. Thus, very few are married. In FY 1996, 9 percent of male and 13 percent of female recruits were married, compared to 58 and 47 percent of male and

Memorandum from William Perry, Secretary of Defense, Subject: Application of the Definition of Direct Ground Combat and Assignment Rule, July 28, 1994.

Born, D.H., *Women in the Military-Trends 1990 to 1996* (Washington, DC: Office of the Assistant Secretary of Defense [Force Management Policy/Accession Policy]).

female enlisted members, respectively. Table 2.5 compares marriage rates of accessions in the Services with 18- to 24-year-old civilians in the labor force. Civilians are more likely to be married than accessions (17 versus 10 percent). Within the Services, Army recruits are most likely to be married (15 percent) and Marine Corps recruits are least likely (4 percent). Figure 2.4 shows marital status trends for FYs 1976-1996 by Service.

Table 2.5. FY 1996 Active Component NPS Accessions Who Are Married, by Gender and Service, and Civilians 18-24 Years Old (Percent)								
Gender Army Navy Corps Force DoD Civilians								
Males	13.8 5.0 4.0 10.2 8.9 12.7							
Females	18.0	5.4	6.5	11.8	12.9	21.3		
Total 14.6 5.1 4.2 10.7 9.6 17.0								
Also see Appendix Table I Source: Civilian data from				ile, October 1995 - S	eptember 1996.	1		

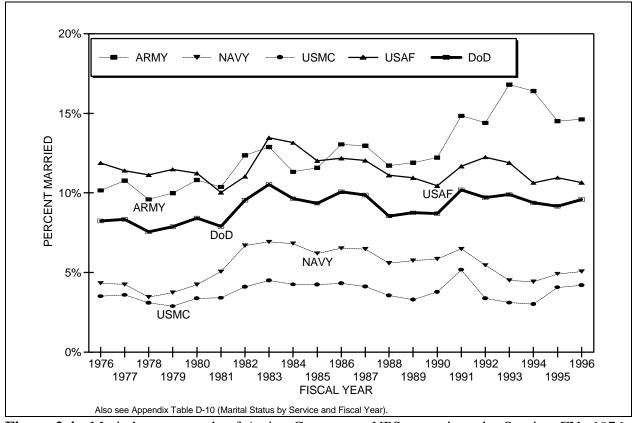


Figure 2.4. Marital status trends of Active Component NPS accessions, by Service, FYs 1976-1996.

Education. More than 30 years of research indicates that enlistees who are high school graduates are much more likely than non-graduates to complete their first term of enlistment (80 percent versus 50 percent).²⁷ In the late 1960s and early 1970s, the Services gave high school graduates, including those with alternative education credentials, higher priority for enlistment. In the mid- to late 1970s, the Army, Navy, and Air Force classified GED holders and high school graduates differently because evidence showed that persons with GED certification experienced higher first-term attrition. Today, in all Services, applicants with GEDs need higher AFQT scores to enlist than do high school diploma graduates.

Additional research indicates that those with other alternative credentials, such as adult education and correspondence school diplomas, also have attrition rates greater than regular high school graduates.²⁸ In 1987, DoD implemented a three-tier classification of education credentials. Table 2.6 shows the percentage of FY 1996 active duty NPS accessions by education tier. Ninety-six percent of recruits possessed high school diplomas and/or some college education (Tier 1); 3 percent held alternative high school credentials (Tier 2); and less than one percent had not completed high school (Tier 3). It should be noted that enlisted occupations are generally comparable to civilian jobs not requiring college education.

Table 2.6 Levels of Education of FY 1996 Active Component NPS Accessions, by Service, and Civilians 18-24 Years Old (Percent)								
Education Level ¹	Army	Navy	Marine Corps	Air Force	DoD	18-24 Year-Old Civilians*		
Tier 1: Regular High School Graduate or Higher	95.2	95.0	95.9	99.1	96.0			
Tier 2: GED, Alternative Credentials	4.8	3.1	2.6	0.7	3.3	78.7		
Tier 3: No Credentials	0.0	1.9	1.4	0.2	0.8	21.3		
Total	100.0	100.0	100.0	100.0	100.0	100.0		
College Experience (Part of Tier 1) ²	10.4	4.0	2.8	19.6	9.0	46.4		

Columns may not add to total due to rounding.

^{*} Civilian numbers and percentages combine Tiers 1 and 2 as civilian data include GED certificates with high school graduate rates.

¹ Service data from OASD(FMP)(MPP)/Accession Policy are "cleaned" by the Services for official submission. Data presented in this table may differ slightly from the data shown in appendix tables which are taken from DMDC's USMEPCOM Edit File.

² College experience data from the Services are defined as those individuals with the following credentials: associate degree, professional nursing diploma, baccalaureate, master's, post master's, doctorate, first-professional, or completed one semester of college.

Also see Appendix Tables B-7 (Education by Service and Gender) and B-8 (Education by Service and Race/Ethnicity).

Source: Service data from OASD(FMP)(MPP)/Accession Policy -- submitted in accordance with DoD Instruction 7730.56. USMC college experience from DMDC's USMEPCOM Edit File. Civilian data from Bureau of Labor Statistics Current Population Survey File, October 1995 - September 1996.

See Flyer, E.S., Factors Relating to Discharge for Unsuitability Among 1956 Airman Accessions to the Air Force (Lackland AFB, TX: Personnel Research Laboratory, December 1959); Elster, R.E. and Flyer, E.S., A Study of the Relationship Between Educational Credentials and Military Performance Criteria (Monterey, CA: Naval Postgraduate School, July 1981); and Lindsley, D.H., Recruiting of Women, presented to 1995 Committee on Women in the NATO Forces Conference, June 2, 1995.

Laurence, J.H., *Military Enlistment Policy and Educational Credentials: Evaluation and Improvement* (Alexandria, VA: Human Resources Research Organization, September 1987).

While 99 percent of FY 1996 accessions were in Tiers 1 and 2, only 79 percent of 18- to 24-year-old civilians are high school graduates or possess a GED certificate. Differences among Services in FY 1996 high school graduate accessions are small, from 99 percent in the Air Force to 95 to 96 percent in the other Services. The Army has the highest proportion of recruits with Tier 2 credentials (5 percent); the Air Force has the lowest (1 percent). In FY 1996, the Army did not enlist any applicants without education credentials; the other Services accepted from 0.2 to 1.9 percent recruits with no high school credentials.

The proportion of accessions with high school diplomas by Service for FYs 1973 through 1996 is shown in Figure 2.5. During most of the first decade of the volunteer military (FYs 1973-1982), the Services differed significantly in the proportion of high school diploma graduates. In addition, there were significant variations across years. Across Services, the proportion of accessions with high school diplomas fell from 75 percent in FY 1978 to 66 percent in FY 1980. The drop was most pronounced in the Army, declining from 73 to 52 percent over that period.

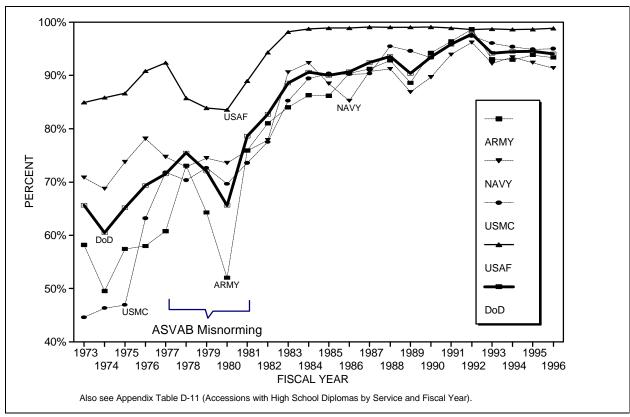


Figure 2.5. Active Component NPS accessions with high school diplomas, FYs 1973-1996.

During the mid-1970s, the Services operated with reduced recruiting budgets. At the same time, there were highly publicized reports of shrinking military benefits and significant gaps in pay comparability with the civilian sector. Media articles cited the hemorrhage of talent from the Services due to loss of benefits, and the percentage of Servicemembers eligible for food stamps.

Because of lower education levels of new recruits, lower test scores, and increasing minority representation during this period, debates began on whether to replace the volunteer force with either a form of national service or a return to the draft.²⁹ The Executive and Legislative branches of government funded major initiatives to reinvigorate the volunteer military, enhance recruiting programs, and improve Servicemembers' quality of life. Military pay and benefits and recruiting resources were increased substantially in 1981, resulting in a rapid increase in the quality of accessions. The proportion of high school graduate recruits jumped from 66 percent in FY 1980 to 83 percent in FY 1982. Further incentives, such as the Montgomery GI Bill and the Army and Navy College Funds, and the Services' emphasis on improving the quality of life for Servicemembers and their families led to improved recruiting. The proportion of high school graduates climbed to 98 percent in FY 1992. As previously stated, in FY 1996 the proportion of high school graduates was 96 percent.

Figure 2.6 compares FY 1996 accessions with civilians of similar age on the percentage of high school graduates (Tier 1) and those with alternative credentials (Tier 2), by gender and race/ethnicity. While virtually all military recruits are in Tiers 1 and 2, the same is not true of 18- to 24-year-old civilians. Some dramatic differences in education level, by race/ethnicity, are evident in Figure 2.6. Only 74 percent of Black civilians and 58 percent of Hispanic civilians have high school diplomas or alternative credentials. Given these percentages, the Services' minority recruiting pool is limited. Thus the race/ethnicity representation comparisons should be interpreted with these data in mind.

AFQT. AFQT scores are the primary measure of recruit potential. Figure 2.7 indicates the percentage of NPS recruits who scored at or above the 50th percentile (Categories I-IIIA) since FY 1973. Numerical data are in Appendix D, Table D-12. The drop in Category I-IIIA recruits after FY 1976 was due primarily to the miscalibration of the ASVAB.³⁰ In 1976, when new versions of the ASVAB were introduced, an error in calibrating the score scales made the new versions "easier" than the old versions (i.e., applicants received test scores higher than their actual ability). In 1980, an independent study of the calibration was made and the test was correctly calibrated. Then, Congress added legal provisions stipulating that no more than 20 percent of accessions could be in Category IV and that such accessions had to be high school diploma graduates.³¹ However, as previously stated, the FY 1997-2001 Defense Planning Guidance decreases this limit even further, allowing no more than 4 percent of recruits to come from Category IV.

In December 1976, the Department of Defense released a report, *The All Volunteer Force: Current Status and Prospects*, which listed seven alternatives to the all-volunteer military. On June 20, 1978, the Senate Subcommittee on Manpower and Personnel of the Committee on Armed Services conducted an extensive hearing, *Status of the All-Volunteer Armed Force*, on the problems of a volunteer force and the need to examine alternatives to the all-volunteer military.

See two documents: Sims, W.H. and Truss, A.R., A Reexamination of the Normalization of Armed Services Vocational Aptitude Battery (ASVAB) Forms 6, 7, 6E, and 7E (Alexandria, VA: Center for Naval Analyses, September 1980); and Laurence, J.H. and Ramsberger, P.F., Low-Aptitude Men in the Military: Who Profits, Who Pays? (New York: Praeger, 1992).

³¹ 10 U.S.C. 520.

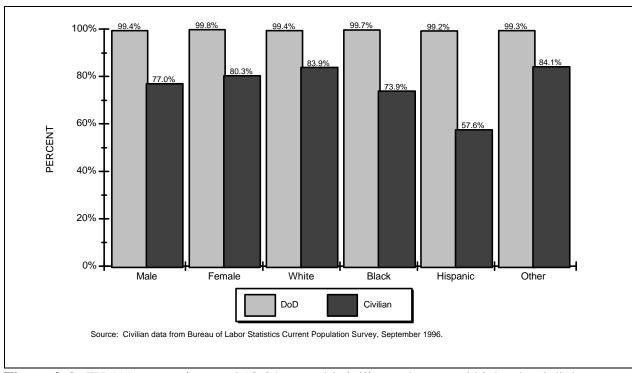


Figure 2.6. FY 1996 accessions and 18-24 year-old civilians who earned high school diplomas (Tier 1) or alternative credentials (Tier 2), by gender and race/ethnicity.

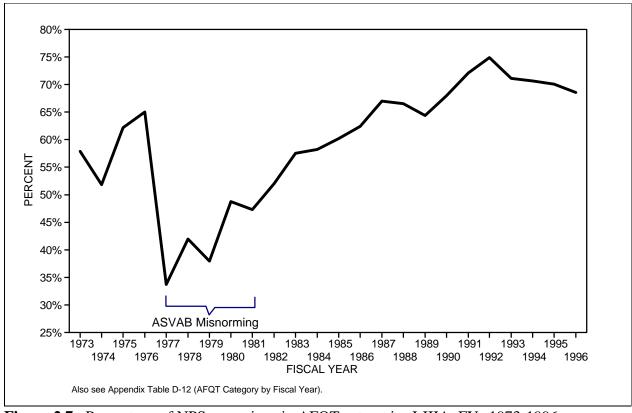


Figure 2.7. Percentage of NPS accessions in AFQT categories I-IIIA, FYs 1973-1996.

Figure 2.7 shows FY 1977 as the low point and FY 1992 as the high point in accessing recruits in Categories I to IIIA. In FY 1977, 34 percent of accessions scored in the top half of the AFQT distribution.³² Only 13 percent of Blacks, 19 percent of Hispanics, and 20 percent of "Others" scored in Categories I-IIIA. Fifteen years later, in FY 1992, the majority of minority accessions achieved scores in the I-IIIA range (Blacks - 56 percent, Hispanics - 67 percent, "Others" - 67 percent). Hispanics have shown the most marked increase, with a 48-percentage-point gain in Category I to IIIA accessions from FY 1977 to FY 1992.

A graphic view of the trend in the AFQT performance of accessions is provided in Figure 2.8. The figure clearly indicates the increase in AFQT scores of accessions from FY 1981 through 1992. The more significant gains were in Categories I to IIIA, where the percentages increased year by year from 47 percent of accessions in FY 1981 to 75 percent of accessions in FY 1992. Conversely, there has been a steady decline in the percentage of Category IIIB accessions. Most dramatic has been the decrease in accessions who score in Category IV -- from 33 percent of accessions in FY 1979 to less than one percent since FY 1991.

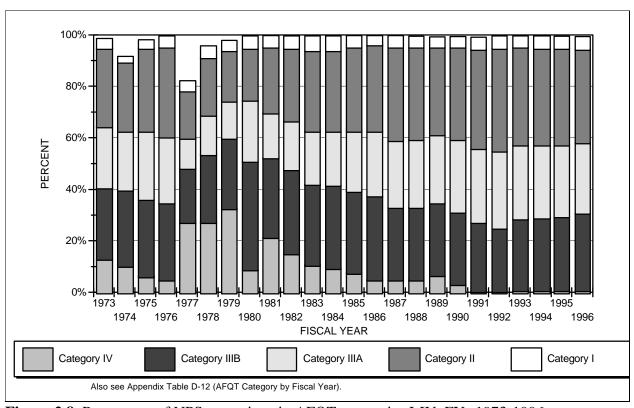


Figure 2.8. Percentage of NPS accessions in AFQT categories I-IV, FYs 1973-1996.

The percentages of FY 1996 active duty NPS accessions in each AFQT category, by Service, and similar data for civilian youth are shown in Table 2.7. The percentage of recruits in Categories I and II was higher than for their civilian counterparts (male - 42 versus 39 percent;

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Data from Defense Manpower Data Center.

female - 38 versus 33 percent). Category III accessions greatly exceeded civilian group proportions (males - 57 versus 30 percent; females - 62 versus 37 percent), while the percentage of recruits in Category IV was much lower than in the civilian population (males - 1 percent versus 20 percent; females - less than 1 percent versus 22 percent). The low percentage of Category IV recruits is related, in part, to the DoD limits to the percentage of recruits from this group to 4 percent, with the Services setting their limits even lower. Ten percent of civilian males and 9 percent of civilian females scored in Category V, while the DoD allows no recruits from this category.

Table 2.7. AFQT Scor	Table 2.7. AFQT Scores of FY 1996 Active Component NPS Accessions, by Gender and Service, (Percent)									
AFQT Category ¹	Army	Navy	Marine Corps	Air Force	DoD					
	MALES									
I	4.8	5.7	3.5	6.4	5.0					
II	34.8	36.6	34.4	47.2	37.1					
IIIA	27.7	23.6	27.0	29.8	26.8					
IIIB	31.1	34.0	34.8	16.3	30.4					
IV	1.5	0.0	0.3	0.2	0.7					
V	0.0	0.0	0.0	0.0	0.0					
Total	100.0	100.0	100.0	100.0	100.0					
		FEMALE	S							
I	3.2	3.3	3.0	3.7	3.3					
II	31.5	32.5	35.9	42.1	34.7					
IIIA	32.5	28.2	30.9	34.0	31.8					
IIIB	32.3	36.1	30.1	20.1	29.9					
IV	0.4	0.0	0.1	*	0.2					
V	0.0	0.0	0.0	0.0	0.0					
Total	100.0	100.0	100.0	100.0	100.0					

Columns may not add to total due to rounding.

^{*} Less than one-tenth of one percent.

¹ Service data from OASD(FMP)(MPP)/Accession Policy are "cleaned" by the Services for official submission. Data presented in this table may differ slightly from the data shown in appendix tables which are taken from DMDC's USMEPCOM Edit File.

Also see Appendix Tables B-5 (AFQT by Service and Gender) and B-6 (AFQT by Service and Race/Ethnicity).

Source: Service data from OASD(FMP)(MPP)/Accession Policy -- submitted in accordance with DoD Instruction 7730.56. The 1980 civilian comparison group distribution for the total population (males and females) is 7 percent in Category I, 28 percent in Category II, 15 percent in Category IIIA, 19 percent in Category IIIB, 21 percent in Category IV, and 10 percent in Category V. Civilian data from *Profile of American Youth* (Washington, DC: Office of the Assistant Secretary of Defense [Manpower, Reserve Affairs, and Logistics], March 1982).

Sixty-nine percent of recruits scored at or above the 50th percentile on the AFQT (Categories I-IIIA). Air Force recruits scored higher than those of the other three Services. Eighty-three percent of Air Force recruits scored in Categories I-IIIA, compared to 67 percent of Army, 66 percent of Navy, and 65 percent of the Marine Corps recruits.

High Quality. One impact of the defense drawdown is the Services' redesign of a number of career fields, with incumbents assuming a more diverse workload and greater responsibilities. The redesign will both increase the number of tasks assigned to an individual, and require incumbents to perform new tasks of greater complexity.³³ The Services believe that as the levels of job/task difficulty and importance increase, so will the need to bring in and retain greater proportions of individuals with above-average aptitude. The Services define high-quality recruits as high school diploma graduates who score in the top 50 percent on the AFQT, Categories I through IIIA. Figure 2.9 shows the trends in the proportion of high-quality accessions since FY 1973. The significant increases over the past 15 years have generated some criticism that Service quality standards were too high. In FY 1996, quality dropped slightly in all Services.

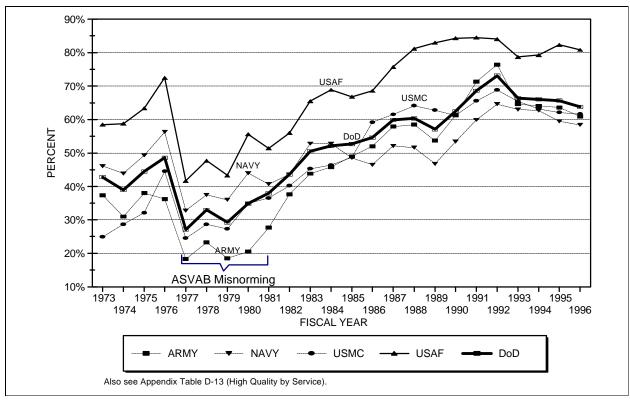


Figure 2.9. Percentage of high-quality NPS accessions, FYs 1973-1996.

See Sellman, W.S., *Since We Are Reinventing Everything Else, Why Not Occupational Analysis?* Keynote address to the 9th Occupational Analyst Workshop, San Antonio, TX, May 31 - June 2, 1995.

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Reading Ability. Because reading requirements for many military occupations are substantial, reading ability of recruits is important. The reading grade level (RGL) is estimated by converting the ASVAB verbal composite score to its RGL equivalent.³⁴ Table 2.8 shows that the mean RGL for FY 1996 recruits was at a level that would be expected of an 11th grade student, compared to 10th grade level for the average FY 1984 accession.

Table 2.8. Mean Reading Grade Level of FY 1984-1996 Active Component NPS Accessions,								
	by Service, and 1980 Civilians 18-23 Years Old							
			Marine	Air		1980 Civilian		
Fiscal Year	Army	Navy	Corps	Force	DoD	Youth Population		
1984	10.0	10.2	9.8	10.5	10.1			
1985	10.6	10.5	10.1	10.8	10.6			
1986	11.2	11.0	11.1	11.4	11.1			
1987	11.2	11.1	11.2	11.6	11.2			
1988	11.2	11.1	11.2	11.5	11.2			
1989	11.1	11.0	11.2	11.4	11.2			
1990	11.2	11.1	11.2	11.7	11.3	10.3		
1991	11.4	11.0	11.3	11.7	11.3			
1992	11.5	11.4	11.3	11.7	11.5			
1993	11.5	11.5	11.2	11.8	11.5			
1994	11.4	11.3	11.2	11.7	11.4			
1995	11.3	11.3	11.2	11.7	11.4			
1996	11.3	11.3	11.1	11.7	11.4			

Source: 1980 civilian youth population data from the *Profile of American Youth* (Washington, DC: Office of the Assistant Secretary of Defense [Manpower, Reserve Affairs, and Logistics], March 1982); and Waters, et al., *Estimating the Reading Skills of Military Applicants: The Development of an ASVAB to RGL Conversion Table* (Alexandria, VA: Human Resources Research Organization, October 1988).

Inter-Service differences in RGL were relatively small in FY 1996, with mean RGLs ranging from 11.1 for the Marine Corps to 11.7 for the Air Force. The 1980 nationally representative sample of 18- to 23-year-olds, on whom ASVAB scores are based, read at a mean 10th grade level.

Geography. The percentages of recruits from some census regions of the United States have remained fairly stable since the inception of the volunteer force. However, as Figure 2.10 illustrates, in other regions some substantial shifts have taken place. The percentage of accessions from the Northeast dropped 8 points from a high of 22 percent in FY 1977 to a low of 14 percent in FY 1989. Today, 16 percent of the enlisted recruits are Northeasterners. The proportion of accessions from the South increased 9 percentage points from 34 percent in FY 1985 to 43 percent in FY 1995, with a slight drop in FY 1996 to 42 percent.

See Waters, B.K., Barnes, J.D., Foley, P., Steinhaus, S.D., and Brown, D.C., *Estimating the Reading Skills of Military Applicants: The Development of an ASVAB to RGL Conversion Table* (Alexandria, VA: Human Resources Research Organization, October 1988).

Changes in geographical representation are related to factors such as shifts in demographic patterns, unemployment, college enrollment, and employment compensation rates, which vary widely across regions of the country.³⁵ Obviously, no one factor can explain variations in enlistment rates between different sections of the country; they are more likely attributable to a wide array of economic, social, and demographic factors.

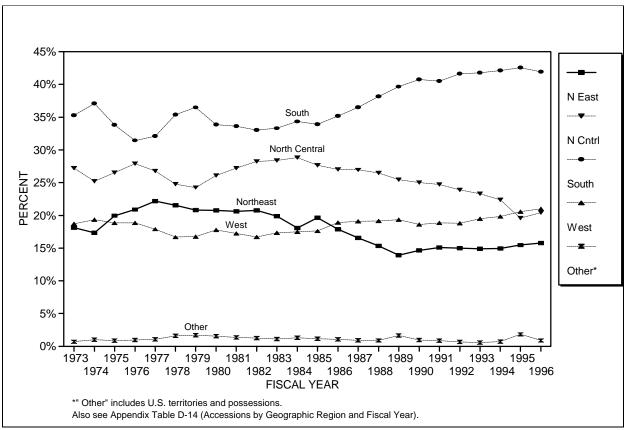


Figure 2.10. NPS accessions by geographic region, FYs 1973-1996.

Table 2.9 presents FY 1996 accession statistics by geographic region, division, and state. The third and fourth columns show percentages of accessions and percentages of the 18- to 24-year-old civilian population, respectively, in each area. The fifth column presents military/civilian representation ratios--the percentage of enlisted accessions divided by the percentage of civilians in each area. A representation ratio of 1.00 means that the area has the same proportion of accessions as of the youth population--for example, 8 percent of all recruits and 8 percent of all youth aged 18-24. A ratio of less than 1.00 means that relatively few youth in an area enlist in the military, while a ratio of more than 1.00 indicates above-average market penetration. The last two columns of the table present the percentages of high-quality accessions (high school graduates in AFQT Categories I-IIIA) and mean AFQT scores for each area.

Kostiuk, P.F., *Geographic Variations in Recruiting Market Conditions* (Alexandria, VA: Center for Naval Analyses, 1989).

Tah	le 2.9. Selected	Statistics for	FY 1996 NPS	Accessions b	V	
	gion, Division,				,	
	Area's	Area's	Area's			Mean
CENSUS REGION	Contribution	Percent	Percent	Represen-	Percent of	AFQT
CENSUS DIVISION	of All NPS	of All NPS	of All 18-24	tation	High-Quality	Percentile
STATE	Accessions	Accessions	Year-Olds	Ratio	Accessions*	Score
NORTHEAST REGION	28,240	15.9	18.0	0.9	66.3	61.6
New England Division	6,726	3.8	4.3	0.9	66.6	62.3
Maine	1,367	0.8	0.4	1.8	66.6	62.8
New Hampshire	811	0.5	0.4	1.2	72.5	65.4
Vermont	345	0.2	0.2	1.0	74.2	64.9
Massachusetts	2,353	1.3	2.0	0.7	64.9	61.3
Rhode Island	520	0.3	0.3	0.9	67.9	61.4
Connecticut	1,330	0.7	1.0	0.7	63.3	61.6
Middle Atlantic Division	21,514	12.1	13.7	0.9	66.2	61.4
New York	10,138	5.7	6.8	0.8	65.7	61.1
New Jersey	3,841	2.2	2.8	0.8	63.8	60.0
Pennsylvania	7,535	4.2	4.1	1.0	68.0	62.4
NODELI CENEDAL DECION	26.525	20.6	22.7	0.0	67.5	60.4
NORTH CENTRAL REGION	36,535	20.6	23.7	0.9	67.5	62.4
East North Central Division	25,258	14.2	16.8	0.8	66.4	61.9
Ohio	7,196	4.1	4.4	0.9	67.2	61.7
Indiana	3,290	1.9	2.3	0.8	68.6	62.8
Illinois	6,893	3.9	4.6	0.8	63.4	60.9
Michigan	5,404	3.0	3.6	0.8	66.7	62.0
Wisconsin	2,475	1.4	2.0	0.7	69.2	63.9
West North Central Division	11,277	6.4	6.9	0.9	69.7	63.5
Minnesota	2,050	1.2	1.7	0.7	72.4	65.5
Iowa	1,753	1.0	1.1	0.9	74.0	65.4
Missouri	3,698	2.1	1.9	1.1	65.7	61.6
North Dakota	314	0.2	0.2	0.7	78.0	67.9
South Dakota	610	0.3	0.3	1.2	72.5	64.3
Nebraska	1,160	0.7	0.7	1.0	68.2	62.8
Kansas	1,692	1.0	1.0	0.9	69.4	63.0
SOUTH REGION	75,113	42.3	35.7	1.2	61.8	59.2
South Atlantic Division	38,182	21.5	17.5	1.2	61.7	59.3
Delaware	494	0.3	0.3	1.0	60.9	60.3
Maryland	3,313	1.9	1.8	1.0	64.3	60.0
District of Columbia	250	0.1	0.2	0.6	50.0	52.8
Virginia	5,504	3.1	2.6	1.2	62.3	59.9
West Virginia	1,750	1.0	0.7	1.3	61.3	59.0
North Carolina	5,356	3.0	2.8	1.1	60.4	58.8
South Carolina	3,923	2.2	1.5	1.5	58.1	56.6
Georgia	5,777	3.3	2.8	1.1	58.6	57.5
Florida	11,815	6.7	4.7	1.4	64.4	60.8
East South Central Division	11,292	6.4	6.2	1.0	59.6	58.0
Kentucky	2,489	1.4	1.3	1.1	62.6	59.2
Tennessee	3,043	1.7	2.0	0.8	62.8	60.0
Alabama	3,758	2.1	1.8	1.2	58.1	57.1
Mississippi	2,002	1.1	1.1	1.1	53.7	55.4
West South Central Division	25,639	14.4	11.9	1.2	63.0	59.6
Arkansas	2,022	1.1	1.1	1.1	60.3	58.4
Louisiana	3,733	2.1	1.8	1.2	56.3	55.7
	2,910	1.6	1.3	1.3	64.3	60.6
Oklahoma	2,910	1.0	1.3	1.5	04.3	00.0

(Continued)

Table 2.9. Selected Statistics for FY 1996 NPS Accessions by									
Region, Division, and State and Civilians 18-24 Years Old (continued)									
CENSUS REGION CENSUS DIVISION STATE	Area's Contribution of All NPS Accessions	Area's Percent of All NPS Accessions	Area's Percent of All 18-24 Year-Olds	Represen- tation Ratio	Percent of High-Quality Accessions*	Mean AFQT Percentile Score			
WEST REGION	37,656	21.2	22.7	0.9	63.3	61.2			
Mountain Division	11,938	6.7	6.6	1.0	67.3	62.6			
Montana	981	0.6	0.3	1.7	72.8	64.7			
Idaho	985	0.6	0.5	1.1	73.2	65.1			
Wyoming	515	0.3	0.2	1.6	71.1	64.3			
Colorado	2,485	1.4	1.5	0.9	67.0	62.6			
New Mexico	1,484	0.8	0.6	1.3	63.2	59.7			
Arizona	3,451	1.9	1.3	1.5	68.4	62.7			
Utah	841	0.5	1.0	0.5	59.3	62.5			
Nevada	1,196	0.7	0.5	1.3	64.0	61.3			
Pacific Division	25,718	14.5	16.1	0.9	61.4	60.5			
Washington	3,848	2.2	2.2	1.0	68.5	63.7			
Oregon	2,366	1.3	1.2	1.1	71.0	64.9			
California	18,489	10.4	12.0	0.9	58.6	59.3			
Alaska	511	0.3	0.2	1.4	66.5	63.8			
Hawaii	504	0.3	0.5	0.6	59.9	57.8			
TOTAL (50 STATES + D.C.)	177,544**	100.0	100.0	1.0	64.0	60.6			

Columns may not add to total due to rounding.

The South Region had the greatest ratio of enlistees (1.2), with only Tennessee and the District of Columbia having ratios less than one. The West South Central and South Atlantic Divisions had the strongest representation (1.2 each). The Northeast, North Central, and West Regions had representation ratios of 0.9. Massachusetts, Rhode Island, Connecticut, New York, and New Jersey in the Northeast, all states except Missouri, South Dakota, and Nebraska in the North Central, and Colorado, Utah, California, and Hawaii in the West had representation ratios less than one. In the West, 9 of 13 states had ratios at or higher than one. The Northeast Region had 4 of 9 states with ratios at or higher than one, while the North Central Region had 3 of 12 states with ratios at or higher than one. The ratios ranged from 0.5 in Utah to 1.8 in Maine.

The sixth column of Table 2.9 shows the proportion of high-quality accessions by geographical area. There were only minor differences by region in FY 1996. The proportion of high-quality accessions by region ranged from a low of 62 percent in the South to a high of 68 percent in the North Central. Differences across divisions were somewhat larger. Ten percentage points separated the East South Central and West North Central Divisions. Differences at the state level were still larger, ranging from 50 percent for the District of Columbia (losing 6 percentage points since FY 1995, following a 12 percentage point increase between FYs 1994 and 1995) to 78 percent in North Dakota.

The last column of Table 2.9 shows the mean AFQT score by each geographical area. Occasionally interest has been expressed in using AFQT scores as an indicator of the performance of state educational systems. AFQT statistics are not particularly suitable for this purpose for

^{*} High-quality accessions are high school graduates who score at or above the 50th percentile on the AFQT. This column is the number of high-quality accessions in area divided by the total number of accessions in area.

^{**} Does not include 1,589 recruits from the territories and unknowns.

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, October 1995 - September 1996.

several reasons. As a sample of youth in a state, ASVAB test-takers reflect a number of selection biases, the total effect of which is unknown. Those who take the test as part of the enlistment process exclude many students who intend to enroll in college, prospects who fail the enlistment screening test, and youth who do not have an interest in military enlistment. Therefore, youth who take the ASVAB should not be presumed to be representative of the communities or school systems from which they are drawn. Even without the biases, it would be difficult to determine how much the test scores reflect differences in school performance from state to state, or how much they reflect other state characteristics, such as social composition and economic conditions. In sum, while the ASVAB is an excellent instrument for the purposes for which it was designed, it does not provide valid state-by-state performance data.

Nevertheless, AFQT scores by state may be of interest for purposes other than assessing school system performance. The AFQT figures in Table 2.9 reflect the mean AFQT percentile scores for accessions in each state. Percentiles displayed in Table 2.9 are all above 50 because low-scoring applicants are screened out.

Chapter 3

ACTIVE COMPONENT ENLISTED FORCE

At the end of fiscal year 1996, enlisted force end-strength was 1.2 million, down from nearly 1.3 million in FY 1995. Figure 3.1 displays trend lines by Service for the active duty enlisted force size since FY 1973, and Appendix Table D-15 provides end-strength data by year and by Service for FYs 1964 and 1973 through 1996.

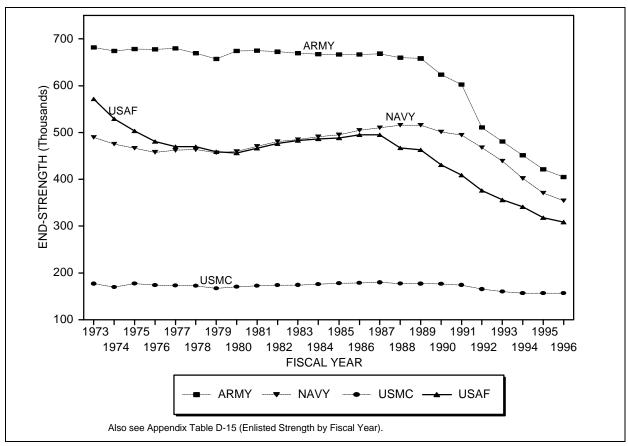


Figure 3.1. Active Component enlisted force end-strength, by Service, FYs 1973-1996.

Characteristics of Active Component Enlisted Force

Age. Trained person-years are more important than end-strength when evaluating personnel readiness. Greater proportions of trained person-years reduce training costs and enable the Services to cut recruiting objectives. To gain increased person-years with the same number of Servicemembers, DoD and Service planners increase the mean initial term of enlistment and restructure the mix of first-term and career force personnel.

The mean number of months in service per enlisted Servicemember is highlighted in Figure 3.2. Mean time in service rose from 73 months in FY 1986 to 90 months in FY 1996 (an increase of more than 23 percent). Increased retention as well as the cumulative effect of various policies put in place since the early 1980s have resulted in an increase in mean age of the Services' enlisted force to more than 27 years old.

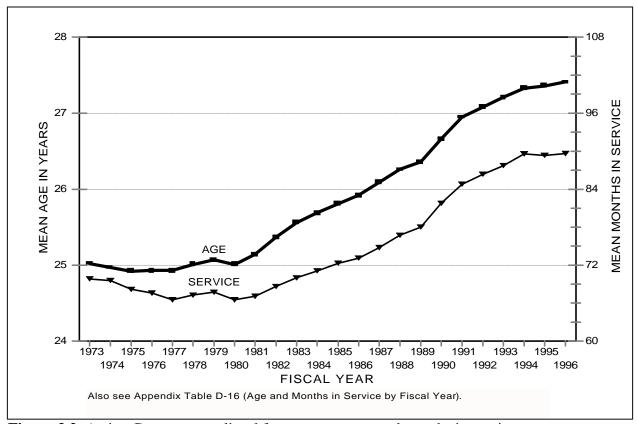


Figure 3.2. Active Component enlisted force average age and months in service, FYs 1973-1996.

Force structure, retention, and personnel policies govern the distribution of Servicemembers by occupation and grade. These factors have resulted in an overall DoD force profile wherein approximately half the force (51 percent) has less than 6 years of service, with slightly less than half (45 percent) having 6 to 19 years, and 4 percent having more than 20 years. Pay grade and time in service are highly correlated. Paralleling the years in service data, pay grade distributions include slightly more than half of the enlisted force in pay grades E1 through E4 (53 percent) and slightly less than half in pay grades E5 through E9 (47 percent), as shown in Table 3.1. Progression from E1 and E2 (trainees) to E3 occurs quickly; consequently, relatively few enlisted members are in pay grades E1 and E2 (14 percent). Nearly three-quarters (74

See Timenes, N., Jr., *Force Reductions and Restructuring in the United States*, presented to NATO Seminar on Defense Policy and Management, Brussels, Belgium, July 2, 1992. The derived force was based on the distribution by years of service from FY 1987 through FY 1989--a period of stable funding preceding the drawdown.

percent) of the enlisted force is in pay grades E3 through E6. Service differences primarily are the result of retention trends as well as the force structure and personnel requirements needed to support Service-unique roles and missions. Thus, time in service and pay grade data should be interpreted cautiously.

Ta	Table 3.1. FY 1996 Pay Grade of Active Component Enlisted Members, by Service							
Pay Grade	Army	Navy	Marine Corps	Air Force	DoD			
E1	5.7	5.7	8.5	3.8	5.6			
E2	8.2	8.0	12.4	5.7	8.0			
E3	13.4	16.0	29.2	14.0	16.3			
E4	26.1	20.0	18.9	25.0	23.1			
E5	19.0	21.8	14.2	25.4	20.8			
E6	14.2	17.7	8.5	12.7	14.1			
E7	9.9	7.6	5.4	10.4	8.8			
E8	2.8	2.3	2.1	2.0	2.4			
E9	0.8	0.9	0.9	1.0	0.9			
Unknown	0.1	0.0	*	0.0	*			
Total	100.0	100.0	100.0	100.0	100.0			

Columns may not add to total due to rounding.

Also see Appendix Table B-36 (Active Component by Pay Grade and Service).

In FY 1996, 44 percent of the enlisted force was 17-24 years old, yet a little over 1 percent was older than 44, as shown in Table 3.2. For those who make the military a career, the 20-year retirement option results in many leaving service while in their late 30s and early 40s. In the Army, Navy, and Marine Corps, a large proportion of the enlisted force was under age 25 (43, 42, and 67 percent, respectively). Marine Corps members were the "youngest" with two-thirds under age 25, and less than 3 percent 39 years or older. Air Force members were the "oldest" with less than 35 percent under age 25, and more than 7 percent over 39. The Marine Corps traditionally has the youngest accessions. The Air Force experiences higher enlisted retention rates, contributing to somewhat "older" enlisted members.

While 45 percent of the enlisted force was in the 17-24 age group, less than one-sixth of the civilian labor force fell in this range. At the other end of the distribution, one-fifth of the civilian labor force was 50 years old or older, compared with one-tenth of one percent of enlisted members.

Race/Ethnicity. The military attracts and retains higher proportions of Blacks and "Other" minority groups but lower proportions of Hispanics than are in the civilian labor force. As Table 3.3 indicates, the overall proportion of enlisted minorities was higher than in the civilian labor force in FY 1996 (34 and 28 percent, respectively). While Hispanics were underrepresented among enlisted members (7 percent versus 11 percent), the Services have made gains since 1986, when only 4 percent of the enlisted force was Hispanic.

^{*} Less than one-tenth of one percent.

Table 3.2. FY 1996 Age of Active Component Enlisted Members, by Service, and Civilian Labor Force 17 Years and Older (Percent)								
Age	Army	Navy	Marine Corps	Air Force	DoD	Civilian Labor Force		
17-19	9.4	8.4	16.7	6.2	9.2	4.7		
20-24	33.8	33.6	49.9	28.0	34.3	9.9		
25-29	23.4	21.3	14.3	21.6	21.2	12.0		
30-34	16.0	17.0	9.0	19.9	16.4	13.5		
35-39	11.7	13.5	7.1	17.0	13.0	14.3		
40-44	4.3	4.8	2.2	6.1	4.6	13.4		
45-49	1.2	1.2	0.6	1.0	1.1	11.8		
50+	0.2	0.2	0.1	0.1	0.1	20.4		
Unknown	0.1	*	*	0.0	*	0.0		
Total	100.0	100.0	100.0	100.0	100.0	100.0		

Columns may not add to total due to rounding.

Also see Appendix Table B-13 (Active Component by Age, Service, and Gender).

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, September 1996.

Table 3.3. FY 1996 Race/Ethnicity of Active Component Enlisted Members,						
by Service, and Civilian Labor Force 18-44 Years Old (Percent)						
Race/			Marine	Air		18-44 Year-Old
Ethnicity	Army	Navy	Corps	Force	DoD	Civilians
White	57.5	66.1	68.3	74.8	65.7	72.4
Black	29.9	19.1	16.8	17.0	21.9	12.0
Hispanic	6.2	8.1	11.0	4.4	6.9	11.2
Other	6.5	6.7	3.9	3.7	5.5	4.4
Total	100.0	100.0	100.0	100.0	100.0	100.0

Columns may not add to total due to rounding.

Also see Appendix Tables B-15 (Race/Ethnicity by Service and Gender) and B-18 (Race/Ethnicity by Service and Education).

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, September 1996.

Twenty-two percent of the enlisted force was Black, compared with 12 percent of the civilian labor force (18-44 year-olds). This near 2:1 ratio for Black members was higher than for FY 1996 accessions, primarily because retention was higher among Blacks than Whites. The Army had the highest proportion of Black enlisted members in FY 1996 (30 percent).

Changes over time in the percentage of Black enlisted members in each Service are shown in Figure 3.3. Black soldiers in the Army increased from 18 percent in FY 1973 to a high of 33 percent in FY 1981. That proportion decreased to 30 percent by the mid-1980s, in large part due to an increase in entrance standards and the Army's decision not to renew enlistment contracts of low-scoring members who entered during the ASVAB misnorming. The proportion of Blacks in the Army has remained stable since 1983 at 30 to 32 percent.

^{*} Less than one-tenth of one percent.

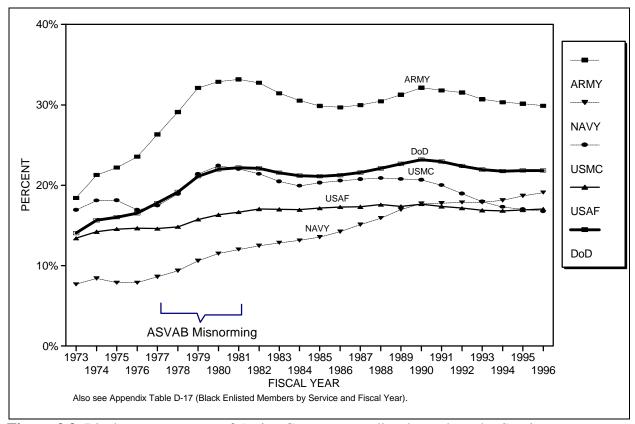


Figure 3.3. Blacks as percentage of Active Component enlisted members, by Service, FYs 1973-1996.

The Marine Corps and the Air Force have had similar patterns. Slight decreases in recent years paralleled the drop in minority accessions in 1991 and the concomitant decrease in the propensity to enlist among Black youth. Black male propensity has declined 15 percentage points in the last five years.² The Navy, on the other hand, has exhibited a consistent long-term increase in the proportion of Blacks, from 8 percent in FY 1973 to its current 19 percent. In all Services, the percentage of female members who are Black significantly exceeds the percentage of male members who are Black.

In FY 1996, active duty Hispanic enlisted members were a smaller part of the enlisted force than of the civilian labor force in the 18-44 age group (7 percent and 11 percent, respectively). The highest representation of Hispanics was in the Marine Corps (11 percent). The proportions of "Other" minority individuals in the Army and Navy were similar (nearly 7 percent), while the Air Force and Marine Corps had somewhat less (nearly 4 percent).

Gender. Trends in the percentage of enlisted women since 1973 are shown in Figure 3.4 (Appendix Table D-19 provides numerical data). Thirty years ago, because of legal restrictions, women constituted less than 2 percent of military members. In 1967, Public Law 90-30 removed

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Memorandum from F. Pang, Assistant Secretary of Defense (Force Management Policy), Subject: 1996 Youth Attitude Tracking Study, January 21, 1997.

the 2 percent cap on women in the military.³ However, policies, particularly those related to the roles of women, did not change accordingly. It took nearly 20 years for the Services to achieve 10 percent representation of women.

Four factors affect the proportion of enlisted female members. First, women have a lower inclination to enlist than men do⁴; only 14 percent of females age 16-21 planned to enlist in 1996 compared to 27 percent of males age 16-21.⁵ Second, combat exclusion policies restrict the positions and skills in which women may serve. However, as directed by former Secretary of Defense Les Aspin, the Services have opened more positions for women. Third, the military personnel system is a "closed" system. Growth must come from within, and from the bottom up; lateral entries play no significant role. Consequently, the gender structure of the career force is shaped primarily by the proportion of females recruited. Fourth, women leave the Services at a higher rate than men. Thus, the percentage of women in the military may not change much from current levels unless there are significant increases in female recruiting or retention.

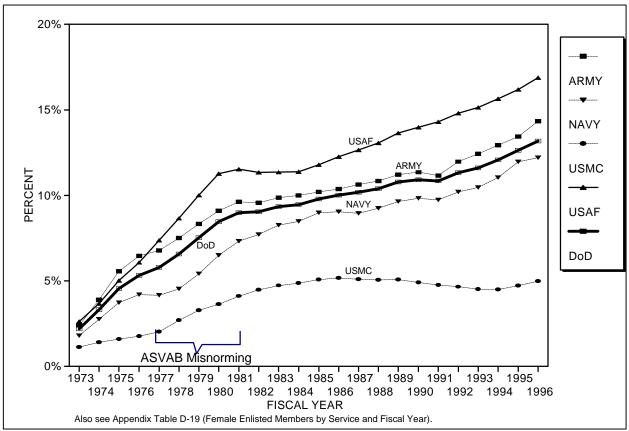


Figure 3.4. Women as a percentage of Active Component enlisted members, by Service, FYs 1973-1996.

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Born, D.H. and Lehnus, J.D., *The World of Work and Women at War*, paper presented at the International Military Testing Association, Toronto, Canada, October 1995.

Memorandum from F. Pang, Assistant Secretary of Defense (Force Management Policy), Subject: 1996 Youth Attitude Tracking Study, January 21, 1997.

⁵ Ibid.

Since transitioning to a gender-neutral recruiting program, the Air Force has increased its proportion of women recruits, from 20 percent in FY 1990 to 26 percent in FY 1996. Under a gender-neutral recruiting policy, the Navy increased its proportion of female recruits 3 percentage points (from 17 percent in FY 1994 to 20 percent in FY 1995). However, constrained berthing requirements have forced the Navy to rescind gender-neutral recruiting.

As a result of policy and social changes, the number of active duty enlisted women increased from 13,000 in FY 1972 to a pre-drawdown peak of 196,000 in FY 1989 to 161,000, a record 13 percent women, in FY 1996. The increase in women in the military since FY 1972 brought about significant changes across all aspects of personnel management: in training programs and physical fitness regimens, in assignments, in living arrangements, and in medical services. It also created new administrative issues regarding pregnancy, the proportion of single parents in the military, child care arrangements during peacetime and deployment, and dualservice marriages (where husband and wife both serve in uniform).

Almost 260,000 additional positions are now open to women as a result of policy changes.⁶ Nearly all career fields (92 percent) are now open to women: 91 percent in the Army, 96 percent in the Navy, 93 percent in the Marine Corps, and 99 percent in the Air Force.⁷ Gradual increases in the proportion of women in the military underscore the Services' commitment to recruit and retain women.

As shown in Table 3.4, the Air Force has the highest proportion of women on active duty (17 percent), while the Marine Corps has the lowest (5 percent). Percentages in the Army and Navy are 14 and 12 percent, respectively. The differences are primarily a function of the proportion of combat and combat-related positions closed to women in each Service. Overall, the proportion of enlisted women has gradually increased (about half a percentage point each year) over the past five years, from 10.8 to 13.2 percent from FY 1991 to FY 1996 (Appendix Table D-19).

Table 3.4. FY 1996 Gender of Active Component Enlisted Members, by Service, and Civilian Labor Force 18-44 Years Old (Percent)									
Gender Army Navy Corps Force DoD Civilians									
Male	85.7	87.8	95.0	83.1	86.8	53.6			
Female	14.3	12.2	5.0	16.9	13.2	46.4			
Total	Total 100.0 100.0 100.0 100.0 100.0 100.0								
Also see Appendix Table B-13 (Age by Service and Gender). Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, September 1996.									

Former Secretary of Defense Les Aspin directed the Services to open more specialties and assignments to women. Aircraft, including those engaged in combat missions, and Navy ships (where possible) were opened to qualified women. A direct ground combat rule--restricting women from direct combat on the ground--replaced the Risk Rule and was adopted effective October 1, 1994.

News release from Office of the Assistant Secretary of Defense (Public Affairs), "Secretary of Defense Perry Approves Plans to Open New Jobs for Women in the Military," July 29, 1994.

Marital Status. While less than 10 percent of enlisted recruits are married, a majority of enlisted Servicemembers are. By the end of the first term of service (typically four years), approximately 42 percent of male enlisted members have become married.⁸ Trends in marital status of active duty members are shown in Figure 3.5. The proportion of married enlisted members declined from FY 1977 (50 percent) to FY 1980 (47 percent). In FY 1981 the proportion began to increase, and in FY 1996 it was 57 percent. Marital status varies by Service. Air Force members are most likely to be married (66 percent in 1996), while Marines are least likely to be married (44 percent).

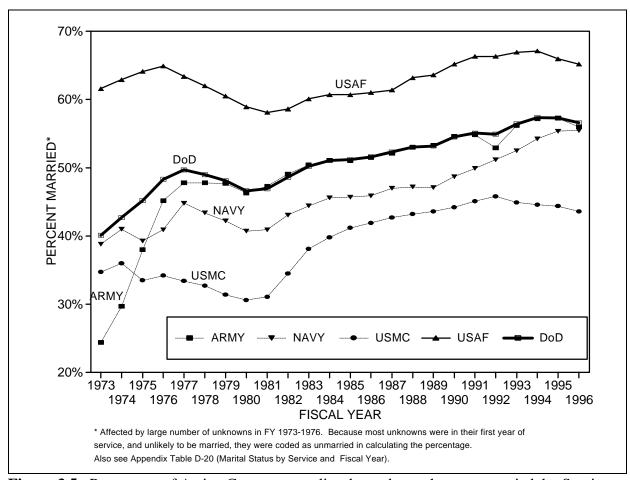


Figure 3.5. Percentage of Active Component enlisted members who were married, by Service, FYs 1973-1996.

The percentages of FY 1996 Active Component enlisted married males and females are shown by Service in Table 3.5 and by age in appendix Table B-14. Proportionally, more Servicemen were married than Servicewomen (58 and 47 percent, respectively), while the percentages for civilian men and women were nearly identical (55 versus 53 percent, respectively). The proportion of married Servicemen was slightly higher than married 18- to 44-year-old men in the civilian population (58 and 55 percent, respectively). The proportion of

Department of Defense, *Family Status and Initial Term of Service*, Volume I-Summary (Washington, DC: Office of the Assistant Secretary of Defense [Personnel and Readiness], December 1993).

married Servicewomen was lower than that of women in the comparable civilian population (47 and 53 percent, respectively).

The percentage of married military women has changed significantly since FY 1973.9 In that year, 18 percent of military women were married, increasing to 36 percent in FY 1978, to 41 percent in FY 1983, and to 47 percent in FY 1996. Twenty years ago women constituted 5 percent of military members. Military women were not expected to be married; retention directives implicitly encouraged separation of married enlisted women.

Table 3.5. FY 1996 Active Component Enlisted Members Who Were Married, by Gender and Service, and Civilian Labor Force 18-44 Years Old (Percent)								
Gender	Army	Navy	Marine Corps	Air Force	DoD	18-44 Year-Old Civilians		
Male	57.7	57.4	43.7	67.6	58.1	55.1		
Female	45.6	41.6	41.0	53.3	46.8	53.4		
Total	56.0	55.5	43.6	65.2	56.6	54.3		
Also see Appendix Table B-14 (Age by Marital Status and Gender). Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, September 1996.								

During and after the Gulf War, questions were raised regarding the deployment of both parents in a dual-service marriage (i.e., a marriage wherein both husband and wife are military members). The proportion of members in each Service who are married and the proportion of those married who are members of a dual-service marriage are shown in Table 3.6.

Larger proportions of men than women are married, but significantly greater proportions of women are members of dual-service marriages (48 percent versus 7 percent). The Marine Corps has the greatest variance, with 4 percent of married men but 62 percent of married women in dual-service marriages. Proportionally, more Air Force personnel are members of dual-service marriages (15 percent). Across the Services, 11 percent of enlisted members are in dual-service marriages.

Education. The majority of the enlisted force have high school diplomas (96 percent), as indicated in Table 3.7. In FY 1996, 99 percent of female and 96 percent of male enlisted personnel were high school diploma graduates (Tier 1). There were fewer people with no credentials in the military than in the civilian labor force (1 versus 11 percent), and fewer people with college experience (25 versus 55 percent). This latter comparison is misleading because enlisted occupations are generally comparable to civilian occupations that do not require college degrees. Most military members with college degrees are officers (98 percent of officers have undergraduate or advanced degrees). The education levels of the officer corps are discussed in Chapter 4.

⁹ Department of Defense, *Population Representation in the Military Services: Fiscal Year 1989* (Washington, DC: Office of the Assistant Secretary of Defense [Force Management and Personnel], July 1990).

Table 3.6. FY 1996 Active Component Enlisted Personnel Who Were Married, and in Dual-Service Marriages, by Gender and Service (Number and Percent)						
		Mar		Married '	Who Were In vice Marriages	
Gender	End-Strength	Number	Percent	Number*	Percent**	
			ARMY			
Male	347,057	200,335	57.7	12,197	6.1	
Female	58,084	26,498	45.6	10,392	39.2	
Total	405,141	226,833	56.0	22,589	10.0	
		I	NAVY			
Male	310,869	178,446	57.4	9,847	5.5	
Female	43,240	17,992	41.6	8,131	45.2	
Total	354,109	196,438	55.5	17,978	9.2	
		MAR	NE CORPS			
Male	149,197	65,263	43.7	2,837	4.3	
Female	7,823	3,208	41.0	1,978	61.7	
Total	157,020	68,471	43.6	4,815	7.0	
		AII	R FORCE			
Male	256,479	173,365	67.6	15,415	8.9	
Female	52,129	27,773	53.3	15,610	56.2	
Total	308,608	201,138	65.2	31,025	15.4	
			DoD			
Male	1,063,602	617,409	58.0	40,296	6.5	
Female	161,276	75,471	46.8	36,111	47.8	
Total	1,224,878	692,880	56.6	76,407	11.0	

^{*} There are some differences between the number of males and females reporting dual-service marriages.

The Army, Navy, and Marine Corps had roughly the same proportion of high school diploma graduate enlisted members in FY 1996, ranging from 93 to 96 percent. Almost all Air Force members held diplomas (99+ percent). The Navy had the largest proportion without at least a high school diploma (7 percent), while the Air Force had the smallest (less than one-tenth of one percent). Because of the way in which its forces are deployed, Air Force members can more readily schedule and attend off-duty education programs. As a result, more than three-fourths of Air Force members have some college experience--much more than in the other Services (3, 5, and 11 percent, for the Marine Corps, Navy, and Army, respectively).

^{**} These percentages reflect the proportion of married enlisted members who are married to a Servicemember. For example, 12,197 male Army enlisted personnel are in dual-service marriages. That is, 6.1 percent of married male Army enlisted members (200,335) are in dual-service marriages.

Table 3.7. FY 1996 Education of Active Component Enlisted Members, by Service, and Civilian Labor Force 18-44 Years Old (Percent)							
Education Level	Army	Navy	Marine Corps	Air Force	DoD	18-44 Year-Old Civilians*	
Tier 1: Regular High School Graduate or Higher	95.8	93.4	95.0	99.8	96.0		
Tier 2: GED, Alternative Credentials	3.9	4.4	4.9	0.2	3.2	89.1	
Tier 3: No Credentials	0.3	2.2	0.1	**	0.8	10.9	
Total	100.0	100.0	100.0	100.0	100.0	100.0	
College Experience (Part of Tier 1) ¹	10.5	4.6	2.7	76.9	24.5	55.0	

^{*} Civilian percentages combine Tiers 1 and 2.

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, September 1996.

The Services encourage members to continue their education while in the military. Inservice tuition assistance programs pay 75 percent of tuition costs. Members also can use the Montgomery GI Bill to cover the majority of the cost of off-duty college and technical courses. The investment in continuing education is a sound one. Enlisted personnel who used tuition assistance had higher promotion rates and stayed in the service longer than those who did not.¹⁰

Representation Within Occupations. The percentages of enlisted personnel by occupational area in FY 1996 are shown in Table 3.8. No shifts in the occupational distribution of the force occurred during that year. Occupations such as infantry and related specialties, craftsmen, and service and supply, which tend to have lower AFQT score requirements, include less than one-third (31 percent) of enlisted personnel. Many enlisted members (42 percent) are in jobs requiring mid-level skills, including medical and dental specialties, functional support and administration, and electrical/mechanical equipment repair. The high-skilled and high-tech areas-electronic equipment repair, communications and intelligence specialists, and other allied specialists--make up about 21 percent of the force. The remaining 6 percent are non-occupational, to include patients, students, and those with unassigned duties.

The assignment of enlisted personnel to military occupations depends on eligibility (determined by ASVAB scores and sometimes other tests or requirements), individual preference, and the availability of openings. As part of the occupational classification process, the military uses aptitude composites made up of ASVAB test scores related to occupations. The composites vary by Service, and are developed empirically to predict the probability of training success.

^{**} Less than one-tenth of one percent.

¹ Military data represent only enlisted members. Officers, who usually have college degrees, are not included. See Chapter 4 for a discussion of officers

Also see Appendix Tables B-17 (Education by Service and Gender) and B-18 (Education by Service and Race/Ethnicity).

See Boesel, D. and Johnson, K., *The DoD Tuition Assistance Program: Participation and Outcomes* (Arlington, VA: Defense Manpower Data Center, May 1988).

Ta	Table 3.8. FY 1996 Occupational Areas of Active Component Enlisted Personnel Within Gender (Percent)							
	Occupational Code and Area	Males	Females	Total DoD				
0	Infantry, Gun Crews, and Seamanship Specialists	19.4	6.8	17.8				
1	Electronic Equipment Repairers	10.2	5.3	9.6				
2	Communications and Intelligence Specialists	8.7	9.2	8.7				
3	Medical and Dental Specialists	5.4	16.2	6.8				
4	Other Allied Specialists	2.8	2.5	2.8				
5	Functional Support and Administration	13.8	32.7	16.2				
6	Electrical/Mechanical Equipment Repairers	20.8	8.2	19.2				
7	Craftsmen	4.1	2.1	3.9				
8	Service and Supply Handlers	8.8	10.3	9.0				
9	Non-occupational*	6.0	6.9	6.1				
	Total	100.0	100.0	100.0				

Columns may not add to total due to rounding.

Men tend to score higher than women on the ASVAB tests in the mechanical and electronics composites, while women tend to do better on administrative measures. On average, Whites have higher test scores than Hispanics and "Other" minorities, who in turn have higher scores than Blacks. Within each demographic group, there is wide variation in ASVAB test scores, and most recruits qualify for a number of occupations. The recruits' preferences and the availability of openings for which they are qualified determine the occupations to which individuals are assigned.

Representation of women within occupations. The major shift that has occurred in assignment patterns for women in the last two decades has been to increase their presence in "non-traditional" jobs. In the early 1970s, most enlisted women (88 percent) were in two occupational areas: functional support and administration, and medical/dental. In FY 1996, 33 and 16 percent, respectively, served in these occupations. Viewed another way, approximately 12 percent of enlisted women in the 1970s served in areas considered "non-traditional" (gun crews, communications, craftsmen, etc.), and in FY 1996 more than half of all Servicewomen were in these occupations (51 percent).

The proportion of women in combat-related occupations (infantry, gun crews, and seamanship occupational area) increased one percentage point from FY 1993 to FY 1995 (4.5 to 5.6 percent) and increased another percentage point from FY 1995 to FY 1996 (5.6 to 6.8 percent). While relatively few women are assigned to combat-related positions, there has been an increase of 22 percent of women in combat-related occupations during the last year (from 8,962 in FY 1995 to 10,952 in FY 1996). Congress' repeal of the combat exclusion law on Navy ships

^{*} Non-occupational includes patients, students, those with unassigned duties, and unknowns.

See Appendix Tables B-19 (Occupational Area by Service and Gender) and B-20 (Occupational Area by Service and Race/Ethnicity).

Department of Defense, *Population Representation in the Military Services: Fiscal Year 1993* (Washington, DC: Office of the Assistant Secretary of Defense [Force Management Policy], November 1994), p. 4-13

is altering the occupational distribution of Servicewomen in the Navy. The first women assigned to a combat ship, the aircraft carrier USS Eisenhower, arrived in March 1994.¹² The Navy experienced a 30 percent increase in the number of women in combat-related positions from FY 1995 to 1996, the first two full years under the new policy.

The gender differences that still exist are also illustrated in Table 3.8. In FY 1996, the percentage of women in functional support and administration as well as medical and dental occupations was approximately two and a half times that of men. Although the percentages of women in the technical and craftsmen occupations are greater now than when women first joined the military, men account for the preponderance of Servicemembers in these areas.

Representation of minorities within occupations. In FY 1996, the proportions of Blacks, Whites, and Hispanics were similar in five of the nine occupational areas--infantry, communications and intelligence specialists, medical and dental specialists, other allied specialists, and craftsmen (Table 3.9). In two areas--electronic equipment repair (where the proportions of Blacks and Hispanics were very similar) and electrical/mechanical equipment repair--the proportion of Whites was substantially higher. Lower than Blacks, in the area of service and supply handlers, the proportions of Hispanics and Whites were very similar.

Tabl	Table 3.9. FY 1996 Occupational Areas of Active Component Enlisted Personnel by Race/Ethnicity (Percent)							
	Occupational Code and Area	White	Black	Hispanic	Other			
0	Infantry, Gun Crews, and Seamanship Specialists	18.2	16.2	19.2	16.6			
1	Electronic Equipment Repairers	11.0	6.6	7.6	6.8			
2	Communications and Intelligence Specialists	9.3	8.1	7.3	5.7			
3	Medical and Dental Specialists	6.2	7.7	7.3	10.2			
4	Other Allied Specialists	3.1	2.1	2.1	2.3			
5	Functional Support and Administration	12.8	25.4	17.3	19.6			
6	Electrical/Mechanical Equipment Repairers	21.0	14.2	17.6	19.5			
7	Craftsmen	4.2	3.0	3.5	3.7			
8	Service and Supply Handlers	7.9	12.0	8.9	10.0			
9	Non-occupational*	6.3	4.7	9.3	5.7			
	Total	100.0	100.0	100.0	100.0			

Columns may not add to total due to rounding.

 $\ensuremath{^{*}}$ Non-occupational includes patients, students, those with unassigned duties, and unknowns.

Also see Appendix Tables B-19 (Occupational Area by Service and Gender) and B-20 (Occupational Area by Service and Race/ Ethnicity).

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Graham, B., "Coping on a Coed Carrier," *The Washington Post* (June 27, 1994), pp. A1, A9.

Blacks were more heavily represented in the functional support and administration area and, to a lesser extent, the service and supply area. As seen in Table 3.9, in FY 1996 the 19 percent of Hispanic enlisted personnel in combat skills was the highest proportion for any racial/ethnic group.

Pay Grade. Enlisted pay grades, E1 to E9, correspond to the ranks of Private in the Army and Marine Corps, Seaman Recruit in the Navy, and Airman Basic in the Air Force through Sergeant Major in the Army and Marine Corps, Master Chief Petty Officer in the Navy, and Chief Master Sergeant in the Air Force. Enlisted personnel in grades E1 and E2 are trainees. Members in pay grades E3 and E4 are at the apprentice level, working under journeymen, who are at pay grades E5 and E6. Supervisor positions are at pay grades E7 through E9. Soldiers and airmen at pay grades E5 and above and some at E4 are noncommissioned officers (NCOs), with demonstrated ability in the job and as a leader. In the Navy, those at pay grades E4 and above are petty officers, with leadership responsibilities. Servicemembers in NCO and petty officer positions are required to lead, supervise, and train entry-level enlisted personnel. They perform the work as well as direct the work of others.

More than half of the enlisted force is in pay grades E1 through E4 (53 percent). Grades E4 and E5 have the largest concentration of the enlisted force (23 and 21 percent, respectively). This distribution is necessary to provide a sufficient number of trained leaders to fill the higher ranks; not all personnel in the lower ranks reenlist and progress to the higher grades. There are slight variations among racial/ethnic groups (Table 3.10) as well as differences between male and female enlisted members (Table 3.11).

Table 3.10. FY 1996 Pay Grade of Active Component Enlisted Members, by Race/Ethnicity (Percent)							
Pay Grade	White	Black	Hispanic	Other	Total DoD		
E1	5.6	4.9	8.3	5.2	5.6		
E2	8.0	7.2	11.5	7.2	8.0		
E3	16.7	13.9	21.6	15.2	16.3		
E4	24.0	21.3	22.0	21.7	23.1		
E5	20.4	23.1	17.3	21.2	20.8		
E6	13.6	16.2	10.4	15.7	14.1		
E7	8.5	10.0	6.8	9.9	8.8		
E8	2.3	2.5	1.8	2.9	2.4		
E9	0.9	0.8	0.5	1.1	0.9		
Unknown	*	*	0.0	0.3	*		
Total	100.0	100.0	100.0	100.0	100.0		

Columns may not add to total due to rounding.

^{*} Less than one-tenth of one percent.

Also see Appendix Table B-37 (Active Component by Pay Grade and Race/Ethnicity.)

A comparison of pay grade distributions by race/ethnicity shows larger percentages of Black and "Other" minorities at pay grades E5 through E7 than Whites and Hispanics. Hispanics fill the lower grades (E1 through E3) in greater proportions than the other racial/ethnic groups. Retention rates play a role in these distributions. Blacks traditionally have higher retention rates than other racial/ethnic groups.

Table 3.11. FY 1996 Pay Grade of Active Component Enlisted Personnel, by Gender (Percent)						
Pay Grade	Male	Female	Total DoD			
E1	5.5	6.3	5.6			
E2	7.8	9.9	8.0			
E3	15.7	20.4	16.3			
E4	22.6	26.5	23.1			
E5	21.2	18.4	20.8			
E6	14.6	10.6	14.1			
E7	9.2	6.4	8.8			
E8	2.5	1.3	2.4			
E9	1.0	0.3	0.9			
Unknown	*	*	*			
Total	100.0	100.0	100.0			

Columns may not add to total due to rounding.

As shown in Table 3.11, a larger proportion of women fill pay grades E1 to E4 (63 percent) than men (52 percent). At higher pay grades, there are more men. The primary reason for the difference by gender is lower retention rates among enlisted women.

^{*} Less than one-tenth of one percent.

Also see Appendix Table B-36 (Active Component by Pay Grade and Gender).

Chapter 4

ACTIVE COMPONENT COMMISSIONED OFFICERS

The commissioned officer corps (with civilian oversight) is the senior leadership and management of the armed forces. This chapter presents a view of the demographic and social characteristics of both Active Component officer accessions and the commissioned officer corps in FY 1996.¹ Also highlighted are longitudinal changes among officers. Figure 4.1 illustrates the trend in Active Component officer strength by Service since 1973. Supporting data are provided in Appendix Table D-25.

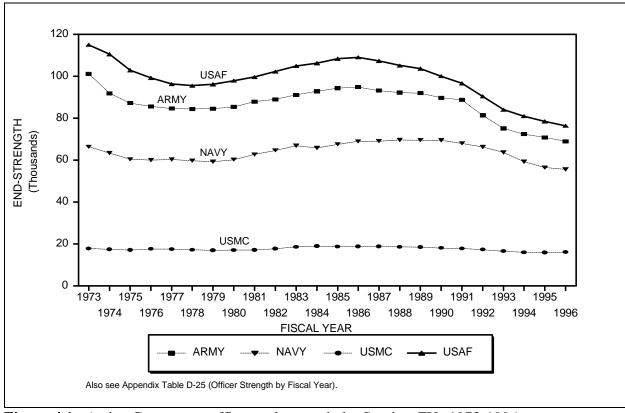


Figure 4.1. Active Component officer end-strength, by Service, FYs 1973-1996.

These data depict two drawdowns and one buildup in the Active Component officer corps. These changes in military strength can be attributed, at least partially, to changes in the world situation. The first decline, during the 1973 to 1979 period, can be attributed to the demobilization efforts following the end of the Vietnam conflict; the following defense buildup of the 1980s was predicated by the escalation of the "Cold War"; and the most recent drawdown can be attributed to the fall of communism and the end of the "Cold War." At just under 217,000, the FY 1996 Active Component officer end-strength is 2 percent smaller than in FY 1995 and represents the smallest officer corps in the last 20 plus years.

4-1

Data are for commissioned officers; warrant officers are excluded for the most part. A brief sketch of warrant officers is presented at the end of this chapter.

In line with the decline in Active Component officer end-strength, the number of individuals commissioned by the Services also declined in FY 1996 to just under 15,000 (see Figure 4.2). The Marine Corps is the exception to this pattern. In FY 1996, both the Marine Corps' officer end-strength and the number of accessions exceeded the FY 1995 levels (end-strength of 16,028 versus 15,852 and officer accessions of 1,565 versus 1,257).

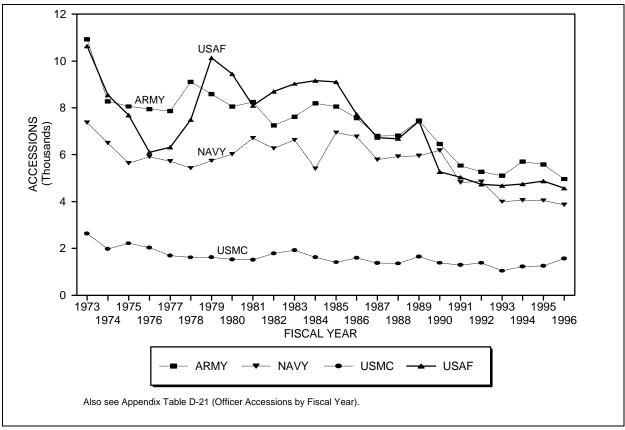


Figure 4.2. Active Component officer accessions, by Service, FYs 1973-1996.

Characteristics of Active Component Officers

Table 4.1 shows the actual number and percentage of FY 1996 Active Component officer accessions and officers by Service. In terms of total personnel, the Army is the largest Service, but the Air Force claims the highest officer content. The Air Force stood at over 76,000 active duty officers in contrast to the Army's almost 69,000. This variation in force structure is most likely due to variations in mission requirements of the two Services.

While the Air Force has more total active duty officers than the Army, the Army continues to access more officers than the Air Force. This pattern suggests that annual requirements rest on more than the relative size of the Service, to include retention and its underlying influencers.

Table 4.1. FY 1996 Active Component Officer Accessions and Officer Corps (Number and Percent) ¹							
	Active Component Off	icer Accessions	Active Component Officer Corps				
Service	Number	Percent	Number	Percent			
Army	4,964	33.2	68,971	31.8			
Navy	3,858	25.8	55,602	25.6			
Marine Corps	1,565	10.5	16,028	7.4			
Air Force	4,566	30.5	76,389	35.2			
Total	14,953	100.0	216,990	100.0			

¹ End-strength reflects commissioned officers only (it excludes warrant officers).

Pay Grade. The commissioned officer corps is divided into 10 pay grades [officer (O)-1 through O-10]. Officers in pay grades O-1 through O-3 are considered company grade officers. In the Army, Marine Corps, and Air Force, these pay grades correspond to the ranks of second lieutentant (O-1), first lieutenant (O-2), and captain (O-3), and in the Navy, ensign, lieutenant junior grade, and lieutenant. Officers in the next three pay grades (O-4 through O-6) are considered field grade officers. In the Army, Marine Corps, and Air Force, these pay grades correspond to the ranks of major (O-4), lieutenant colonel (O-5), and colonel (O-6), and in the Navy, lieutenant commander, commander, and captain. The last four pay grades are reserved for general officers in the Army, Marine Corps, and Air Force, and flag officers in the Navy. The ranks associated with each pay grade are as follows: in the Army, Marine Corps, and Air Force, brigadier general (O-7), major general (O-8), lieutenant general (O-9), and general (O-10); in the Navy, rear admiral-lower half, rear admiral-upper half, vice admiral, and admiral.

As shown in Table 4.2, the force structure of the officer corps is that of a pyramid with the company grade officers making up the broad base (61 percent of officers in FY 1996), followed by field grade officers representing the narrower middle (39 percent of officers in FY 1996), and general/flag officers representing the pinnacle (less than 1 percent of officers in FY 1996). This pay grade distribution is influenced not only by the military's emphasis on youth and fitness, but also by the choices and competition engendered by "up or out" career progression policies.

Source of Commission. The criteria for the selection of potential officers for commissioning education include age, U.S. citizenship, physical fitness, moral character, education, and cognitive ability. Given that officers form the military's leadership and professional echelons and that investment in officer education programs is high, the selection standards are quite stringent.²

Also see Tables D-21 (Officer Accessions) and D-25 (Officer Strength).

See Eitelberg, M.J., Laurence, J.H., and Brown, D.C., "Becoming Brass: Issues in the Testing, Recruiting, and Selection of American Military Officers," in B.R.Gifford and L.C.Wing (Eds.), *Test Policy in Defense: Lessons from the Military for Education, Training, and Employment* (Boston: Kluwer Academic Publishers, 1991).

Table 4.2. FY	Table 4.2. FY 1996 Active Component Officer Corps, by Rank/Pay Grade ¹ and Service (Percent)							
Rank [*]	Pay Grade	Army	Navy	Marine Corps	Air Force	DoD		
Second Lieutenant (Ensign)	0-1	13.3	11.8	15.1	9.4	11.7		
First Lieutenant (Lieutenant Jr. Grade)	O-2	12.6	11.4	16.8	9.8	11.6		
Captain (Lieutenant)	O-3	35.2	37.3	33.8	40.6	37.5		
Major (Lieutenant Commander)	O-4	19.8	20.1	19.7	21.0	20.3		
Lieutenant Colonel (Commander)	O-5	13.2	13.0	10.2	13.6	13.1		
Colonel (Captain)	O-6	5.4	6.1	3.9	5.3	5.4		
Brigadier General (Rear Admiral - Lower Half)	O-7	0.2	0.2	0.2	0.2	0.2		
Major General (Rear Adm Upper Half)	O-8	0.2	0.1	0.1	0.1	0.1		
Lieutenant General (Vice Admiral)	O-9	0.1	**	0.1	**	**		
General (Admiral)	O-10	**	**	**	**	**		
Total		100.0	100.0	100.0	100.0	100.0		

^{*} Ranks in parenthesis are Navy designations.

Columns may not add to total due to rounding.

Also see Appendix Table B-38 (Pay Grade by Gender and Service).

With few exceptions, a 4-year college degree is a prerequisite for commissioning. To this end, two of the primary commissioning programs, the Service academies and the Reserve Officers Training Corps (ROTC), are administered in conjunction with an individual's academic preparation. The United States Military Academy (USMA), the United States Naval Academy (USNA), and the United States Air Force Academy (USAFA) each offer room, board, medical and dental care, salary, and tuition throughout a 4-year undergraduate program of instruction leading to a baccalaureate degree. Located at numerous undergraduate colleges and universities throughout the country, ROTC has both scholarship and non-scholarship options. Located at numerous undergraduate colleges are universities throughout the country, ROTC has both scholarship and non-scholarship options.

The two remaining primary commissioning programs, Officers Candidate/Training School (OCS/OTS) and Direct Commissioning, are designed almost exclusively for individuals who already possess at least a baccalaureate degree. OCS/OTS exists as a rather quick commissioning source for college graduates who did not receive military training or indoctrination as part of their undergraduate education. This source also provides a means for promising enlisted personnel to

There is no separate Marine Corps academy, but a percentage of each Naval Academy graduating class pledges to become a Marine Corps officer.

^{**} Less than one-tenth of one percent.

¹ Excludes those with unknown rank/pay grade.

Non-scholarship ROTC is not without benefits, such as a subsistence allowance upon progress to advanced training.

earn a commission. Direct commissions, with a minimum of military training, are offered to professionals in fields such as law, medicine, and the ministry. Because of their advanced degrees and/or work experience, officers directly appointed are often commissioned at ranks higher than the customary second lieutenant or ensign. There are other specialized commissioning sources that, together with the primary programs, ensure that the Services have access to a number of different pools of personnel with diverse skills.

Table 4.3 highlights the flexibility afforded officer procurement by the alternative commissioning programs. The largest proportion of FY 1996 officer accessions (38 percent) came through ROTC programs--and most were recipients of a college scholarship (24 percent of all officer accessions and 64 percent of ROTC accessions). Direct appointments accounted for 20 percent and academy graduates accounted for 19 percent of incoming officers. OCS/OTS produced about 17 percent of FY 1996 Active Component officer accessions.

Table 4.3. FY 1996 Source of Commission of Active Component Officer Accessions and Active Component Officer Corps, by Service (Percent)									
Source of Commission	Army Navy Marine Corps Air Force DoD								
ACTIVE COMPONENT OFFICER ACCESSIONS									
Academy	18.1	20.1	11.4	20.2	18.5				
ROTC - Scholarship	29.5	20.0	13.2	25.1	24.0				
ROTC- No Scholarship	29.5	2.5	0.0	10.5	13.6				
OCS/OTS	7.1	18.8	54.3	14.8	17.4				
Direct Appointment	15.6	21.7	0.1	28.6	19.5				
Other *	**	16.3	21.0	0.8	6.7				
Unknown	0.2	0.5	0.0	0.0	0.2				
Total	100.0	100.0	100.0	100.0	100.0				
	ACTIVE CO)MPONENT OF	FICER CORPS						
Academy	16.2	19.1	12.0	19.3	17.7				
ROTC - Scholarship	16.7	20.2	18.6	20.1	19.0				
ROTC- No Scholarship	41.0	2.6	0.0	21.5	21.3				
OCS/OTS	8.8	20.2	55.2	21.0	19.4				
Direct Appointment	16.7	21.5	0.9	17.9	17.2				
Other *	0.1	14.9	13.3	0.3	4.9				
Unknown	0.6	1.5	0.0	0.0	0.6				
Total	100.0	100.00	100.00	100.00	100.00				

Columns may not add to total due to rounding.

^{*} Includes officers trained in one Service and accessed into another (primarily Marine Corps).

^{**} Less than one tenth of one percent.

Also see Appendix Tables B-30 and B-31 (Source of Commission by Service and Gender).

There were Service differences in reliance on the various commissioning sources. For example, over one-half (54 percent) of the Marine Corps' newly commissioned officers came through OCS-type pipelines and only one-tenth of one percent were recipients of direct commissions. In fact, the Marine Corps does not have a Service academy or ROTC program. Midshipmen at the Naval Academy and in the Navy's ROTC program can opt to enter the Marine Corps upon program completion. The Marine Corps relies on the Navy for officers in medical and dental specialties and chaplains, thereby lowering its need for direct commissioning.

Among all officers on active duty, ROTC was again the primary origin (40 percent); however, initial scholarship recipients were less abundant than those who had not received a scholarship. Again, there were differences in the source distributions of accessions and the officer corps, with some Services showing less congruency than others. These trends are probably influenced by differing retention rates, budget considerations, and historical fluctuations in officer recruiting needs.

Age. As shown in Table 4.4, officers, on average, tend to be older than enlisted personnel. Upon commissioning in FY 1996, the average officer was 26 years old in contrast to 20 years old for the average enlisted accession. The mean age of all active officers was 34 years and that of enlisted members was 27 years. The mean age of officer accessions varies by source of commission. In FY 1996, the average age of newly commissioned officers ranged from 22 years for Service academy graduates to 30 years for officers commissioned directly.⁵

Table 4.4. FY 1996 Mean Age of Active Component Officer Accessions and Officer Corps in Comparison to Enlisted Personnel							
Officers Enlisted							
Active Component Accessions	25.8	20.0					
Active Component Force	34.1	27.4					
Also see Appendix Table B-21 (Age by Service).							

Figures 4.3 and 4.4 (together with Appendix Table B-21) highlight the military's emphasis on youth. In particular, Marine Corps officer accessions and officer corps were younger than those in other Services. Less than 3 percent of Marine Corps officers were 30 or older upon entry. The proportion within this age range among the other Services' newly commissioned officers was greater but still notably small. The percentage 30 years or older was 13 percent in the Army, and 21 percent in the Air Force and Navy. The rigorous physical demands and rapid deployment of Marines, and this Service's absence of officers in medical and ministry fields, no doubt are related to the relative youth of Marine Corps officers.

Data from Defense Manpower Data Center.

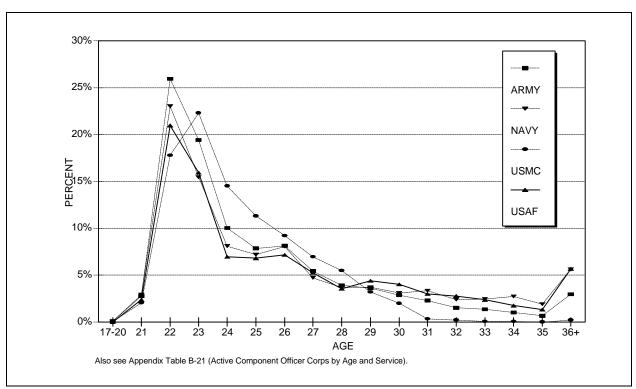


Figure 4.3. Age of FY 1996 Active Component officer accessions, by Service.

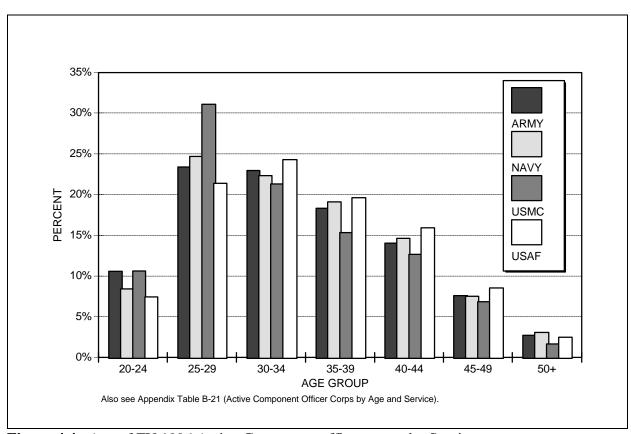


Figure 4.4. Age of FY 1996 Active Component officer corps, by Service.

Figure 4.5 shows that along with age, there has been a steady increase in the tenure of officers. On average, as of FY 1996, the typical commissioned officer was around 34 years old and had been in uniform for about 11 years.

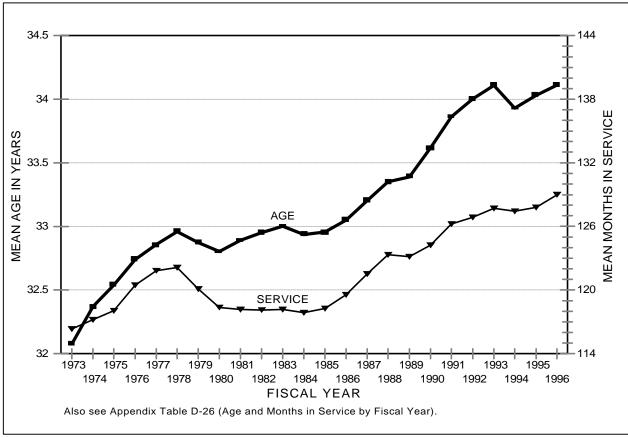


Figure 4.5. Active Component officers' mean years of age and months of service, FYs 1973-1996.

Race/Ethnicity. The percentages of minorities among newly commissioned officers and the Active Component officer corps are shown in Table 4.5. In FY 1996 almost 19 percent of entering officers were minorities--Black, Hispanic, and "Other" (e.g., Asian and Pacific Islanders, American Indians, and Alaskan Natives)--and 14 percent of all commissioned officers on active duty were members of minority groups. The most populous minority group, Blacks, were represented at 8 percent of officer accessions and 7 percent of all active duty officers. The Air Force had the smallest proportion of minority officer accessions at 17 percent, and the Army had the largest proportion at 21 percent.

Over the last few years the focus on minority representation within the officer corps has increased. Concern stems from the appearance of underrepresentation among officers in stark contrast to the trends for the enlisted ranks. A number of factors contribute to the seeming underrepresentation of Blacks and Hispanics (though not "Other" minorities) in the officer corps. For reasons too complicated to dissect within this report, minorities disproportionately

suffer from poverty and disorderly learning environments.⁶ These risk factors take their toll in the form of lower college enrollment and graduation rates, and, on average, lower achievement than other population groups. Although test score trends have improved for minorities over the past two decades, large average differences compared to Whites remain. For example, the mean verbal Scholastic Assessment Test (SAT) scores for college-bound seniors in 1995 were 448 for Whites and 356 for Blacks; mean math scores were 498 for Whites and 388 for Blacks. In light of these and other factors (e.g., fierce labor market competition for college educated minorities), minority representation among officer accessions appears rather equitable when compared to the 21-35 year-old civilian population of college graduates which stands at 7 percent Black, 4 percent Hispanic, and 7 percent "Other." Blacks are proportionately represented and Hispanics and "Other" minorities are slightly underrepresented.

Table 4.5. FY 1996 Active Component Minority Officer Accessions and Active Component Minority Officer Corps, by Service (Percent)							
Minority	Army	Army Navy Marine Corps Air Force Do					
	ACTIVE COMP	ONENT OFFICE	ER ACCESSIONS				
Black	10.4	6.9	8.4	7.1	8.3		
Hispanic	4.3	5.2	6.4	2.0	4.0		
Other	5.8	6.3	4.1	7.9	6.4		
Total Minority Officer Accessions	20.5	18.4	18.9	17.0	18.7		
	ACTIVE CO	MPONENT OFF	TICER CORPS		П		
Black	11.2	5.5	5.5	5.7	7.4		
Hispanic	3.3	3.5	3.8	2.1	2.9		
Other	4.6	3.9	2.7	4.2	4.1		
Total Minority Officers	19.1	12.9	12.0	12.0	14.4		

Columns may not add to total due to rounding.

Hispanics include all races; "Other" refers to non-White, non-Black, non-Hispanics such as American Indians, Asians and Pacific

Islanders, and Native Alaskans.

Also see Appendix Table B-24 (Race/Ethnicity by Service).

Academic achievement differences factor into the divergent racial/ethnic distributions across the commissioning sources as shown in Tables 4.6 and 4.7. In FY 1996, Black, Hispanic, and "Other" minority officer accessions were all less likely than Whites to be commissioned via

See Smith, T.M., The Educational Progress of Black Students (Washington, DC: U.S. Department of Education, Office of Educational Research and Improvement, May 1996).

See U.S. Department of Education, The Condition of Education 1996, Supplemental Table 22-2 (Washington, DC: National Center for Education Statistics, 1996).

See Eitelberg, M.J., Laurence, J.H., and Brown, D.C., "Becoming Brass: Issues in the Testing, Recruiting, and Selection of American Military Officers," in B.R. Gifford and L.C. Wing (Eds.), Test Policy in Defense: Lessons from the Military for Education, Training, and Employment (Boston: Kluwer Academic Publishers, 1991).

one of the academies; and Hispanic officer accessions were less likely to have received an ROTC scholarship than other racial/ethnic groups. For the overall active component officer corps in FY 1996, Black and Hispanic officers were less likely to have attended a Service academy; and officers of all minorities were less likely to have received an ROTC scholarship than White officers. Both the academies and ROTC scholarship programs tend to be highly selective.

Table 4.6 FY 1996 Source of Commission of Active Component Officer Accessions, by Race/Ethnicity and Gender (Percent)							
Source of Commission	White	Black	Hispanic	Other	Male	Female	
Academy	19.5	13.1	17.3	14.1	19.9	12.1	
ROTC - Scholarship	23.8	24.5	20.1	29.2	23.9	24.4	
ROTC - No Scholarship	12.7	18.9	16.8	17.2	14.3	10.7	
OCS/OTS	17.5	17.7	25.3	11.4	18.8	11.0	
Direct Appointment*	19.7	18.2	10.8	24.5	15.3	39.1	
Other**	6.7	7.6	9.3	3.7	7.5	2.7	
Unknown	0.2	0.0	0.5	0.0	0.2	0.1	
Total	100.00	100.00	100.00	100.00	100.00	100.00	

Columns may not add to total due to rounding.

Also see Appendix Table B-32 (Source of Commission by Service and Race/Ethnicity) and B-30 (Source of Commission by Service and Gender).

Table 4.7. FY 1996 Source of Commission of Active Component Officer Corps, by Race/Ethnicity and Gender (Percent)							
Source of Commission	White	Black	Hispanic	Other	Male	Female	
Academy	18.1	11.7	17.1	20.0	19.0	9.5	
ROTC - Scholarship	19.4	15.8	15.0	18.4	19.4	16.1	
ROTC - No Scholarship	20.0	34.3	24.9	21.1	22.1	15.9	
OCS/OTS	19.9	16.7	20.4	13.3	20.3	14.1	
Direct Appointment*	16.9	16.7	16.8	23.0	13.3	40.8	
Other**	5.0	4.5	5.5	3.5	5.2	3.1	
Unknown	0.6	0.2	0.3	0.7	0.6	0.4	
Total	100.0	100.0	100.0	100.0	100.0	100.0	

Columns may not add to total due to rounding.

Also see Appendix Table B-33 (Source of Commission by Service and Race/Ethnicity) and B-31 (Source of Commission by Service and Gender).

The DoD is actively looking into issues affecting minority officer recruitment, performance, promotion, and retention in keeping with its track record of dedication to equal opportunity. The Services have programs designed to increase minority participation in the officer corps. In addition to academy preparatory schools, ROTC programs have a considerable

^{*} Females accessed through direct appointment are primarily health care professionals.

^{**} Includes officers trained in one Service and accessed into another (primarily Marine Corps).

^{*} Females accessed through direct appointment are primarily health care professionals.

^{**} Includes officers trained in one Service and accessed into another (primarily Marine Corps).

presence at Historically Black Colleges and Universities (HBCUs) and there are Army ROTC units placed at predominantly Hispanic institutions. Furthermore, there are incentive and preparation programs aimed at boosting the presence of minorities within ROTC programs and the officer corps.

Targeted recruiting programs, together with a focus on equal opportunity once commissioning takes place, have contributed to increased representation of minorities (especially Blacks) within the officer corps over the years (see Appendix Tables D-22, D-23, D-27, and D-28). The 8.3 percent of Blacks, for example, among officer accessions in FY 1996 compares favorably with figures from one and two decades ago (1986: 6.7 percent; 1976: 5.0 percent). These accession trends have been contributing to greater minority strength levels in the total officer corps. For example, Blacks comprised 3.4 percent of all active duty officers in 1976, 6.4 percent in 1986, and 7.4 percent by the end of this past fiscal year. The lagging long-term minority progress seen through the active component officer percentages, relative to the near-term success seen among officer accessions, is mirrored in the pay grade distribution differences by minority status as shown in Table 4.8.

Table 4.8. FY 1996 Pay Grade ¹ of Active Component Officers, by Service and Race/Ethnicity (Percent)							
Race/Ethnicity and Pay Grade	Army	Navy	Marine Corps	Air Force	DoD		
White							
O-1 through O-3	59.9	58.5	64.0	59.3	59.6		
O-4 through O-6	39.6	41.1	35.5	40.3	39.9		
O-7 through O-10	0.5	0.4	0.5	0.4	0.4		
Total	100.0	100.0	100.0	100.0	100.0		
Black							
O-1 through O-3	63.2	73.3	75.4	58.7	64.6		
O-4 through O-6	36.4	26.5	24.4	41.1	35.2		
O-7 through O-10	0.4	0.2	0.2	0.2	0.3		
Total	100.0	100.0	100.0	100.0	100.0		
Hispanic							
O-1 through O-3	69.8	75.4	81.4	55.0	69.0		
O-4 through O-6	30.2	24.5	18.6	44.6	30.9		
O-7 through O-10	*	0.1	*	0.4	0.1		
Total	100.0	100.0	100.0	100.0	100.0		
Other							
O-1 through O-3	71.1	72.5	81.5	74.7	73.2		
O-4 through O-6	28.8	27.4	18.5	25.2	26.7		
O-7 through O-10	0.1	0.1	*	0.1	0.1		
Total	100.0	100.0	100.0	100.0	100.0		

Columns may not add to total due to rounding.

^{*} Less than one-tenth of one percent.

¹ Excludes those with unknown rank/pay grade.

Also see Appendix Table B-39 (Active Component Officer Corps by Pay Grade, Service, and Race/Ethnicity).

Compared to Whites, higher percentages of minority members are found in the lower grades (O-1 through O-3). More notable differences between Whites and minorities were found in the Marine Corps, where 64 percent of Whites held the rank of captain or lower but 75 percent of Blacks and 81 percent of Hispanics were company grade officers. The pay grade distributions were closest in the Air Force, with less than 1 percentage point separating Whites and Blacks in terms of the percentage in grade O-3 and below. Factors such as increased college graduation rates and targeted recruiting programs have provided minorities greater access to the officer corps. However, it is also important to monitor progress further along the pipeline.

Gender. As shown in Table 4.9, women constituted about 18 percent of officer accessions and 14 percent of the officer corps in FY 1996. The Air Force holds its place as the most gender-integrated regarding officers, with the Army and the Navy not far behind. Though the levels of women in the officer corps are nowhere near college graduate population proportions, sustained growth has occurred in the representation of women among officers (see Appendix Tables D-24 and D-29 for trends among accessions and the officer corps since FY 1973).

Table 4.9. FY 1996 Active Component Female Officer Accessions and Active Component Officer Corps (Percent)						
	Army Navy Marine Corps Air Force DoD					
Active Component Accessions	16.4	16.2	7.0	24.3	17.8	
Active Component Officer Corps	14.3	13.9	3.9	15.8	14.0	
Also see Appendix Table B-22 (Gender by Service).						

The primary source of commission for women in FY 1996 continued to be the direct appointment (39 percent), as shown in Table 4.6. Female officer accessions were less likely than males to have attended an academy. The majority of directly appointed officers are in the professional echelons (i.e., medical, dental, legal, and ministry). Officers from these professional echelons are classified as "non-line," are managed separately, and do not assume command responsibilities over "line" officers. Career opportunities tend to be somewhat limited for "non-line" officers and can result in differences in pay grade distributions. Table 4.10 shows pay grade by gender for each of the Services and for DoD as a whole. There were pay grade differences between the genders, though not to the same degree as among racial/ethnic groups. Across DoD, 40 percent of male officers were O-4s through O-6s, whereas the percentage of women in these grades was 8 percentage points lower at 32 percent.

Commissioning source differences complicate the interpretation of variations in pay grade distributions by gender. For example, whereas direct commissions may provide an early grade boost for women--advanced degree requirements associated with occupations in the professional echelons are rewarded by the DoD with advanced pay grades for initial commissionees--command restrictions together with their relative newness to the officer corps may retard retention, continuation, and hence career progression. Assignment qualifications, interests, and policy also affect pay grade. In the Air Force, for example, status as a pilot would contribute to enhanced

career prospects. (Assignment data are provided later in this chapter in the discussion of occupation areas.)

Table 4.10. FY 1996 Pay Grade of Active Component Officers, by Service and Gender (Percent)						
Pay Grade	Army	Navy	Marine Corps	Air Force	DoD	
		MA	LES			
O-1 through O-3	59.9	59.9	65.4	58.0	59.7	
O-4 through O-6	39.6	39.6	34.2	41.6	39.9	
O-7 through O-10	0.5	0.4	0.4	0.4	0.5	
Total	100.0	100.0	100.0	100.0	100.0	
		FEM	ALES			
O-1 through O-3	68.6	63.6	74.1	69.7	67.8	
O-4 through O-6	31.4	36.4	25.8	30.3	32.1	
O-7 through O-10	0.1	0.1	0.2	*	0.1	
Total	100.0	100.0	100.0	100.0	100.0	
Columns may not add to total due to rounding. Also see Appendix Table B-38 (Pay Grade by Gender and Service). * Less than one-tenth of one percent.						

Marital Status. As indicated in Table 4.11, officers were more likely to be married than the enlisted personnel they lead. It is interesting to note that for officers as well as enlisted personnel, women on active duty were less likely than men to be married. In fact, while three-quarters of male officers were married, only 55 percent of women officers had a spouse. Furthermore, whereas male officers were more likely than their civilian counterparts (college graduates 21 years of age and older) to be married, female officers were less likely to be married. This suggests that women in the officer corps are more divergent from their civilian peers regarding family patterns.

Table 4.11. FY 1996 Married Active Component Officer Corps and Enlisted Personnel, by Gender (Percent)						
Gender	Officers	Enlisted				
Males	75.3	58.0				
Females	54.8	46.8				
Total	72.5	56.6				
Also see Appendix Table B-23 (Marital Status by Service).						

Though female officers are less likely to be married than male officers, among those who are married women are considerably more likely to be a partner in a dual-military marriage. As can be seen from Table 4.12, married female officers are nine times more likely than married male officers to have a spouse in uniform. This trend is more than a curiosity, as dual-service

marriages pose unique challenges to assignment, deployment, and overall readiness in addition to affecting Servicemembers' satisfaction with military life.

Table 4.12. FY 1996 Active Component Officers Who Were Married, and in Dual-Service Marriages, by Gender and Service (Number and Percent)						
			rried	Married W	Vho Were In ce Marriages	
Gender	End Strength	Number	Percent	Number*	Percent	
		I	ARMY			
Male	59,106	43,848	74.2	2,487	5.7	
Female	9,865	5,396	54.7	2,489	46.1	
Total	68,971	49,244	71.4	4,976	10.1	
		I	NAVY			
Male	47,854	35,184	73.5	700	2.0	
Female	7,748	4,041	52.2	898	22.2	
Total	55,602	39,225	70.6	1,598	4.5	
		MAR	NE CORPS			
Male	15,403	11,033	71.6	323	2.9	
Female	625	286	45.8	192	67.1	
Total	16,028	11,319	70.6	515	4.5	
		AII	R FORCE			
Male	64,341	50,588	78.6	2,579	5.1	
Female	12,048	6,876	57.1	2,719	39.5	
Total	76,389	57,464	75.2	5,298	9.2	
			DoD			
Male	186,704	140,653	75.3	6,089	4.3	
Female	30,286	16,599	54.8	6,298	37.9	
Total	216,990	157,252	72.5	12,387	7.9	
* There are some differen	nces between the number	of males and females	s reporting dual-servic	e marriages.		

Education. Given Service requirements, with few exceptions, that commissioned officers have at least a 4-year college degree, the education levels of FY 1996 Active Component officer accessions should come as no surprise. Table 4.13 clearly shows the officer corps' reliance on the college-educated. Seven percent of officers commissioned in FY 1996 did not have at least a bachelor's degree; most likely, these officers were former enlisted personnel. A notable

percentage of officers (12 percent)--mostly lawyers, chaplains, and health care professionals (i.e., physicians, dentists, etc.)--held advanced degrees upon commissioning.

Table 4.13. FY 1996 Educational Attainment of Active Component Officer Accessions and Active Component Officer Corps, by Service (Percent)						
Educational Attainment	Army	Navy	Marine Corps	Air Force	DoD	
ACTIVE COM	1PONENT C	FFICER A	CCESSIONS			
Less than College Graduate	2.2	13.5	21.4	2.5	7.2	
College Graduate (B.A., B.S., etc.)	85.9	76.2	77.0	79.7	80.6	
Advanced Degree (M.A., Ph.D., etc.)	11.8	10.4	1.6	17.7	12.2	
Total	100.0	100.0	100.0	100.0	100.0	
ACTIVE (COMPONEN	T OFFICEI	R CORPS			
Less than College Graduate	0.9	5.2	5.8	0.4	2.2	
College Graduate (B.A., B.S., etc.)	59.7	58.1	76.6	44.3	55.1	
Advanced Degree (M.A., Ph.D., etc.)	39.3	36.7	17.6	55.2	42.7	
Total	100.0	100.0	100.0	100.0	100.0	
Columns may not add to total due to rounding. Percentages do not include "Unknown" data. Also see Appendix Table B-25 (Education by Service).						

Not only are college graduates amply represented among the newly commissioned officers but the education levels found in the officer corps, overall, indicate that the Services promote continuing education. Significant proportions of officers attained advanced degrees while serving. The Air Force had the greatest proportion (55 percent) of officers with advanced degrees, and was the only Service with a greater proportion of officers with advanced degrees than bachelor's degrees. The Marine Corps had fewer officers with advanced degrees than the other Services. A contributing factor may be that the Navy provides the Marine Corps with health professionals, chaplains, or other such direct appointees, who typically have advanced degrees.

Representation Within Occupations. Tables 4.14 and 4.15 present the distribution of officers across occupational areas by gender and race/ethnic group, respectively. At a glance, the data suggest the need for officers to have technical knowledge in addition to more general leadership and management skills. Over one-third of officers were working in jobs classified as part of tactical operation. Together, the second, third, and fourth most populous occupations-health care, engineering and maintenance, and supply--approached the manning levels of tactical operations. Appendix Table B-27 provides FY 1996 occupational area data by Service, including personnel classified as non-occupational.

Table 4.14. FY 1996 Occupational Areas of Active Component Officer Corps, by Gender (Percent)							
Occupational Area	Males	Females	Total				
General Officers and Executives	0.5	0.1	0.4				
Tactical Operations	43.7	7.7	38.7				
Intelligence	4.9	5.7	5.0				
Engineering and Maintenance	11.5	9.3	11.2				
Scientists and Professionals	5.0	4.7	5.0				
Health Care	14.1	46.7	18.7				
Administration	5.3	14.1	6.5				
Supply, Procurement, and Allied Occupations	8.7	8.4	8.6				
Non-Occupational*	6.3	3.4	5.9				
Total	100.0	100.0	100.0				

Calculations exclude 615 male and 10 female Marine Corps and 563 male and 8 female Air Force O-6 officers classified as general officers by the Services.

Table 4.15. FY 1996 Occupational Area Distribution of Active Component Officer Corps, by Race/Ethnicity (Percent)						
Occupational Area	White	Black	Hispanic	Other		
General Officers and Executives	0.4	0.3	0.1	0.1		
Tactical Operations	40.3	26.7	34.4	29.2		
Intelligence	5.1	4.4	6.1	5.0		
Engineering and Maintenance	11.0	14.0	10.2	12.3		
Scientists and Professionals	5.0	4.3	4.2	4.8		
Health Care	18.3	19.4	18.4	25.9		
Administration	6.0	11.7	7.5	6.7		
Supply, Procurement, and Allied Occupations	8.0	14.7	10.2	8.8		
Non-Occupational*	5.8	4.5	9.1	7.2		
Total	100.00	100.00	100.00	100.00		

Calculations exclude 593 White, 18 Black, 11 Hispanic, and 3 "Other" Marine Corps and 550 White, 10 Black, 5 Hispanic, and 6 "Other" Air Force O-6 officers classified as general officers by the Services.

Columns may not add to total due to rounding.

^{*} Non-occupational includes patients, students, those with unassigned duties, and unknowns. Also see Appendix Table B-28 (Occupational Area by Service and Gender).

Columns may not add to total due to rounding.

* Non-occupational includes patients, students, those with unassigned duties, and unknowns.

Also see Appendix Table B-29 (Occupational Area by Service and Race/Ethnicity).

Representation of women within occupations. Table 4.14 shows significant assignment differences between male and female officers. Despite expanding numbers of and roles for women, it takes time to bring women into new positions and career fields, as has been the case in FY 1996. Significantly greater percentages of men than women were in tactical operations (44 and 8 percent, respectively), whereas greater percentages of women than men were in "traditional" female occupations of administration (14 and 5 percent, respectively) and health care (47 and 14 percent, respectively). Appendix Table B-28 shows the assignment patterns by gender and Service.

Representation of minorities within occupations. The percentage of each racial/ethnic category by officer occupational areas is shown in Table 4.15. In FY 1996, racial and ethnic groups of officers generally had similar patterns of representation across occupational areas, although fewer Blacks, Hispanics, and "Others" were assigned to tactical operations and more Blacks were assigned to administration and supply. The Services have strived to achieve racial/ethnic balance during the assignment process. Such a focus is important because occupational assignment is related to promotion opportunities and success as an officer.

Greater percentages of officers in the "Other" racial category than Whites, Blacks, or Hispanics were in health care positions. Larger proportions of Hispanics than Whites were in intelligence, administration, and supply occupations. Proportionately more Blacks than other demographic categories were in the engineering and maintenance, supply, and administration occupations.

Regardless of race/ethnicity, the largest percentage of officers worked in tactical operations; the lowest percentages worked in intelligence and scientific/professional occupations. Appendix Table B-29 provides data on occupational areas by Service and race/ethnicity.

Warrant Officers ⁹

Warrant officers comprise a relatively small but vital group of technicians and specialists who serve in the Army, Navy, and Marine Corps. These Servicemembers ordinarily do not assume typical officer command responsibilities and their careers emphasize depth rather than breadth of experience, in contrast to commissioned officers. The status and duties of these experts, trainers, and specialty managers have grown and otherwise changed since their grades were established around 1920. Today, they can be found advancing within military careers such as aviation, physicians' assistant, nuclear weapons, and administration.

For more detailed information on warrant officers, see Department of Defense, *DoD Report on the "Warrant Officer Management Act" (WOMA)* (Washington, DC: Author, 1989).

Upper-level warrant officers, however, frequently function in foreman-type roles within their system specialties.

The Air Force discontinued its warrant officer program in 1959 and increased promotion opportunities for senior enlisted personnel.

Although some warrant officers may enter directly from civilian life (e.g., helicopter pilots), most warrant officers previously were in the upper enlisted ranks. In FY 1996, 1,245 warrant officer accessions were added to the force and the overall total force of warrant officers on active duty stood at 15,755. Table 4.16 presents gender and race/ethnicity statistics on FY 1996 warrant officers. They are overwhelmingly male (94 percent) but have more "generous" minority representation levels than commissioned officers. Blacks, in particular, are more highly represented among warrant officers, accounting for 14 percent of active duty warrant officers (in contrast to 7 percent of commissioned officers). Appendix Tables B-34 and B-35 provide a glimpse of warrant officer accessions and the entire corps of warrant officers on active duty by gender and race/ethnicity.

Table 4.16. FY 1996 Active Component Warrant Officer Accessions and Officer Corps, by Race/Ethnicity, Gender, and Service* (Percent)								
Race/Ethnicity and Gender	Army	DoD						
ACTIVE COMPONENT WARRANT OFFICER ACCESSIONS								
White	68.4	81.5	79.7	72.3				
Black	21.3	16.0	13.2	19.2				
Hispanic	4.0	0.5	6.1	3.8				
Other	6.3	2.0	1.0	4.7				
Male	88.9	91.5	91.9	89.8				
Female	11.1	8.5	8.1	10.2				
Total	100.0	100.0	100.0	100.0				
AC	TIVE COMPONENT	WARRANT OFFICE	CER CORPS					
White	77.3	80.6	80.0	78.1				
Black	13.8	12.9	12.1	13.5				
Hispanic	4.1	1.6	6.0	4.0				
Other	4.7	4.9	1.9	4.4				
Male	94.4	94.3	93.4	94.2				
Female	5.6	5.7	6.6	5.8				
Total	100.0	100.0	100.0	100.0				

Columns may not add to total due to rounding.

^{*} The Air Force does not have warrant officers.

See also Appendix Tables B-34 (Warrant Officer Accessions and Officers by Gender) and B-35 (Warrant Officer Accessions and Officers by Race/Ethnicity).

Chapter 5

SELECTED RESERVE ENLISTED ACCESSIONS AND ENLISTED FORCE

The Ready Reserve, with an FY 1996 strength of more than 1.5 million, is the major source of manpower augmentation for the Active force. As illustrated in Figure 5.1, the two principal elements of the Ready Reserve are the Selected Reserve and the Individual Ready Reserve. Reserve Component data in this report include only the Selected Reserve.

	Ready Reserve 1,522,450								
Sel	Selected Reserve 920,370 ¹								
Units and Full-Ti	me Support 894,730								
Units ² 771,910	Full-Time Support ³ 122,820	Individual Mobilization Augmentees 25,640	Individual Ready Reserve/Inactive National Guard 602,080						

¹ Components within the Selected Reserve include the Army National Guard (ARNG), Army Reserve (USAR), Naval Reserve (USNR), Air National Guard (ANG), Air Force Reserve (USAFR), and Marine Corps Reserve (USMCR).

Numbers are rounded to nearest ten.

Source: Department of Defense, Official Guard and Reserve Manpower Strengths and Statistics: FY 1996 Summary (RCS: DD-RA[M]1147/1148) (Washington, DC: Office of the Assistant Secretary of Defense [Reserve Affairs], 1996), Report A0, p. 1.005.

Figure 5.1. FY 1996 composition of the Selected Reserve within the Ready Reserve.

The Selected Reserve includes three types of personnel: (1) those trained in units (including full-time support personnel) who are organized, equipped, and trained to perform wartime missions; (2) trained individuals (Individual Mobilization Augmentees [IMAs]) who provide wartime augmentation on or shortly after mobilization; and (3) those in the training pipeline (including personnel currently on or awaiting initial active duty for training, personnel awaiting the second part of initial active duty training, Active Guard/Reserve [AGR] currently on or awaiting initial active duty training, personnel in simultaneous membership program [SMP], and personnel in other training programs).¹ Reservists and Guardsmen in the training pipeline

Coast Guard Reserve is excluded. ² Includes Selected Reserve members in the training pipeline.

³ Includes Active/Guard Reserve (AGR) and military technicians, excluding competitive civil service technicians not having mobilization assignments in the ARNG and ANG.

Department of Defense, *Official Guard and Reserve Manpower Strengths and Statistics: FY 1996 Summary* (RCS: DD-RA(M)1147/1148) (Washington, DC: Office of the Assistant Secretary of Defense [Reserve Affairs], 1996), Appendix C, p. 3.003.

may not deploy. Selected Reservists assigned to units and some IMAs train throughout the year. Selected Reserve units may be either operational or augmentation units. Operational units train and deploy as units; augmentation units train as units in peacetime, but are absorbed into Active Component units upon mobilization.

The Selected Reserve Recruiting Process

The recruiting process is similar for the Reserve and Active Components.² With the exception of a number of Air National Guard (ANG) units, Reserve recruiters process their NPS applicants through Military Entrance Processing Stations (MEPSs), following procedures almost identical to the Active Component.

Recruiters describe the demands and opportunities of military service, and evaluate prospective recruits to determine eligibility for enlistment. The prospect is asked about his or her age, education, involvement with the law, use of drugs, and physical and medical factors that could preclude enlistment. The prospect may take an enlistment screening test. Non-prior service prospects take the ASVAB at either a local test site or at a MEPS. If an NPS applicant achieves qualifying ASVAB scores and wishes to continue the application process, he or she is scheduled for a physical examination and background review at a MEPS. If the applicant's education, ASVAB scores, physical fitness, and moral character qualify for enlistment, he or she meets with a Service classification counselor at a MEPS (or in some instances at a National Guard unit) to discuss options for enlistment.

Up to this point, the applicant has made no commitment. The counselor has the record of the applicant's qualifications and computerized information on available training/skill openings, schedules, and enlistment incentives. They discuss the applicant's interests. The counselor may offer bonuses to encourage the applicant to choose hard-to-fill occupational specialties. The applicant, however, is free to accept or reject the offer. Many applicants do not decide immediately, but take time to discuss options with family and friends. When the applicant accepts the offer, he or she signs an enlistment contract and is sworn into the Reserve.

One of the most critical factors in achieving Reserve readiness is the ability to meet Selected Reserve manpower requirements--in numbers, skills, and quality. More than half (64 percent in FY 1996) of Selected Reserve accessions have prior service experience, primarily from active duty. However, a sizable proportion of new recruits enter the National Guard or Reserve without previous military affiliation. Recruiting must target both populations. Success in meeting recruiting and retention goals varies significantly from unit to unit. First, there are substantial differences in unit size; larger units require greater effort. Second, National Guard and Reserve units differ significantly in skills required. Third, National Guard and Reserve units exist in thousands of localities, and each locality presents a unique set of labor market characteristics. The size of the community, distinct demographic and socioeconomic profiles, the mix of skills in the local civilian labor force and among recent veterans, local civilian wage levels and hours worked, frequency and duration of employment, employer attitudes regarding National Guard or Reserve duty, attitudes toward the military, effect of recent mobilizations on propensity to enlist,

For a description of NPS Selected Reserve recruiting, see Tan, H.W., *Non-prior Service Reserve Enlistments: Supply Estimates and Forecasts* (Santa Monica, CA: RAND Corporation, 1991).

and other secondary job opportunities create recruiting and retention challenges for Selected Reserve units.

The 1996 Youth Attitude Tracking Study shows that enlistment propensity for the Selected Reserve is lower than for the active Services (20 percent versus 27 percent, respectively, for 16- to 21-year-old males). Moreover, propensity is consistently higher for the Service Reserves than for the National Guard. Among 16- to 21-year-old males there is a 6 percentage point difference between interest in the two components (10 percent National Guard versus 16 percent Reserves); smaller differences (3 percentage points) are found with 22-24 year-old males and 16-24 year-old females. While trends indicate less interest today among the primary recruit population--male youth 16 to 21 years old--to enter the Selected Reserve than five years ago (25 percent in 1991, 20 percent in 1996), propensity among 16- to 21-year-old women has increased during the same time (9 percent in 1991, 12 percent in 1996). Results of the survey illustrate relatively stable levels of National Guard and Reserve propensity over the last three years.³

The occupational distribution among the Active and Reserve Components varies (e.g., 11 percent of active Navy enlistees serve in administration while 22 percent of Naval Reserve [USNR] members serve in administration). Some units have to recruit more NPS individuals to fill unit vacancies. Another factor that can create large differences in manning success across skills is marketability, including civilian skill transferability, quality of training, equipment, and promotion opportunity. To combat the limited training opportunities, expense of field training, and lack of access to training facilities, the Reserve Component Virtual Training Program was created at the Mounted Warfare Simulation Training Center in Fort Knox, Kentucky. It provides structured, simulation-based training currently used in the Army National Guard (ARNG).⁴

The diversity of mission and force structure among the Reserve Components affects the demographic composition of units. A National Guard or Reserve company with a combat mission may need a significantly higher proportion of young NPS accessions. Conversely, combat service support functions may require more experienced personnel and thus have greater proportions of prior service recruiting requirements.

The population representation profiles of the Reserve Components are different from the Active Component due to a number of factors:

- The proportional distribution of combat, combat support, and combat service support skills in the Selected Reserve;
- The location of units, given the requirement for Reserve Components to recruit for local unit vacancies within a 50-mile radius; and

Memorandum from F. Pang, Assistant Secretary of Defense (Force Management Policy), Subject: 1996 Youth Attitude Tracking Study, January 21, 1997.

⁴ Hoffman, R.G., Graves, C.R., Koger, M.E., Flynn, M.R., and Sever, R. S., *Developing the Reserve Component Virtual Training Program: History and Lessons Learned*. (Fort Knox, KY: U.S. Army Research Institute for the Behavioral and Social Sciences, 1994).

• The impact of the Active Component's force structure on National Guard and Reserve recruiting.

This chapter provides demographic characteristics and the distribution of FY 1996 enlisted accessions and the enlisted force of the Selected Reserve. Characteristics of Selected Reserve NPS accessions are given and, where applicable, are compared to prior service accessions. Characteristics and distribution of Selected Reserve officer accessions and the officer corps are contained in Chapter 6.

Characteristics of Selected Reserve Accessions

FY 1996 Reserve Component recruiting results for NPS and prior service gains and assigned end-strengths are shown in Table 5.1. In FY 1996, the Reserve Component recruited 152,298 enlisted persons compared to the Active Component's 179,133. The largest Reserve Component recruiting program is that of the ARNG. The ARNG recruited more than 23,000 NPS enlistees and just over 30,000 prior service recruits. Recognizing the importance of the experience provided by qualified prior service personnel to the Reserve Forces, Congress established additional prior service accessions for the ARNG as part of the Army Guard Combat Reform Initiative: "The Secretary [of the Army] shall enlist not fewer than 1,000 new enlisted members each year [in the ARNG]." While the legislation applies only to the ARNG, the Secretary of the Army has required the Army Reserve (USAR) to comply.

Table 5.1. FY 1996 Selected Reserve Non-Prior Service (NPS)										
and Prior Service Enlisted Accessions and End-Strengths										
		Enlisted Accessions								
Component	Non-Prior Service									
Army National Guard	23,230	30,165	53,395	56.5	328,141					
Army Reserve	18,337	31,536	49,873	63.2	179,967					
Naval Reserve	2,523	18,947	21,470	88.3	77,376					
USMC Reserve	6,238	4,860	11,098	43.8	37,256					
Air National Guard	3,158	6,824	9,982	68.4	97,153					
Air Force Reserve	804	804 5,676 6,480 87.6 57,615								
DoD Total 54,290 98,008 152,298 64.4 777,508										
Also see Appendix Tables C-1 (NPS A	Age by Component	and Gender) and	C-9 (Prior Service	Age by Component and Gend	er).					

Selected Reserve recruiting achievements increased slightly, climbing 3 percent from FY 1995 to FY 1996 (from 148,000 to 152,000). The National Guard components, ARNG and

Army National Guard Combat Readiness Reform Act of 1992, Section 1111, Public Law 102-484.

ANG, experienced cuts, while the other components experienced increases. The ARNG accessed more NPS recruits and fewer prior service recruits, for an overall loss in new enlistees of 6 percent in FY 1996. Due to differences in mission and force structure, the size of the recruit cohorts by component varied greatly. Therefore, comparisons between the Reserve Component percentages must be interpreted with care. The Army components--the ARNG and USAR -- had the largest Selected Reserve recruit cohorts, recruiting 68 percent of total Reserve Component accessions (35 and 33 percent for the ARNG and USAR, respectively) in FY 1996.

The USNR and the Air Force Reserve (USAFR) had the highest proportion of prior service recruits (88 percent of their total recruiting efforts). The Marine Corps Reserve (USMCR) had the lowest proportion of new recruits with past military experience (44 percent). Prior service accessions provide the Reserve Component with a more experienced personnel base, contributing to increased readiness to meet future missions.

The increase in availability of prior service recruits is a temporary phenomenon due to the larger number of active duty members leaving service. The drawdown of the active force will ultimately reduce the number of prior service individuals from which the Reserve Component can recruit. The numerical effects of the drawdown coupled with changes in the Reserve mission and increased combat risks may lead to difficulties in Reserve recruiting. "Future Reserve recruits are likely to consider [the] risk, the costs and benefits associated with [serving], and the likelihood that security threats in the future will differ from those in the past." A decision to join the Selected Reserve today likely involves more tradeoffs than in the past. Potential recruits are likely to find combat risk, family hardships, and financial losses during a mobilization more important in the Reserve participation decision today and in the future.

Age. The preponderance of FY 1996 NPS Reserve Component accessions were in the 17- to 19-year age group (Table 5.2). Two major exceptions to this trend were the USAFR, where 42 percent of the accessions were 20 to 24 years old, and the USNR, which had 47 percent falling in the 25 to 34 age group. Even if it were assumed that the 21 percent of USNR accessions whose ages were unknown belonged in the 17-19 age range, the numbers would still suggest a substantial recruiting base among older candidates.

Several factors contribute to age differences among Reserve Components, including the size of the recruiting mission and the incentives used by recruiters. ARNG and USAR recruiters work extensively with the high school population because of the size of their respective NPS recruiting missions. Although the high school senior market is their primary target, recruiters use the split training option as an important incentive. This option allows high school juniors to enlist and attend basic training after their junior year of high school, and then enter skill training a year later upon graduating from high school. In FY 1996, 41 and 40 percent, respectively, of ARNG and USAR NPS recruits were students still enrolled in high school.

⁶ Asch, B.J., Reserve Supply in the Post-Desert Storm Recruiting Environment (Santa Monica, CA: RAND Corporation, 1993), p. 5.

Table 5	Table 5.2. FY 1996 Selected Reserve Non-Prior Service Enlisted Accessions, by Age and Component, and Civilian Labor Force 17-35 Years Old (Percent)								
Age Group	Army National Guard	Army Reserve	Naval Reserve	Marine Corps Reserve	Air National Guard	Air Force Reserve	Total DoD	17-35 Year-Old Civilians	
17-19	64.8	67.4	6.5	66.0	50.1	36.9	61.8	14.9	
20-24	24.2	25.2	10.4	29.4	34.7	41.8	25.4	23.8	
25-29	6.9	5.1	23.6	4.3	10.0	15.1	7.1	26.0	
30-34	2.9	2.1	23.6	0.2	4.6	5.7	3.5	29.1	
35-39	0.6	0.1	14.9	0.0	0.4	0.5	1.0	6.2	
40-44	0.3	0.0	0.2	0.0	0.0	0.0	0.1		
45-49	0.1	0.0	0.0	0.0	0.0	0.0	*		
50+	*	0.0	0.0	0.0	0.0	0.0	*		
Unknown	0.2	*	20.8	0.1	0.0	0.0	1.1		
Total	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	

Columns may not add to total due to rounding.

Also see Appendix Tables C-1 (Age by Component and Gender) and C-2 (Age by Marital Status and Gender).

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, October 1995-September 1996.

Race/Ethnicity. Table 5.3 presents the racial/ethnic make-up of FY 1996 NPS enlisted accessions by Selected Reserve Component. These figures are similar to those seen in FY 1995, with two exceptions. More accurate reporting in regard to the racial/ethnic backgrounds of NPS accessions led to a 7 percentage point decrease in the "Other" category of the USAR, and a corresponding increase of 5 percentage points for White accessions. Outside of these results, differences in the racial/ethnic make-up of the FY 1995 and FY 1996 cohorts were generally less than 2 percent.

Since the inception of the all-volunteer force, Blacks have been somewhat overrepresented in the active duty ranks, while Whites and Hispanics have been underrepresented as compared to the nation's youth population as a whole. We would expect this to be reflected in the make-up of the Reserve Forces. Table 5.3 demonstrates that the proportion of prior service Black accessions in each of the Selected Reserve components, except the ANG, is higher than their representation among the 20-39 year-old civilian labor force. Conversely, Hispanics are underrepresented across the board, with the USMCR coming the closest to the civilian labor force representation (11 and 12 percent, respectively). In previous years, Whites have also made up a smaller proportion of Reserve accessions than of the comparison group. However, in FY 1996, the proportion of White accessions in each component is higher than in the comparison group, with the exception of the USAR and the USMCR.

Black females represented the largest proportion of minority Reserve accessions (see Appendix Tables C-3 and C-11). Across the Reserve Components, the proportion of Black women (29 and 31 percent for NPS and prior service, respectively) was nearly twice that of Black men (14 and 17 percent for NPS and prior service, respectively). The USAR had the highest proportion of Black female recruits (35 percent of NPS and 38 percent of prior service).

^{*} Less than one-tenth of one percent.

Table 5.3. FY 1996 Selected Reserve Non-Prior Service and Prior Service Enlisted Accessions, by Race/Ethnicity (Percent)								
	Army Marine Air Air							
Race/	National	Army	Naval	Corps	National	Force	Total	
Ethnicity	Guard	Reserve	Reserve	Reserve	Guard	Reserve	DoD	Civilians*
			NON-P	RIOR SERV	/ICE			
White	75.5	63.8	68.4	71.4	76.1	60.7	70.6	66.6
Black	14.9	24.2	13.8	10.9	10.3	25.0	17.4	14.4
Hispanic	5.9	7.6	10.8	11.2	5.4	4.5	7.3	14.3
Other	3.7	4.3	7.1	6.6	8.3	9.8	4.8	4.7
			PRI	OR SERVIC	E			
White	72.9	65.9	72.9	67.5	79.0	75.8	71.0	71.9
Black	19.3	25.3	15.6	16.7	11.4	16.1	19.6	12.3
Hispanic	4.5	4.5	7.5	11.1	5.1	4.4	5.5	11.7
Other	3.3	4.4	4.0	4.7	4.5	3.7	3.9	4.1
			TOTA	L ACCESSI	ONS			
White	74.0	65.2	72.4	69.7	78.1	74.0	70.8	
Black	17.4	24.9	15.4	13.4	11.1	17.2	18.8	
Hispanic	5.1	5.6	7.9	11.2	5.2	4.4	6.1	
Other	3.5	4.4	4.3	5.8	5.7	4.5	4.2	

Columns may not add to total due to rounding.

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, October 1995-September 1996.

Gender. The proportion of Selected Reserve accessions in FY 1996 who were women was the same as in the Active Component (17 percent). Table 5.4 reflects the gender percentages for NPS and prior service accessions by component. The USAR and USAFR had the highest proportion of female accessions in the Selected Reserve (25 and 24 percent, respectively), while the USMCR had the lowest (6 percent). With the exception of the USMCR, the proportion of prior service female recruits was lower than NPS female recruits.

Marital Status. As in the Active Component, approximately 10 percent of FY 1996 Selected Reserve NPS enlisted accessions were married (Table 5.5). The marriage rates of prior service recruits look markedly different, with 44 percent married. The FY 1996 prior service cohort, predominantly those leaving active duty enlisted service who choose to affiliate with the Reserves, were less likely to be married than active duty enlisted members (57 percent). Also, prior service Reserve recruits were less likely to be married than their civilian counterparts, 20- to 39-year-old civilians in the labor force (53 percent). Among FY 1996 NPS Reserve accessions, a slightly larger proportion of females were married than males, consistent with the trend in the 17-35 year-old civilian population. Marital status differences by gender were reversed for FY 1996 prior service Reserve accessions; more males were married than females.

^{*} NPS civilian comparison is 18-24 year-old civilians; prior service civilian comparison is 20-39 year-old civilian labor force.

Also see Appendix Tables C-3 (NPS Race/Ethnicity by Component and Gender) and C-11 (Prior Service Race/Ethnicity by Component and Gender).

Table 5.4. FY 1996 Selected Reserve Non-Prior Service and Prior Service Accessions, by Gender (Percent)									
	Non-Prio	or Service	То	otal					
Component	Males	Females	Males	Females	Males	Females			
Army National Guard	83.8	16.2	90.8	9.2	87.8	12.2			
Army Reserve	66.6	33.4	80.8	19.2	75.5	24.5			
Naval Reserve	74.8	25.2	85.9	14.1	84.6	15.4			
USMC Reserve	95.4	4.6	92.7	7.3	94.3	5.7			
Air National Guard	71.3	28.7	82.3	17.7	78.9	21.1			
Air Force Reserve	61.1	38.9	78.6	21.4	76.5	23.5			
DoD Total 77.9 22.1 85.4 14.6 82.7 17.3									
Also see Appendix Tables C-1 (NPS A	Age by Component	and Gender) and	C-9 (Prior Service	Age by Componen	t and Gender).				

Table 5.5. FY 1996 Married Selected Reserve Non-Prior Service and Prior Service Enlisted Accessions and Active Component Non-Prior Service Enlisted Accessions and Enlisted Members, by Gender,									
	and Civilians (Percent)								
Gender	Non-Prior Service Reserve Accessions Old Civilians Reserve Accessions Civilian Labor Force, Service Active Component Accessions Cold Civilians Reserve Accessions Accessions Civilian Labor Force, Service Active Component Accessions Enlisted Members Component Accessions Civilian Non-Prior Service Active Component Accessions Enlisted Members Component Accessions Civilian Non-Prior Service Active Component Accessions Civilians								
Male	9.3	37.8	44.5	52.8	8.9	58.1			
Female	10.6	44.3	39.4	52.9	12.9	46.8			
Total 9.6 41.3 43.8 52.9 9.6 56.6									
	Also see Appendix Tables C-2 (NPS Age by Marital Status and Gender) and C-9 (Prior Service Age by Marital Status and Gender). Source: Civilian data from Bureau of Labor Statistics Current Population Survey File.								

Education. More Selected Reserve NPS recruits completed high school than was the case for their civilian peers, as indicated in Table 5.6. Approximately 99 percent of FY 1996 Selected Reserve NPS accessions were in Tiers 1 (high school graduates) and 2 (alternative credentials), compared to 79 percent of 18- to 24-year-old civilians. Differences between Reserve Components in FY 1996 high school graduate NPS recruits were generally quite small. For all components except the ARNG, more than 90 percent of FY 1996 accessions were in Tier 1. The ARNG had the highest proportion of Tier 2 accessions (9 percent), but at the same time experienced a 28 percent decrease from the number of new enlistees with alternative credentials in the FY 1995 cohort.

College experience refers to individuals who have completed at least one semester in junior college or a 4-year institution. The USNR had, by far, the highest proportion of accessions with college experience (24 percent). Most enlisted occupations are generally comparable to civilian jobs not requiring college education.

Table 5.6. FY 1996 Selected Reserve Non-Prior Service Enlisted Accessions, by Education Tier and Component, and Civilians 18-24 Years Old (Percent)

Education Tier	Army National Guard	Army Reserve	Naval Reserve	Marine Corps Reserve	Air National Guard	Air Force Reserve	Total DoD	18-24 Year-Old Civilians*
Tier 1: Regular High School Graduate or Higher**	89.4	94.2	90.7	97.2	93.7	98.1	92.4	78.7
Tier 2: GED, Alternative Credentials	9.4	3.2	7.0	2.7	5.6	1.9	6.1	
Tier 3: No Credentials	1.2	2.6	2.3	0.2	0.7	0.0	1.6	21.3
Total	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
College Experience (Part of Tier 1) ¹	2.0	3.9	24.3	3.8	6.6	8.5	4.2	46.4

Columns may not add to total due to rounding.

AFQT. FY 1996 Selected Reserve NPS accessions are compared with civilian youth by AFQT category, gender, and Reserve Component in Table 5.7. The percentage of Reserve male recruits who scored in AFQT Categories I to IIIA was greater than for their civilian counterparts (66 versus 54 percent). Seventy-four to 79 percent of USAR, USMCR, ANG, and USAFR NPS male accessions were in AFQT Categories I through IIIA, compared to 54 percent in the civilian group. Fifty-four percent of ARNG NPS male recruits scored in AFQT Categories I through IIIA, equal to the civilian group. The differences between scores of female recruits and their comparable civilian group were similar to male accessions; however, the ARNG did have more NPS female recruits scoring in AFQT Categories I through IIIA than their comparable civilian group (8 percentage points more).

Characteristics of the Selected Reserve Enlisted Force

Reserve Component forces perform a variety of important missions in the event of national emergency, and assist the Active Components in meeting their peacetime operating requirements. Figure 5.2 shows the Selected Reserve enlisted end-strengths for FYs 1974 to 1996.

^{*} Civilian percentages combine Tiers 1 and 2.

^{**}Tier 1 includes members still in high school.

¹ These military data represent only Selected Reserve NPS enlisted accessions. Officers, who usually have college degrees, are not included. See Chapter 6 for a discussion of Reserve officers.

Also see Appendix Tables C-7 (Education by Component and Gender) and C-8 (Education by Component and Race/Ethnicity).

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, October 1995-September 1996.

	Table 5.7. FY 1996 Selected Reserve Non-Prior Service Enlisted Accessions, by AFQT Category, Gender, and Component (Percent)								
AFQT	Army National	Army	Naval	Marine Corps	Air National	Air Force	Total		
Category	Guard	Reserve	Reserve ¹	Reserve	Guard	Reserve	DoD ²		
		T	MAL	ES	T		1		
I	4.0	6.2	N/A	8.1	8.5	8.2	5.8		
II	29.6	40.2	N/A	42.9	46.9	47.7	36.0		
IIIA	20.4	30.4	N/A	22.7	19.9	22.8	23.9		
IIIB	40.0	20.7	N/A	21.9	22.8	19.8	30.4		
IV	2.5	1.9	N/A	0.1	0.0	0.0	2.0		
V	0.0	0.0	N/A	0.0	0.0	0.0	0.0		
Unknown	3.5	0.6	N/A	4.3	1.9	1.6	1.9		
Total	100.0	100.0	N/A	100.0	100.0	100.0	100.0		
			FEMA	LES					
I	2.8	3.2	N/A	6.3	4.3	5.4	3.5		
II	29.3	31.9	N/A	47.0	40.9	40.3	31.5		
IIIA	24.3	32.5	N/A	25.3	26.5	28.1	29.3		
IIIB	39.8	30.5	N/A	16.1	27.2	24.9	34.1		
IV	1.0	1.1	N/A	0.0	0.0	0.6	1.0		
V	0.0	0.0	N/A	0.0	0.0	0.0	0.0		
Unknown	2.8	0.9	N/A	5.3	1.1	0.6	0.8		
Total	100.0	100.0	N/A	100.0	100.0	100.0	100.0		

Columns may not add to total due to rounding.

Also see Appendix Tables C-5 (AFQT by Component and Gender) and C-6 (AFQT by Component and Race/Ethnicity). 1 Data were not available for this report.

Source: Service data from Defense Manpower Data Center. The 1980 civilian comparison group distribution for the total population (males and females) is 7 percent in Category I, 28 percent in Category III, 15 percent in Category IIIIA, 19 percent in Category IIIIB, 21 percent in Category IV, and 10 percent in Category V. Civilian data from the Profile of American Youth (Washington, DC: Office of the Assistant Secretary of Defense [Manpower, Reserve Affairs, and Logistics], 1982).

Age. Substantive differences exist among the Reserve Components in the proportion of enlisted members in various age groups, as shown in Table 5.8. The Air Force Reserve Components (ANG and USAFR) have the "oldest" members with 33 and 34 percent, respectively, of enlisted members 40 years of age or older. These proportions are strikingly different from the Active Components and other Reserve Components. For example, only 4 percent of USMCR enlisted members are 40 or older.

 $^{^{2}}$ DoD data do not include the Naval Reserve.

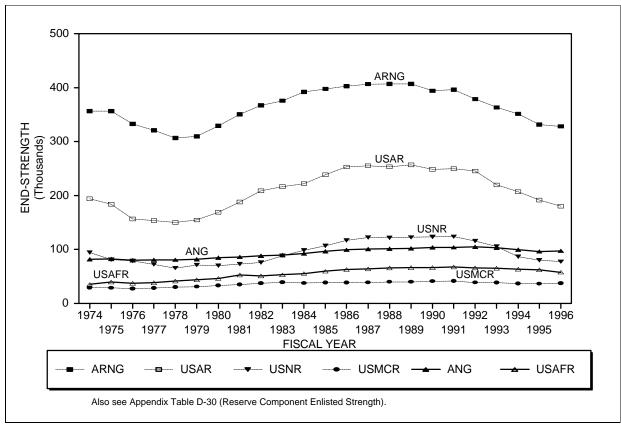


Figure 5.2. Reserve Component enlisted end-strength, FYs 1974-1996

Age differences among the Components result from diverse mission requirements and retention. The mission drives the NPS/prior service mix in each of the Reserve Components. For example, the "labor-intensive" requirements of infantry and other ground combat units usually mandate the need for younger individuals, while "equipment-intensive" requirements demand more formal training. Normally, longer training periods result in the Services seeking recruits for longer terms of enlistment or maintaining a force with greater experience. Individuals in equipment-intensive or high-technology fields, such as those found more often in the USNR, ANG, and USAFR, usually are more experienced, and therefore older.

Race/Ethnicity. As shown in Table 5.9, the proportion of minority Servicemembers varies by Reserve Component. The proportion of Blacks is higher than in the comparable civilian group (18 and 12 percent, respectively), but lower than in the Active Component (22 percent). The USAR has the largest proportion of Blacks (28 percent), while the ANG has the lowest (9 percent). The USMCR has the greatest proportion of Hispanic members (12 percent) and the USAR has the greatest proportion of "Other" racial minorities (6 percent). The USAR race/ethnicity data are affected by the large number of FY 1996 accessions with unknown race/ethnicity who are included in the "Other" minorities category.

	Table 5.8. FY 1996 Selected Reserve Enlisted Members, by Age and Component, and Civilian Labor Force Over 16 Years Old (Percent)									
	Army Marine Air Air									
Age	National	Army	Naval	Corps	National	Force	Total			
Group	Guard	Reserve	Reserve	Reserve	Guard	Reserve	DoD	Civilians		
17-19	7.4	10.5	1.3	12.1	2.1	0.6	6.6	4.7		
20-24	21.3	23.3	12.3	48.6	11.1	6.9	19.8	9.9		
25-29	21.4	20.1	22.7	23.1	18.0	17.3	20.6	12.0		
30-34	15.8	14.4	22.0	8.5	20.0	22.9	16.7	13.5		
35-39	12.3	11.8	18.5	4.2	16.0	18.8	13.4	14.3		
40-44	8.2	8.1	11.5	1.7	11.4	13.2	9.0	13.4		
45-49	7.9	6.9	7.0	1.2	12.0	11.8	8.1	11.8		
50+	5.8	4.4	4.7	0.6	9.4	8.6	5.8	20.4		
Unknown	*	0.5	*	*	*	*	0.1	0.0		
Total	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0		

Columns may not add to total due to rounding.

Also see Appendix Table C-15 (Age by Component and Gender).

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, September 1996.

Substantial gender differences exist in the racial and ethnic composition of Reserve Component members (Appendix Table C-17). While Black males represent 16 percent of the male enlisted Selected Reserve, Black females represent 31 percent of females. Fifty-four percent of USAR females are minorities: 41 percent Black, 7 percent Hispanic, and 6 percent in the "Other" racial category. Conversely, the ANG has the lowest proportion of minority females (26 percent), compared to 28 percent in the 18- to 49-year-old civilian labor force.

Gender. The proportion of enlisted women is slightly greater in the Selected Reserve than in the Active Component (14 versus 13 percent, respectively). However, as Table 5.10 makes clear, there are differences in the proportion of women among the Reserve Components. The component with the highest proportion of women is the USAR (23 percent), while the other Army component, the ARNG, has 9 percent and the USMCR, with the lowest proportion, has 4 percent. Differences in gender composition are the result of the types of units in the components. For example, the ARNG and USMCR have mainly combat units and the USAR has primarily combat support and combat service support units.

Marital Status. Just over half of Selected Reserve members are married (Table 5.11). This proportion is lower than for the comparable civilian population (57 percent), and for enlisted members in the Active Component (57 percent). The proportion of married female Selected Reserve members is much lower than the proportion of married female civilians (37 and 56 percent, respectively). This difference is in part explained by the younger age of women enlisted members compared to their civilian counterparts.

^{*} Less than one-tenth of one percent.

Tab	Table 5.9. FY 1996 Selected Reserve Enlisted Members, by Race/Ethnicity, Gender, and Component, and Civilian Labor Force 18-49 Years Old (Percent)								
Race/	Army National	Army	Naval	Marine Corps	Air National	Air Force	Total		
Ethnicity	Guard	Reserve	Reserve	Reserve	Guard	Reserve	DoD		
	T		MALES	5	T	T	11		
White	73.9	61.3	76.5	70.2	81.2	74.2	72.3		
Black	15.6	23.7	12.7	12.4	7.6	15.8	15.6		
Hispanic	7.2	8.5	6.8	11.7	5.5	5.5	7.4		
Other	3.3	6.5	4.0	5.7	5.7	4.5	4.5		
Total	100.0	100.0	100.0	100.0	100.0	100.0	100.0		
			FEMALI	ES					
White	61.0	45.8	68.0	61.7	73.7	63.5	58.1		
Black	29.1	41.4	21.6	21.0	14.7	27.5	30.7		
Hispanic	5.9	6.5	6.5	12.1	5.2	4.5	6.1		
Other	4.0	6.2	3.9	5.2	6.5	4.4	5.2		
Total	100.0	100.0	100.0	100.0	100.0	100.0	100.0		
			TOTAL	.,					
White	72.8	57.7	75.0	69.9	80.0	72.1	70.2		
Black	16.7	27.8	14.3	12.8	8.7	18.0	18.0		
Hispanic	7.1	8.1	6.8	11.7	5.5	5.3	7.2		
Other	3.3	6.4	4.0	5.7	5.8	4.5	4.6		
Total	100.0	100.0	100.0	100.0	100.0	100.0	100.0		
		18-49 YEAR-	-OLD CIVILIA	AN LABOR	R FORCE				
White	Bl	ack	Hispani	c	Other	,	Гotal		
73.4		1.8	10.5		4.4		100.0		

Columns may not add to total due to rounding.

Also see Appendix Tables C-17 (Race/Ethnicity by Component and Gender) and C-18 (Ethnicity by Component).

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, September 1996.

1								
	Table 5.10. FY 1996 Selected Reserve Enlisted Members, by Gender and Component,							
		and C	<u>'ivilian Labo</u>	r Force 18-49	Years Old (Percent)		
	Army Marine Air Air 18-49							
	National	Army	Naval	Corps	National	Force	Total	Year-Old
Gender	Guard	Reserve Reserve Guard Reserve DoD Civilians						
Male	91.4	76.9	82.3	96.0	84.9	80.9	85.7	53.5
Female	Female 8.6 23.1 17.7 4.0 15.1 19.1 14.3 46.5							
Also, see Appe	endix Table C-15	(Age by Comp	onent and Gende	er).	•			

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, September 1996.

Table 5.11. FY 1996 Married Selected Reserve Enlisted Members, by Gender, and Civilian Labor Force Over 16 Years Old (Percent)							
Gender DoD 18-49 Year Old Civilians							
Male 54.1 58.4							
Female	37.2	55.8					
Total 51.7 57.2							
	Also see Appendix Table C-16 (Age by Marital Status and Gender). Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, September 1996.						

Education. As shown in Table 5.12, 99 percent of FY 1996 Selected Reserve enlisted members have a high school diploma or alternative credential (Tiers 1 and 2), compared to 89 percent of the comparably aged civilian labor force. Comparing Table 5.6 (education levels of Selected Reserve accessions) with Table 5.12 suggests that a significant number of enlisted members gain college experience while in the Selected Reserve (4 percent of NPS accessions versus 16 percent of enlisted members).

Table 5.	Table 5.12. FY 1996 Selected Reserve Enlisted Members, by Education Levels and Component,								
		and Civilia	an Labor Foi	rce 18-49 Ye	ears Old (Per	rcent)			
	Army			Marine	Air	Air		18-49	
Education	National	Army	Naval	Corps	National	Force	Total	Year-Old	
Tier	Guard	Reserve	Reserve	Reserve	Guard	Reserve	DoD	Civilians*	
Tier 1: Regular High School Graduate or Higher**	87.7	93.4	95.0	97.1	97.8	99.2	92.3	89.1	
Tier 2: GED, Alternate Credentials	10.1	4.7	4.1	2.8	2.1	0.7	6.2		
Tier 3: No Credentials	2.2	1.9	0.9	0.2	0.1	0.1	1.5	10.9	
Total	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	
College Experience (Part of Tier 1)	7.9	14.3	34.8	8.1	16.7	21.7	15.8	55.9	

Columns may not add to total due to rounding; columns exclude unknowns.

Also see Appendix Tables C-19 (Education by Component and Gender) and C-20 (Education by Component and Race/Ethnicity).

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, September 1996.

Representation Within Occupations. The assignment of Reserve Component personnel to occupations is based upon individual qualifications and desires, military requirements, and unit vacancies. The changing missions of the Armed Services, including domestic and international humanitarian efforts, affect personnel assignment. Table 5.13 shows the occupational area distribution of Reserve and Active Components.

^{*} Civilian percentages combine Tiers 1 and 2.

^{**} Tier 1 includes members still in high school.

Т	Table 5.13. Comparison of FY 1996 Reserve and Active Enlisted Occupational Areas (Percent)					
	Occupational Code and Area	Reserve	Active			
0	Infantry, Gun Crews, and Seamanship Specialists	22.5	17.8			
1	Electronic Equipment Repairers	4.3	9.6			
2	Communications and Intelligence Specialists	4.8	8.7			
3	Medical and Dental Specialists	7.0	6.8			
4	Other Allied Specialists	2.7	2.8			
5	Functional Support and Administration	17.5	16.2			
6	Electrical/Mechanical Equipment Repairers	16.5	19.2			
7	Craftsmen	5.7	3.9			
8	Service and Supply Handlers	8.7	9.0			
9	Non-occupational*	10.5	6.1			
	Total	100.0	100.0			

Columns may not add to total due to rounding.

Also see Appendix Tables B-19 and C-21 (Occupational Area by Service/Component and Gender) and B-20 and C-22 (Occupational Area by Service/Component and Race/Ethnicity).

Table 5.14 indicates that the occupational distribution among Active and Reserve Components varies. The differences reflect each Reserve Component's unique mission requirements and force structure. These differences may preclude some direct transfers from active duty to the National Guard and Reserve within the same skill. For example, 14 percent of active Navy enlisted members serve in electronics specialties, but Naval Reserve requirements account for only 8 percent of this skill area. On the other hand, only 11 percent of active Navy enlistees serve in administration while 22 percent of USNR enlistees serve in administration. Similar occupational differences are found in each Service component. Some occupational areas may not be able to absorb all transfers, while other areas may have to recruit more NPS individuals to fill unit vacancies or retrain those with prior service.

Representation of minorities within occupations. As shown in Table 5.15, about two-thirds of all Selected Reserve personnel are in four occupational areas: infantry, administration, electrical/mechanical equipment repair, and service and supply. The largest percentage of Blacks are in functional support and administration, while combat occupations are the most prevalent among the other racial/ethnic groups.

Reserve enlisted men and women in occupational areas are reflected in Table 5.16. Most National Guard and Reserve enlisted women are assigned to two occupational areas: functional support (40 percent) and medical (17 percent). Enlisted men are assigned primarily to infantry (25 percent) and electrical/mechanical equipment repair (18 percent).

^{*} Non-occupational includes patients, students, those with unassigned duties, and unknowns.

Table 5.14. Comparison of FY 1996 Occupational Area Distribution of Enlisted Members,										
	by Active and Reserve Components (Percent)									
Active and Reserve				(Occupati	ional Are	ea*			
Components	0	1	2	3	4	5	6	7	8	9
ARMY										
Active Component	29.0	6.6	9.6	7.5	2.9	16.6	13.7	1.9	11.6	0.6
Army National Guard	34.3	2.5	4.6	4.8	2.3	11.8	14.5	3.6	7.8	13.8
Army Reserve	17.3	2.3	4.5	11.6	2.8	21.9	10.4	4.4	12.8	12.0
NAVY										
Active Component	12.3	13.9	10.0	7.9	2.0	11.0	23.6	5.9	5.2	8.2
Naval Reserve	12.5	7.7	7.7	9.9	1.4	21.5	20.0	13.4	4.3	1.6
MARINE CORPS										
Active Component	23.1	5.7	7.1	0.0	2.3	16.2	15.3	2.6	13.5	14.3
USMC Reserve	25.6	3.2	7.9	0.0	1.0	12.4	12.1	2.8	14.5	20.5
AIR FORCE										
Active Component	6.5	10.6	6.9	8.1	3.7	21.8	23.2	4.7	7.6	6.9
Air National Guard	6.7	10.6	3.5	4.4	4.9	21.9	27.5	8.8	6.7	5.0
USAF Reserve	9.8	5.7	2.4	10.3	3.3	26.6	25.9	7.3	6.5	2.3

^{*} Occupational Area Codes: 0=Infantry, 1=Electronics, 2=Communications, 3=Medical, 4=Other Technical, 5=Administration, 6=Electrical, 7=Craftsmen, 8=Supply, 9=Non-occupational.

	Table 5.15. FY 1996 Occupational Areas of Selected Reserve Enlisted Personnel Within Race/Ethnicity (Percent)							
	Occupational Code and Area	White	Black	Hispanic	Other			
0	Infantry, Gun Crews, and Seamanship Specialists	23.5	19.6	22.3	19.7			
1	Electronic Equipment Repairers	4.7	3.0	3.6	4.6			
2	Communications and Intelligence Specialists	5.1	3.7	4.2	4.2			
3	Medical and Dental Specialists	6.4	8.7	7.7	8.6			
4	Other Allied Specialists	2.9	2.3	2.3	2.1			
5	Functional Support and Administration	15.5	25.0	17.4	19.0			
6	Electrical/Mechanical Equipment Repairers	17.6	12.3	16.7	15.3			
7	Craftsmen	6.2	4.1	5.0	5.3			
8	Service and Supply Handlers	8.0	11.2	10.2	7.5			
9	Non-occupational*	10.4	10.1	10.5	13.9			
Tota	1	100.0	100.0	100.0	100.0			
* Non-occup	Columns may not add to total due to rounding. * Non-occupational includes patients, students, those with unassigned duties, and unknowns. Also see Appendix Table C-22 (Occupational Area by Component and Race/Ethnicity).							

Ta	Table 5.16. FY 1996 Occupational Areas of Selected Reserve Enlisted Personnel, by Gender (Percent)						
	Occupational Code and Area	Male	Female				
0	Infantry, Gun Crews, and Seamanship Specialists	24.9	8.0				
1	Electronic Equipment Repairers	4.7	2.0				
2	Communications and Intelligence Specialists	4.9	4.0				
3	Medical and Dental Specialists	5.4	16.7				
4	Other Allied Specialists	2.8	2.1				
5	Functional Support and Administration	13.7	40.2				
6	Electrical/Mechanical Equipment Repairers	18.3	5.3				
7	Craftsmen	6.3	1.9				
8	Service and Supply Handlers	8.9	7.6				
9	Non-occupational*	10.2	12.2				
	Total	100.0	100.0				

Columns may not add to total due to rounding.

The proportion of Selected Reserve women in technical and craftsmen occupations is relatively low, as illustrated in Table 5.16. Women are three times more likely than men to serve in medical and administrative areas. Because of the proportions of prior service accessions to the Selected Reserve, changes to the distribution of women among Selected Reserve occupations will depend to a considerable extent on the occupational preferences of female accessions; the number of Active Component women in "non-traditional" skills and their willingness to join a Selected Reserve unit upon separating from active duty; and the proportion of technical skill unit vacancies. The April 1993 policy⁷ to open more specialties and assignments to women resulted in significant new opportunities for women in both the Active and Reserve components. Comparisons between FY 1992 and FY 1994 showed changes in the proportion of women serving in infantry, gun crew, and seamanship specialties, from 3.7 to 8.9 percent. Despite a decline in 1995 for reasons that are not immediately apparent, the proportion of women was a respectable 8 percent in 1996. It will be important to monitor trends in the assignment of women to see if the 1993 policy change is bringing about the desired effect.

^{*} Non-occupational includes patients, students, those with unassigned duties, and unknowns.

Also see Appendix Tables C-21 (Occupational Area by Component and Gender) and C-22 (Occupational Area by Component and Race/Ethnicity).

Memorandum from Les Aspin, Secretary of Defense, Subject: Policy on the Assignment of Women in the Armed Forces, April 28, 1993.

Chapter 6

SELECTED RESERVE OFFICER ACCESSIONS AND OFFICER CORPS

This chapter describes demographic characteristics of Selected Reserve officer accessions and commissioned officers in FY 1996. The force drawdown continued in FY 1996 for Reserve officer accessions (from 16,073 in FY 1995 to 15,648 in FY 1996). The FY 1996 officer corps decreased by about 3 percent from FY 1995 (from 134,984 to 130,469). On the whole, however, the Selected Reserve officer corps of FY 1996 looks similar to the FY 1995 officer corps. Figure 6.1 shows the Reserve Component officer corps end-strengths for FYs 1974 to 1996. The USMCR again increased slightly in FY 1996 officer strength, while the other components continued to drop slightly in numbers, compared to their FY 1995 strengths.

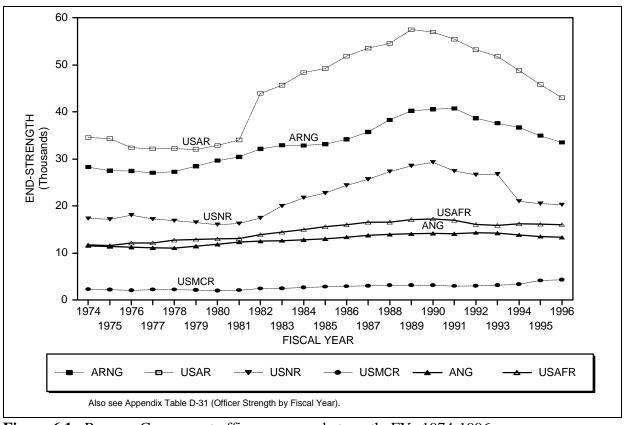


Figure 6.1. Reserve Component officer corps end-strength, FYs 1974-1996.

Table 6.1 compares the number and proportion of Reserve officer accessions with the officer corps. The ARNG and the USAR account for the largest proportion of Selected Reserve officers. The two Army components comprise 52 percent of Reserve officer accessions and 59 percent of Reserve officer strength.

6-1

Data are for commissioned officers; warrant officers are excluded. A brief look at Reserve Component warrant officers is provided in Appendix Tables C-34 and C-35.

Table 6.1. FY 1996 Selected Reserve Officer Accessions and Officer Corps End-Strength (Number and Percent)							
	Reserve Offic	cer Accessions	Reserve Off End-St	*			
Component	Number	Percent	Number	Percent			
Army National Guard	2,484	15.9	33,504	25.7			
Army Reserve	5,564	35.6	42,999	33.0			
Naval Reserve	3,589	22.9	20,283	15.5			
USMC Reserve	1,359	8.7	4,299	3.3			
Air National Guard	838	5.4	13,331	10.2			
Air Force Reserve	1,814	11.6	16,053	12.3			
Total 15,648 100.0 130,469 100.0							
Columns may not add to total due to round Also see Appendix Tables C-23 (Officer A	C	omponent) and C-24 (Offi	icers by Age and Compone	nt).			

Characteristics of Selected Reserve Officer Accessions and Officer Corps

Age. The differing missions and force structures of the Reserve Components affect the age composition of the officer corps as shown in Figure 6.2. The USAR and USAFR have the largest proportions of officers aged 40 and older (54 and 53 percent, respectively). Conversely, the ARNG and USMCR have the smallest proportions of officers 40 or older (33 and 37 percent, respectively). The ARNG and USAR have the greatest proportions of officers aged 29 and younger (22 and 11 percent, respectively).

Recruiting policies affect the age structure of the Selected Reserve officer corps. As in the Active Components, one might expect the USMCR to have a greater proportion of younger officers than the other Reserve Components. However, this is not the case. The USMCR's policy to recruit only officers with prior military service increases the age of its officers.

Race/Ethnicity. The percentages of FY 1996 Selected Reserve officer accessions and officer corps by race/ethnicity are shown in Table 6.2. The proportions of Black and Hispanic officer accessions in the Selected Reserve are comparable to the proportions in the Active Components (Blacks: Active - 8 percent, Reserve - 8 percent; Hispanics: Active - 4 percent, Reserve - 3 percent). In FY 1996, the Active Components accessed more new officers of "Other" race/ethnicity than the Selected Reserve (6 percent versus 4 percent), but the Reserve Components maintained the same proportion as the Active Component of "Others" in their officer corps (4 percent each).

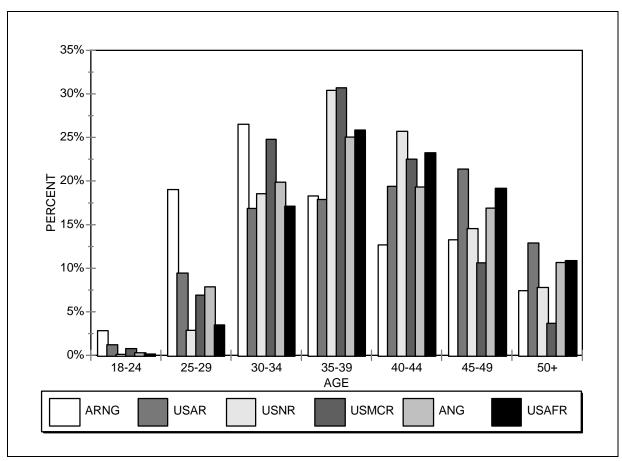


Figure 6.2. Percent of Selected Reserve officer corps by age group, FY 1996.

The Army Components of the Selected Reserve have the highest proportions of Black officers, while the USNR has the lowest. The Reserve Components differ slightly in the proportion of officers with Hispanic backgrounds. The ARNG has the largest proportion of Hispanic officers (4 percent), the USNR the smallest (2 percent). Hispanics comprise approximately 3 percent of the officer corps in each of the other Reserve Components.

Gender. Women comprise 19 percent of Selected Reserve officer accessions and 18 percent of the Selected Reserve officer corps, as shown in Table 6.3. The proportion of Selected Reserve female officer accessions is about the same as the Active Component (19 and 18 percent, respectively). However, the proportion of women in the Selected Reserve officer corps is larger than in the Active Component (18 and 14 percent, respectively), due to higher retention among female officers in the Reserve Components.

The impact of force structure and mission diversity is again reflected in the distribution of women officers among the Reserve Components. The proportion of female officers in the USMCR is 6 percent, while 24 percent of USAR and 25 percent of USAFR officers are female. Reasons for this divergence are discussed in the portion of this chapter dealing with the occupational assignment of officers.

Table 6.2.	Table 6.2. FY 1996 Selected Reserve Officer Accessions and Officer Corps, by Race/Ethnicity (Percent)							
Component	White	Black	Hispanic	Other	Total			
SELECTED RESERVE OFFICER ACCESSIONS								
Army National Guard	83.8	7.4	4.5	4.3	100.0			
Army Reserve	81.2	11.7	2.8	4.3	100.0			
Naval Reserve	91.4	3.6	1.8	3.2	100.0			
USMC Reserve	87.5	6.4	3.7	2.4	100.0			
Air National Guard	85.2	7.0	2.6	5.1	100.0			
Air Force Reserve	86.6	6.6	2.2	4.6	100.0			
Total DoD	85.3	7.9	2.9	4.0	100.0			
	SELECTE	RESERVE OF	FICER CORPS					
Army National Guard	85.7	7.5	4.2	2.6	100.0			
Army Reserve	78.4	13.3	3.4	4.9	100.0			
Naval Reserve	91.4	3.3	1.6	3.8	100.0			
USMC Reserve	91.0	4.5	2.4	2.2	100.0			
Air National Guard	88.2	4.5	2.8	4.5	100.0			
Air Force Reserve	88.3	5.6	2.4	3.7	100.0			
Total DoD	84.9	8.1	3.1	3.9	100.0			
Rows may not add to total due to ro Also see Appendix Table C-27 (Rac		nent).						

Table 6.3. FY	Table 6.3. FY 1996 Selected Reserve Female Officer Accessions and Officer Corps (Percent)											
	Army National GuardArmy ReserveNaval ReserveUSMC ReserveAir National GuardAir Force GuardDoD ReserveTotal											
Officer Accessions	10.2	24.4	17.9	5.7	19.3	27.7	19.2					
Officer Corps	9.4	24.4	16.9	5.5	13.4	24.6	17.7					
Also see Appendix Table C-2	5 (Gender by Co	emponent).										

Marital Status. In FY 1996, the proportion of Selected Reserve officer accessions and officers who were married was higher than for enlisted members (Table 6.4). As in the Active Component, more males were married than females. As detailed in Appendix Table C-26, the proportion of married male Selected Reserve officers (77 percent) is larger than the proportion of the male civilian college graduate labor force who are married (67 percent). However, the proportion of married female Selected Reserve officers (55 percent) is lower than for their comparable female civilian college graduate labor force who are married (62 percent).

Tab	ole 6.4. FY 19	96 Married Selected	l Reserve C	Officers and Enlisted	Members, b	y Gender,				
and Civilians (Percent)										
	Reserve	21-35 Year-Old	Reserve	Civilian						
	Officer	Civilian College	Officer	College Graduates	Reserve	18-49 Year Old				
Gender	Accessions	Graduates	Corps	in the Work Force	Enlisted	Civilians				
Male	60.6	49.6	77.3	67.3	54.1	58.4				
Female	44.2	55.4	55.4	62.2	37.2	55.8				
Total	57.5	52.6	73.4	64.9	51.7	57.2				

Also see Appendix Tables C-16 (Enlisted Members by Age, Marital Status, and Gender) and C-26 (Officers by Gender, Marital Status, and Component).

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File.

Source of Commission. Each Reserve Component applies its own selection procedures for officer candidates. Many officer accessions who transfer from an Active Component already possess at least a college degree. Officer candidates who do not have a degree undergo rigorous selection procedures, and must successfully complete an officer candidate or training school. For example, in FY 1996, 17 percent of ARNG officer accessions received their commissions through the ARNG Officer Candidate Schools (OCS) located in each state and territory; 30 percent of ANG officer accessions were commissioned through its Academy of Military Science (AMS) located in Tennessee (Table 6.5).

Table 6.5. FY 199	6 Source of	Commission	of Selected	l Reserve O	fficer Access	ions (Percer	nt)
Source of Commission	Army National Guard	Army Reserve	Naval Reserve	USMC Reserve	Air National Guard	Air Force Reserve	DoD Total
Academy	1.2	2.1	10.6	4.0	6.9	7.4	4.9
ROTC- Scholarship	9.2	3.4	13.4	0.0	5.0	10.8	7.3
ROTC- No Scholarship	21.7	11.9	2.8	11.0	15.8	16.4	12.0
OCS/OTS/PLC	4.2	2.9	21.0	85.1	12.8	17.5	16.6
ANG AMS/ARNG OCS	17.4	1.3	0.0	0.0	29.8	2.8	5.1
Direct Appointment	10.5	13.3	42.1	0.0	28.2	44.1	22.7
Other	34.4	0.5	6.3	0.0	1.6	1.1	7.3
Unknown	1.5	64.7	3.7	0.0	0.0	0.0	24.1
Total	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Columns may not add to total due to	_		1.0			<u> </u>	

Also see Appendix Table C-33 (Officers by Source of Commission and Component).

The variance among the Reserve Components in the sources of commission is evident in Table 6.5. In the USNR and USAFR, the largest source of commissions was through direct appointments. The overwhelming majority of USMCR officer accessions (85 percent) obtained their commissions through OCS or the Marine Corps Platoon Leader Class (PLC). PLC is a splittraining program where candidates normally attend officer training in the summers after their junior and senior years of college. The Army's components rely heavily on the Reserve Officers Training Corps (ROTC), primarily without scholarships; however, the proportion of officer accessions from this source decreased from FY 1995. Thirty-one percent of the FY 1996 ARNG officer accessions received their commissions from the ROTC, a slight drop (three percentage points) from FY 1995. Fifteen percent of the FY 1996 USAR officer accessions received their commissions from the ROTC, a more significant drop of nine percentage points from FY 1995. A small number of officer accessions are commissioned from other programs, primarily through the aviation cadet and aviation training programs.²

Education. Significant variance is present across components (Table 6.6) in the educational attainment of FY 1996 Reserve officer accessions and the officer corps. Eighty-six percent of officer accessions were at least college graduates (bachelor and/or advanced degrees). The USNR had the highest proportion of officer accessions with at least a college degree (99.8 percent). In the other components, the percentage of officer accessions with degrees ranged from 70 percent in the ARNG to 95 percent in the USMCR.

Table 6.6. FY 1996 Educa	tional Attain		ected Reser	ve Officer A	Accessions ar	ıd Officer C	orps				
Educational Attainment*	Army National Guard	Army Reserve	Naval Reserve	USMC Reserve	Air National Guard	Air Force Reserve	DoD Total				
	SELECTED RESERVE OFFICER ACCESSIONS										
Less than College Graduate	30.1	14.3	0.2	4.9	23.3	10.0	13.8				
College Graduate (B.A., B.S., etc.)	59.3	65.7	62.6	77.7	56.0	51.8	62.6				
Advance Degree (M.A., Ph.D., etc.)	10.6	20.0	37.1	17.5	20.7	38.2	23.6				
Total	100.0	100.0	100.0	100.0	100.0	100.0	100.0				
	SELECTI	ED RESERV	VE OFFICE	ER CORPS							
Less than College Graduate	22.7	12.9	0.1	2.0	6.4	3.8	11.5				
College Graduate (B.A., B.S., etc.)	58.4	52.8	60.2	71.2	65.5	49.7	56.9				
Advanced Degree (M.A., Ph.D., etc.)	18.9	34.3	39.7	26.9	28.1	46.5	31.6				
Total	100.0	100.0	100.0	100.0	100.0	100.0	100.0				
Columns may not add to total due to rour * Excludes unknowns. Also see Appendix Table C-28 (Education		nt).									

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For Reserve Component commissioned officer accessions, "other" sources of commission are defined as: Merchant Marine Academy, Aviation Cadet, and Aviation Training Program.

The proportion of Reserve Component officers with at least an undergraduate degree is higher than that of its officer accessions, particularly for the ANG. While 77 percent of ANG officer accessions have a college degree, the proportion of officers with college credentials rises to 94 percent.

Several factors help explain why more officers have college degrees than do officer accessions. A number of Selected Reserve accessions have college credits but have not yet earned a degree when they join the Selected Reserve. Because of Service emphasis on an educated officer corps, many individuals join to take advantage of educational opportunities and education financing (e.g., the Montgomery G.I. Bill), and many non-degreed officers complete their college education while serving in the Selected Reserve.

Representation Within Occupations. The distribution of officers across occupational areas is shown in Table 6.7 for both Active and Reserve Components. The largest proportions of Reserve Component officers (56 percent) and Active Component officers (57 percent) are assigned to tactical operations and health care positions. However, due to assigned missions, the Reserve Components have a smaller proportion than the Active Components in tactical operations (35 and 39 percent, respectively), but a greater proportion of officers in health care (22 and 19 percent, respectively).

Table 6.7. FY 1996 Occupational Areas of Active and Select	ed Reserve Officer (Corps (Percent)
Occupational Area	Active Components	Reserve Components
General Officers and Executives *	0.4	0.4
Tactical Operations	38.7	34.6
Intelligence	5.0	5.0
Engineering and Maintenance	11.2	9.2
Scientists and Professionals	5.0	6.2
Health Care	18.7	21.5
Administration	6.5	8.3
Supply, Procurement, and Allied Occupations	8.6	10.1
Non-Occupational**	5.9	4.6
Total	100.0	100.0

^{*} Calculations do not include 781 O-6 officers classified as general or executive officers by the Services (5 - ARNG, 2 - USAR, 322 - USMCR, 296 - ANG, and 156 - USAFR).

Non-occupational includes patients, students, those with unassigned duties, and unknowns.

Also see Appendix Tables C-31 (Occupational Area by Component) and B-28 (Occupational Area by Service).

Differences in occupational assignment among the Reserve Components are shown in Table 6.8. With the exception of the USAR and the USAFR, the largest proportion of officers in each component is in tactical operations. The ARNG and USMCR have the greatest proportions of officers in tactical operations (49 and 57 percent, respectively). The USAR and USAFR have the smallest proportions of officers in tactical operations (21 and 27 percent, respectively).

Table 6.8. C	ompariso	on of FY 1	1996 Occu	pational .	Area Dist	ribution o	of Officer	s,		
	by A	Active and	l Reserve	Compone	ent (Perce	ent)				
Active and Reserve		Occupational Area*								
Components	0**	1	2	3	4	5	6	7	8	
ARMY										
Active Component	0.5	39.5	6.7	9.7	4.0	22.0	5.9	10.1	1.7	
Army National Guard	0.5	48.6	2.4	8.3	3.6	11.1	6.7	10.0	8.8	
Army Reserve	0.3	20.6	4.5	8.8	8.9	30.9	9.2	12.5	4.3	
NAVY										
Active Component	0.4	38.6	3.9	9.0	4.0	20.4	5.0	5.7	13.1	
Naval Reserve	0.2	39.1	10.3	7.2	3.7	22.0	6.5	7.4	3.5	
MARINE CORPS										
Active Component	0.5	55.7	3.7	6.0	2.7	0.0	6.2	11.7	13.6	
USMC Reserve	0.3	57.3	4.4	6.7	5.5	0.0	8.0	15.6	2.3	
AIR FORCE										
Active Component	0.4	34.9	4.7	15.3	6.9	18.3	8.0	8.8	2.8	
Air National Guard	1.1	40.7	2.5	14.1	4.2	15.2	13.2	6.7	2.3	
USAF Reserve	0.5	26.7	7.4	11.4	9.2	28.3	7.3	8.7	0.5	

Rows may not add to total due to rounding.

Many Selected Reserve officers are health care professionals. The USAR and USAFR have the greatest proportion of officers in health care occupations (31 and 28 percent, respectively). Health care comprises the second largest percentage of officers in the ARNG, ANG, and USNR (11, 15, and 22 percent, respectively). There are relatively few Reserve officers in intelligence, science and professional, and administrative occupations.

Representation of women within occupations. The occupational assignments by gender of Selected Reserve officers are shown in Table 6.9. More than half (56 percent) of all female officers are assigned to health care positions and 14 percent to administration positions. As indicated in Appendix Table C-31, the assignment of women into officer occupational areas differs by component. Across the components, female officers serving in health care positions range from 35 percent in the ARNG to 63 percent in the USAR. Two percent of USAR female officers hold tactical operations positions compared to 8 percent in the ANG. As in the Selected Reserve enlisted force, reasons for this distribution include the differing missions of each component; the occupational preferences of female officers; the number of Active Component female officers possessing such skills who join a Selected Reserve unit after separation from active duty; the proportion of technical skill unit vacancies; and direct ground combat exclusion policies.

^{*} Occupational Area Codes: 0=General Officers, 1=Tactical Operations, 2=Intelligence, 3=Engineering and Maintenance, 4=Scientists and Professionals, 5=Health Care, 6=Administrators, 7=Supply, Procurement, and Allied, 8=Non-occupational.

^{**} Calculations do not include 781 O-6 officers classified as general or executive officers by the Services (5 - ARNG, 2 - USAR, 322 - USMCR, 296 - ANG, and 156 - USAFR).

Also see Appendix Tables B-28 (Occupational Area by Service and Gender) and C-30 (Occupational Area by Component).

Table 6.9. FY 1996 Occupational Areas of Se	lected Reserve Offic	er Corps, by Gende	r (Percent)
Occupational Area	Male	Female	Total
General Officers and Executives*	0.5	**	0.4
Tactical Operations	41.3	3.8	34.6
Intelligence	5.1	4.8	5.0
Engineering and Maintenance	9.9	6.0	9.2
Scientists and Professionals	6.9	3.0	6.2
Health Care	14.2	55.6	21.5
Administration	7.0	14.0	8.3
Supply, Procurement, and Allied Occupations	10.2	9.6	10.1
Non-Occupational***	4.9	3.3	4.6
Total	100.0	100.0	100.0

Columns may not add to total due to rounding.

Also see Appendix Table C-31 (Occupational Area by Component and Gender).

Representation of minorities within occupations. An overview of the distribution of Selected Reserve officers by race/ethnicity is provided in Table 6.10. More than half of Whites, Hispanics, and "Others" serve in either tactical operations or health care occupations. The largest proportions of White and Hispanic officers are in tactical operations (37 and 31 percent, respectively); the largest percentages of Black and "Other" racial category officers are in health care occupations (28 and 30 percent, respectively).

As detailed in Appendix Table C-32, there are race/ethnicity differences among Reserve Components by occupational areas. The most noticeable demonstration of these differences appears in tactical operations, where the greatest differences are in the ANG (42 percent of Whites compared to 19 percent of Blacks). In the health care occupations, the largest diversity is in the USAFR where 41 percent of "Other" racial categories, 43 percent of Blacks, and 32 percent of Hispanics serve in health care, compared to 27 percent of Whites.

^{*} Calculations do not include 764 male and 17 female O-6 officers classified as general or executive officers by the Services.

^{**} Less than one-tenth of one percent.

^{***} Non-occupational includes patients, students, those with unassigned duties, and unknowns.

Table 6.10. FY 1996 Occupational	Areas of Selec	ted Reserve C	Officer Corps, l	y Race/Ethnic	city (Percent)
Occupational Area	White	Black	Hispanic	Other	Total
General Officers and Executives*	0.5	0.2	0.4	0.3	0.4
Tactical Operations	36.6	19.2	31.4	27.2	34.6
Intelligence	5.3	2.4	4.0	4.7	5.0
Engineering and Maintenance	9.0	10.8	10.2	9.1	9.2
Scientists and Professionals	6.5	4.4	4.2	4.3	6.2
Health Care	20.6	27.7	22.1	29.5	21.5
Administration	7.7	13.6	10.2	7.5	8.3
Supply, Procurement, and Allied Occupations	9.5	16.6	12.8	8.4	10.1
Non-Occupational**	4.4	5.1	4.7	9.0	4.6
Total	100.0	100.0	100.0	100.0	100.0

Columns may not add to total due to rounding.

* Calculations do not include 755 White, 8 Black, 7 Hispanic, and 11 Other O-6 officers classified as general or executive officers by the

[&]quot;Non-occupational includes patients, students, those with unassigned duties, and unknowns. Also see Appendix Table C-32 (Occupational Areas by Component and Race/Ethnicity).

Chapter 7

SOCIOECONOMIC STATUS OF ENLISTED ACCESSIONS

Differing viewpoints on the socioeconomic status of accessions have been the basis for serious debates regarding the viability of the all-volunteer force. While the concern that the volunteer military would recruit primarily from the lower economic and social levels does not appear to be borne out, it is important to understand the socioeconomic composition of the military. This chapter reviews issues surrounding these aspects of the military and provides data on the social background of FY 1996 recruits.

Socioeconomic Status in Perspective

Imbalances in socioeconomic representation in the military often have been a controversial social and political issue.¹ In debate over the establishment of the volunteer force, opponents argued that it would lead to a military composed of those from poor and minority backgrounds, forced to turn to the military as an employer of last resort. Some critics anticipated that the consequences would be not only inequitable, but dangerous. They argued that by recruiting primarily from an underclass, the volunteer force would create a serious cleavage between the military and the rest of society.²

The belief that the enlisted military drew recruits primarily from lower socioeconomic groups was a major element in proposals for either a return to conscription or some form of national service program that would draw all classes into military or civilian service. The philosophical basis for these proposals was the conviction that all social classes should contribute their share to the national defense. A 1988 report by the Democratic Leadership Council stated, "We cannot ask the poor and under-privileged alone to defend us while our more fortunate sons and daughters take a free ride, forging ahead with their education and careers."

Many of the assertions about the class composition of the military have been based on impressions and anecdotes rather than on empirical data. Analysis of Vietnam era veterans indicated that individuals of high socioeconomic status comprised about half the proportion of draftees compared to their representation in the overall population.⁴ Three systematic analyses of the socioeconomic composition of accessions during the volunteer period suggest that little has

See, for example, Cooper, R.V.L., *Military Manpower and the All-Volunteer Force* (Santa Monica, CA: RAND Corporation, 1977).

See, for example, Janowitz, M., "The All Volunteer Military as a Socio-Political Problem," *Social Problems* (February 1975), pp. 432-449.

Democratic Leadership Council, *Citizenship and National Service: A Blueprint for Civic Enterprise* (Washington, DC: Author, May 1988), p. 25.

Boulanger, G., "Who Goes to War?" in A. Egendorf, C. Kadushin, R.S. Laufer, G. Rothbart, and L. Sloan (Eds.), Legacies of Vietnam: Comparative Adjustment of Veterans and Their Peers, Vol. 4. Long-term Stress Reactions: Some Causes, Consequences, and Naturally Occurring Support Systems (Washington, DC: U.S. Government Printing Office, 1981), pp. 494-515.

changed with the all-volunteer force. All found that members of the military tended to come from backgrounds that were somewhat lower in socioeconomic status than the U.S. average, but that the differences between the military and the comparison groups were relatively modest.⁵ These results have been confirmed in recent editions of this report, which portray a socioeconomic composition of enlisted accessions similar to the population as a whole, but with the top quartile of the population underrepresented.⁶ While the socioeconomic status of recruits is slightly lower than the general population, today's recruits have higher levels of education, measured aptitudes, and reading skills than their civilian counterparts.

Operation Desert Shield revived concerns that Blacks would bear a disproportionate share of fighting and dying in future wars. The Chairman of the House Committee on Armed Services stated, "The...Committee spent some considerable time on this [issue] and came to a rather surprising conclusion about it. It's not true." A related report concluded that the volunteer system provided quality enlistees; that minorities would not bear a much heavier burden of combat; and that a draft would neither be as fair nor produce a force as high in quality as the current system. The report indicated that a draft would lead to a less educated, less motivated, and less competent force, even though it might be more representative of the upper and lower social strata.

Defining Socioeconomic Status

Although the term "socioeconomic status" is used frequently, there is no general consensus regarding how to define and measure this construct. Often, measures cited in the literature are those of convenience or availability (e.g., race, zip code). In general, socioeconomic status is defined as an indicator of economic and social position.⁹

Research suggests that occupation is the best single indicator of socioeconomic position.¹⁰ However, including additional information, such as education and income, can increase explained variance in the measure of social class. In addition, different items may assess unique dimensions

See (1) Cooper, R.V.L., *Military Manpow*

See (1) Cooper, R.V.L., *Military Manpower and the All Volunteer Force* (Santa Monica, CA: RAND Corporation, 1977), pp. 223-250; (2) Fredland, J.E. and Little, R.D., *Socioeconomic Characteristics of the All Volunteer Force: Evidence from the National Longitudinal Survey, 1979* (Annapolis, MD: U.S. Naval Academy, 1982); (3) Fernandez, R.L., *Social Representation in the U.S. Military* (Washington, DC: Congressional Budget Office, October 1989).

See Population Representation in the Military Services, Fiscal Years 1991-1994.

Aspin, L., Chairman, House Committee on Armed Services, *The All Volunteer Force: Assessing Fairness and Facing the Future*, before the Association of the U. S. Army, Crystal City, VA, April 26, 1991.

Aspin, L., *All Volunteer: A Fair System, A Quality Force* (Washington, DC: Chairman, House Committee on Armed Services, April 26, 1991).

Stawarski, C.A. and Boesel, D., *Representation in the Military: Socioeconomic Status* (Alexandria, VA: Human Resources Research Organization, 1988).

Powers, M.G., "Measures of Socioeconomic Status: An Introduction," in M.G. Powers (Ed.), *Measures of Socioeconomic Status: Current Issues* (Boulder, CO: Westview, 1981), pp. 1-28.

of socioeconomic status, which together may represent the construct more completely.¹¹ The variables traditionally used to assess social standing are education, occupation, and income; additional measures include employment status, possessions, and presence of reading materials in the home.¹²

Measuring Socioeconomic Status

Socioeconomic representation has been included in the annual *Population Representation* in the *Military Services* since the FY 1986 report. However, there were no reliable socioeconomic data to report at that time. Available data included the zip code of a recruit's current address and associated statistics from census data. While this type of data is useful for demographic trend analysis and advertising and marketing analysis, it is not reliable for comparing socioeconomic representation in the military to that of the general population. For example, applicants and recruits may not come from the background indicated by the zip code for their current address (i.e., these individuals may move away from home to go to college or to work). ¹³

The Survey of Recruit Socioeconomic Backgrounds, first administered in March 1989, is currently administered on a continuing basis at recruit training centers. Participants answer questions about their parents' education, employment status, occupation, and home ownership. While income is a widely used measure of socioeconomic status, research provides evidence that recruit-aged youth are not accurate at estimating their parents' income. Therefore, home ownership is included as a proxy for income.

Several researchers have devised a summary statistic for socioeconomic status.¹⁵ The socioeconomic index (SEI), derived from predicted prestige scores based on levels of income and education within occupations, is one means of defining socioeconomic status. Stevens and Cho¹⁶ developed such scores for each 3-digit occupation code in the 1980 Census, revising earlier work by Duncan, and Featherman et al.¹⁷ More recently, this index has been revised by Hauser and

14 Ibid.

Nam, C.B. and Terrie, E.W., "Measurement of Socioeconomic Status from United States Census Data," in M.G. Powers (Ed.), *Measures of Socioeconomic Status: Current Issues* (Boulder, CO: Westview, 1981), pp. 29-42.

Department of Defense, *Population Representation in the Military Services: Fiscal Year 1986* (Washington, DC: Office of the Assistant Secretary of Defense [Force Management and Personnel], 1987).

¹³ Ibid.

Stevens, G. and Cho, J.H., "Socioeconomic Indices and the New 1980 Census Occupational Classification Scheme," *Social Science Research*, *14* (1985), pp. 142-168.

¹⁶ Ibid.

See Duncan, O.D., "A Socioeconomic Index for All Occupations," in A.J. Reiss, Jr. (Ed.), *Occupations and Social Status* (New York: Free Press, 1981), pp. 139-161; Featherman, D.L., Jones, F.L., and Hauser, R.M., "Assumptions of Social Mobility Research in the U.S.: The Case of Occupational Status," *Social Science Research*, 4 (1985), pp. 329-360.

Warren¹⁸ to incorporate prestige ratings from the General Social Survey conducted by the National Opinion Research Center, ¹⁹ as well as occupational income and education data from the 1990 Census. This report uses a version of the SEI that incorporates income and educational data about both males and females; it is termed the Total Socioeconomic Index (TSEI). TSEI scores for recruits can be calculated using parental occupational information reported in the Survey of Recruit Socioeconomic Backgrounds. For the civilian population, the TSEI can be calculated from information included in the Current Population Survey, conducted by the Bureau of the Census.

In FY 1996, the Survey of Recruit Socioeconomic Backgrounds was given to both active duty and Reserve Component recruits without prior military experience. Approximately 14,700 active duty and 3,500 Reserve Component enlisted accessions provided information on the marital status, education, employment, and occupation of their parents.²⁰ The survey requested information on the parents with whom the recruit was last living, whether they were biological parents, stepparents, or other legal guardians. Throughout this discussion, these will be referred to as "recruit or DoD parents."

For civilians, similar information is collected by the Bureau of the Census. measures include marital status, highest level of education, home ownership, employment status, and occupation. For comparison, information is provided for parents of civilian youth between the ages of 14 and 21, inclusive, who were living at home. These data are taken from the Current Population Survey (CPS), an ongoing survey conducted by the Bureau of the Census for the Bureau of Labor Statistics.²¹ They will be referred to as "CPS parents."

Comparisons between DoD and CPS parents should be tempered by the fact that the DoD group does not include officer accessions. Since Active Component officer accessions represent nearly 7 percent of total Active Component accessions, adding officer socioeconomic measures could produce a moderate change in the overall DoD results. However, for most of the variables reported in this section, including officer data would produce little change in the reported values, because the civilian and military distributions are quite similar. Specific areas in which adding officer data might change the comparisons will be noted in the following discussion.

Hauser, R.M. and Warren, J.R. Socioeconomic Indexes for Occupations: A Review, Update, and Critique (Madison, WI: Center for Demography and Ecology, June 1996).

Nakao, K. and Treas, J., "Updating Occupational Prestige and Socioeconomic Scores: How the New Measures Measure Up," in P. Marsden (Ed.), Sociological Methodology, 1994 (Washington, DC: American Sociological Association, 1994), pp. 1-72.

Navy recruits saying that they were in the TARS program were counted as active duty recruits.

To facilitate comparison between the military and civilian data sets, the CPS data were weighted to match the military data in terms of age. CPS sample weights were ratio-adjusted to age distributions, in 5-year intervals, of recruits' parents. Consequently, the adjusted CPS data contain the same percentage of parents in a specific gender and age group (e.g., male parents age 40-44) as the military data set. When sample sizes are large, small differences in magnitude can be statistically significant. For comparisons between DoD and CPS parents, any difference greater than about one percentage point is statistically significant; the comparable figure for comparisons between Services or between active duty and Reserve Components is 3 percent.

Socioeconomic Status of Enlisted Accessions and Civilians

The remainder of this chapter presents the results of the 1996 recruit survey and civilian comparison data from the CPS. These data provide several measures of socioeconomic status, including the SEI scores.

Family Status. The Survey of Recruit Socioeconomic Backgrounds asks respondents to indicate the people who were in their household when they last lived with their parents, stepparents, or guardians. Nearly 69 percent of accessions indicated that they lived with both father and mother, compared with 74 percent of CPS households (Table 7.1). Those who lived with one parent were approximately four times more likely to live with their mother than with their father. Air Force accessions are more likely to come from two-parent families than accessions from other Services. The percentage of active duty Air Force accessions living with two parents (74 percent) is larger than the DoD active duty average (69 percent), and roughly the same value as that for CPS households. There were no differences of consequence among the other Services, nor between active duty and Reserve Component accessions.

Table 7.1. Parents in Family of FY 1996 NPS Recruits, by Service, with Civilian Comparison Group (Percent)											
		Active Co	omponent	DoD S	ubtotal	То	tal				
Adults at Home	Army	Navy	Marine Corps	Air Force	Active Duty	Guard/ Reserve	DoD	CPS			
Father, Step- father, or Male Guardian	6.9	7.2	8.0	5.8	7.0	6.6	6.9	4.8			
Mother, Step- mother, or Female Guardian	25.7	24.3	23.8	20.0	24.0	25.2	24.3	21.4			
Both	67.4	68.5	68.2	74.2	69.0	68.3	68.8	73.8			
Source: Civilian data fro	m Bureau of La	bor Statistics C	Current Populati	on Survey File,	October 1995	- September 19	96.				

Education. CPS fathers are somewhat better educated than DoD fathers (Table 7.2). The CPS fathers are more likely to have graduated from college (27 percent for CPS and 23 percent for DoD) than DoD fathers, while DoD fathers are slightly more prevalent in each of the other educational categories. This overall pattern does not hold for mothers; the educational distributions of CPS and DoD mothers are roughly equivalent.

For both DoD and CPS parents, fathers are somewhat more educated than mothers. This difference is reflected in the greater percentage of college graduates among fathers (23 percent for DoD and 27 percent for CPS) than among mothers (18 percent for DoD and 21 percent for CPS). Mothers, on the other hand, are more likely than fathers to be a high school graduate or to have some college. Mothers and fathers in both the DoD and the CPS groups are equally likely to have less than a high school diploma.

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For purposes of this discussion, the term "father" represents either a biological father, a step-father, or other male guardian, and the term "mother" represents either a biological mother, a step-mother, or other female guardian.

Table 7.2. Education of Parents of FY 1996 NPS Recruits, by Gender and Service, with Civilian Comparison Group (Percent at Each Education Level)											
		Active C	omponent		DoD S	Subtotal	Total				
Highest Level of Education	Army	Navy	Marine Corps	Air Force	Active Duty	Guard/ Reserve	DoD	CPS			
FATHERS											
Less than HS Graduate	18.6	16.2	19.0	12.0	16.8	18.2	17.2	15.9			
HS Graduate	32.5	31.8	34.4	33.3	32.9	30.9	32.4	31.0			
Some College (No 4-Yr. Degree)	27.2	28.2	24.2	31.1	27.6	27.0	27.5	25.7			
College Graduate*	21.7	23.8	22.4	23.6	22.7	23.9	23.0	27.4			
			MOT	HERS							
Less than HS Graduate	19.1	15.8	20.1	12.1	17.2	17.7	17.3	15.4			
HS Graduate	35.2	36.1	35.2	38.0	36.0	33.0	35.3	36.0			
Some College (No 4-Yr. Degree)	29.0	28.7	26.4	31.6	28.9	29.6	29.1	28.0			
College Graduate*	16.7	19.4	18.3	18.3	18.0	19.8	18.4	20.6			

Columns may not add to 100 percent due to rounding.

Differences in parent education among the active duty Military Services are greater in some respects than the differences between DoD and CPS parents. Parents of Air Force accessions have the most advanced educational credentials. Both Air Force fathers and mothers are more likely to have at least a high school diploma (88 percent for both fathers and mothers) than the overall active duty average (83 percent for both fathers and mothers). They are also more likely to have attended or graduated college (55 percent for fathers and 50 percent for mothers) than the active duty average (50 percent for fathers and 47 percent for mothers). On the other hand, parents of Marine Corps accessions are less likely to have attended or graduated from college (47 percent for fathers and 45 percent for mothers) than the active duty average, although the difference for mothers is small. There are no differences of note in parent education between parents of active duty and Reserve Component accessions.

The socioeconomic status of children and adolescents is closely related to mothers' education, fathers' education, average family income, and fathers' occupational status. Analysis of data collected for the *Profile of American Youth* study showed that mothers' education

^{*} College graduate includes "greater than college graduate" level.

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, October 1995 - September 1996.

approximated the effects of all four variables.²³ Thus, the measure of recruit mothers' education becomes important as an indicator of high-quality recruits. Approximately 18 percent of recruit mothers earned a college degree or better; an additional 29 percent accrued some college credits.

Home Ownership. Both CPS mothers and fathers are more likely to own their home than DoD parents (Table 7.3). On the other hand, CPS parents are less likely than DoD parents to have housing arrangements other than buying or renting. This arrangement is very rare among CPS parents, but occurs for roughly 5 percent of DoD parents. Although there are no differences between the parents of Active and Reserve Component accessions, within the active duty Service categories both mothers and fathers are more likely to own their home if their child enlisted in the Air Force rather than one of the other Services. Finally, both DoD and CPS fathers are more likely to own their home than mothers, who are more likely to rent.

Table 7.3. Home Ownership Status of Parents of FY 1996 NPS Recruits, by Gender and Service, with Civilian Comparison Group (Percent)											
		Active Co	omponent		DoD S	Subtotal	To	otal			
Residence	Army Navy Marine Air Active Guard/ Corps Force Duty Reserve					DoD	CPS				
FATHERS											
Own	75.2	76.2	76.4	79.6	76.5	77.6	76.7	83.1			
Rent	19.7	18.9	18.1	15.4	18.4	17.1	18.1	15.9			
Other	5.1	4.9	5.5	5.0	5.1	5.3	5.1	1.1			
			N	10THERS							
Own	70.2	70.6	71.2	74.8	71.3	71.0	71.2	76.8			
Rent	24.9	24.6	23.3	20.7	23.8	24.1	23.9	22.0			
Other	4.9										
Cells may not sum Source: Civilian o			tics Current Pop	ulation Survey F	File, October 199	95- September 1990	б.				

Employment Status. Table 7.4 reports, by Service, the rates of fathers and mothers who are employed. In the CPS, the civilian labor force is defined as all employed and unemployed civilians 16 years and over.²⁴ Unemployed, however, is limited to those civilians who made a specific effort to find a job within the past four weeks. All other persons are "not in the labor force." For this report, civilian comparison employment computations are based on all parents in the non-institutional population, including those not in the labor force.²⁵ The three employment

Office of the Assistant Secretary of Defense (Manpower, Reserve Affairs, and Logistics), Profile of American Youth: 1980 Nationwide Administration of the Armed Services Vocational Aptitude Battery (Washington, DC: March 1982), pp. 40-42.

See Bureau of the Census, Statistical Abstract of the United States: 1992 (Washington, DC: U.S. Government Printing Office, 1992), p. 378, for a detailed explanation of labor force employment categories and the component parts of each category.

categories (employed, unemployed, not in the labor force) are included because recruits' parents represent the total population, not just the defined "labor force."

DoD recruit mothers are somewhat more likely to be employed than CPS mothers (77 percent for DoD mothers and 72 percent for CPS mothers). Fathers are more likely to be employed than mothers, but there are no differences in employment between CPS and DoD fathers (88 percent and 89 percent of CPS and DoD fathers, respectively, are employed). Employment rates are very similar across Services and components.

Table 7.4. Employed Parents of FY 1996 NPS Recruits, by Gender and Service, with Civilian Comparison Group (Percent)											
	Active Component DoD Subtotal Total										
Gender of Parent	Army	Navy	Marine Corps	Air Force	Active Duty	Guard/ Reserve	DoD	CPS			
Male	88.7	89.0	88.9	90.4	89.1	88.6	89.0	87.6			
Female	75.2	77.8	76.6	78.5	76.7	75.7	76.5	72.2			
DoD percentages of Source: Civilian of					File, October 199	5 - September 199	96.				

Occupation.²⁷ Table 7.5 compares the occupations of recruit and CPS parents. Although there is considerable similarity between the occupations held by DoD parents and those held by CPS parents, the data show that DoD parents are underrepresented in certain high-status occupations. Both DoD fathers and mothers are less likely to have either executive, administrative, and managerial occupations, or professional occupations. In addition, DoD fathers are underrepresented in sales occupations. On the other hand, DoD fathers are more likely than CPS fathers to have occupations involving precision production, craft and repair, or transportation. DoD mothers are more likely than their CPS counterparts to be in service occupations. Finally, both DoD fathers and mothers are more likely to be in the military than CPS parents.²⁸

Approximately 7 percent of recruits' fathers, 15 percent of recruits' mothers, 10 percent of CPS fathers, and 26 percent of CPS mothers were reported as "not in the labor force."

The recruit survey asks recruits whether the parent is currently working at a paid job, in a business, or on a farm, while the CPS asks whether the individual was employed in the last week. Thus, comparisons of employment rates from the two data sets must be interpreted with caution.

To determine occupation, recruits provided open-ended descriptions of their parents' jobs. CPS respondents answered similarly about their own primary occupation. The descriptions were manually coded to 3-digit Census occupation codes, which were then collapsed into 13 major Census categories.

Differences in the number of parents in the military are due, at least in part, to differences in the way these occupations are coded in the military and civilian surveys. In the CPS data, an occupation is assigned a military code only if the military job cannot be classified in another occupational category. In the DoD data, all parents in the military are assigned a military occupational code.

Table 7.5. Parents of FY 1996 NPS Recruits in Each Occupational Category, by Gender and Component, with Civilian Comparison Group (Percent)						
Occupation*	Fathers			Mothers		
	Active	Reserve	CPS	Active	Reserve	CPS
Executive, Administration, & Managerial	14.2	13.2	18.1	9.6	8.2	12.6
Professional	8.5	10.9	13.6	15.2	18.0	18.8
Technicians & Related Services	3.5	3.9	2.4	3.7	3.8	3.3
Sales	7.0	7.3	10.6	10.5	10.2	9.9
Clerical & Administrative Support	4.4	4.0	4.6	28.0	25.0	25.9
Protective Services	4.3	4.2	2.7	1.0	1.0	0.5
Other Service Occupations	4.1	3.8	4.4	18.9	20.7	16.1
Farming, Forestry, & Fishing	3.2	3.5	4.2	0.9	1.1	1.5
Precision Production, Craft, & Repair	27.4	26.1	20.9	2.9	3.0	2.5
Machine Operators	5.8	6.7	7.3	5.3	5.2	6.2
Transportation	11.0	9.9	7.5	1.5	1.4	1.0
Handlers, Helpers, Laborers	3.5	3.7	3.7	2.1	2.2	1.7
Military	3.2	2.9	**	0.4	0.4	**

Columns may not sum to 100 percent due to rounding.

Source: Civilian data from Bureau of Labor Statistics Current Population Survey File, October 1995 - September 1996.

There are few differences between the occupations of Active and Reserve Component parents. Reserve component parents are slightly more likely to have professional jobs than their active duty counterparts, while active duty mothers are more likely to have clerical and administrative support occupations than Reserve Component mothers.

Socioeconomic Index Scores. Socioeconomic index scores reflecting the education, income, and prestige associated with different occupations were computed from responses to DoD and CPS surveys. We used an index developed by Hauser and Warren, ²⁹ based on occupational prestige ratings obtained in 1989, ³⁰ and characteristics of the workforce measured in

Hauser, R.M. and Warren, J.R. *Socioeconomic Indexes for Occupations: A Review, Update, and Critique* (Madison, WI: Center for Demography and Ecology, October 1996).

^{*} Those not classified (17.1 percent of male parents and 28.0 percent of female parents) are excluded.

^{**} Less than one-tenth of one percent.

Nakao, K. and Treas, J., "Updating Occupational Prestige and Socioeconomic Scores: How the New Measures Measure Up," in P. Marsden (Ed.), *Sociological Methodology*, 1994 (Washington, DC: American Sociological Association, 1994), pp. 1-72.

the 1990 Census. Although separate indices exist for males and females, we used the Total Socioeconomic Index (TSEI), following the recommendations of the index developers. The 1990 Census made several changes in the occupational codes. These codes were translated to the earlier occupational coding system used in the 1980 Census.

The occupational data in Table 7.5 show that DoD parents are underrepresented in certain high-prestige occupational categories, such as executive and professional occupations. Socioeconomic index scores summarize the differences in prestige between occupations, as assessed by the education required and the earnings provided. Each occupational category includes a variety of jobs with different levels of prestige. The socioeconomic indices are based on individual occupations, so that a certain range of index values includes occupations of similar prestige across different occupational areas.

The TSEI scores range from 7 to 81 for both DoD and CPS fathers. Figure 7.1 shows the distribution of TSEI scores for active duty, Reserve Component, and CPS fathers. Both Active and Reserve Component fathers are overrepresented in three of the lowest four TSEI categories. Furthermore, DoD fathers are underrepresented in nine of the highest 10 categories. The highest four categories represent only 4 percent of the CPS population and 1 percent of the DoD population.

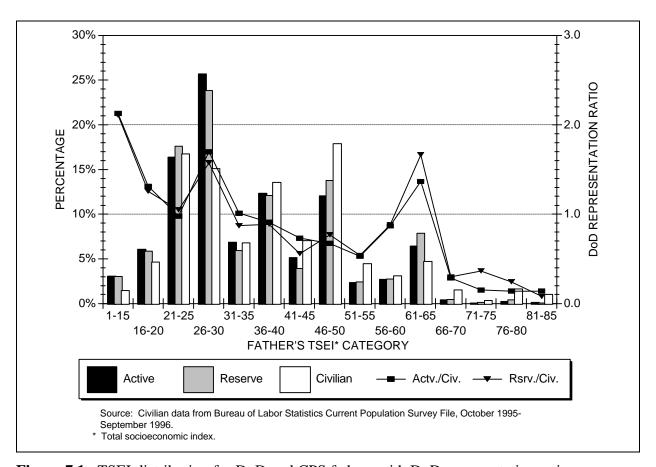


Figure 7.1. TSEI distribution for DoD and CPS fathers with DoD representation ratio.

The lines in Figure 7.1 are the active duty and Reserve representation ratios for the TSEI ranges. That is, each line shows the ratio of the percentage of DoD fathers (either active duty or Reserve Component) in the range to the percentage of CPS fathers in the range. A representation ratio of greater than 1.0 for any TSEI category indicates a greater proportion of DoD parents in the category, compared to CPS parents, while a ratio of less than 1.0 indicates fewer DoD parents in the category, compared to CPS parents. The magnitude of the representation ratio indicates the extent to which the DoD and CPS distributions differ.

The representation ratios for active duty and Reserve Component fathers are nearly identical; consequently, they will be described together. DoD fathers are overrepresented in the lowest two TSEI categories. This range of scores includes low-status service occupations, as well as some machine operators. The range of TSEI scores from 26 to 30 includes about 10 percent more of the population of DoD fathers (25 percent), than it does of the population of CPS fathers (15 percent), for a representation ratio of 1.7. About half of this difference is due to two occupations that are substantially more prevalent among DoD fathers than among CPS fathers, general office clerks and other commodity sales workers. DoD fathers are also overrepresented in one of the higher TSEI ranges (61-65). Examination of this category indicates that the difference is due almost entirely to one occupation, registered nurses, which includes more than 5 percent of DoD fathers, but only 0.2 percent of CPS fathers.

With the exception of the range from 61 to 65, DoD fathers are underrepresented in the TSEI categories greater than 35. The average representation ratio in the highest four TSEI categories is 0.2, indicating that these high-status occupations are five times more prevalent among CPS fathers than they are among DoD fathers. However, since these occupations represent only 4 percent of the distribution of TSEI among CPS fathers, differences in representation in this range have only a small impact on the overall characteristics of enlisted accessions. Furthermore, individuals from the higher TSEI range may be entering the officer corps, which would increase the representation of DoD fathers in these high-status occupations.

Mothers' TSEI scores range from 7 to 81 for both DoD and CPS mothers. As shown in Figure 7.2, there is a relatively close match in the distribution of TSEI categories between DoD and CPS mothers. The results for active duty and Reserve Component mothers are similar, and will be discussed together. DoD mothers are underrepresented in the range of TSEI from 51 to 60. This difference represents the lower prevalence of elementary school teachers and several administrative occupations among DoD mothers, compared to CPS mothers. DoD mothers are also underrepresented in the range of TSEI greater than 65, but this range accounts for less than 2 percent of CPS mothers, so differences there are relatively unimportant.

Although both DoD mothers and fathers are underrepresented in high-status occupations, as measured by the TSEI scales, these occupations represent only a small portion of the overall TSEI distribution in the general population. Figure 7.3 shows the representation of DoD parents from each quartile of the general population. As the quartiles divide CPS parents into equal fourths with regard to TSEI, DoD parents would also be equally divided among the quartiles if they were represented equally at all levels of TSEI. Figure 7.3 agrees with the previous figures in showing that DoD parents are underrepresented in the top of the CPS distribution. However, the pattern of this difference varies between active duty and Reserve Component parents, as well as with the gender of the parent.

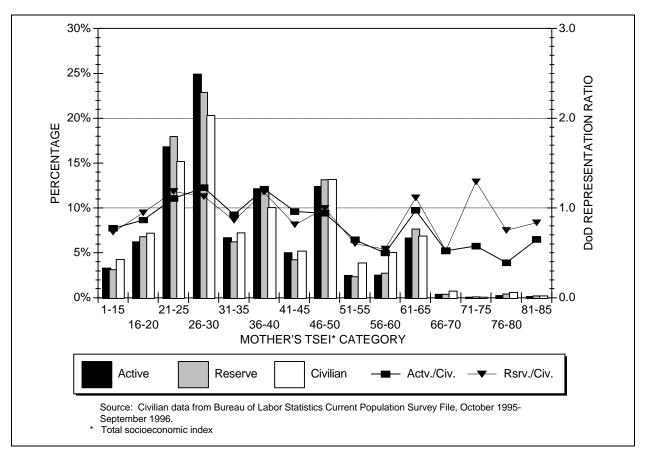


Figure 7.2. TSEI distribution for DoD and CPS mothers with DoD representation ratio.

Active duty fathers show the biggest deviation from the CPS occupational status distribution. Approximately 60 percent of active duty fathers are from the lower half of the TSEI distribution; the remaining 40 percent are divided evenly between the third and fourth quartile. Reserve Component fathers show a similar tendency to come from the lower half of the TSEI distribution, and low representation from the third quartile. However, their representation in the top quartile of the TSEI distribution is roughly proportional to the CPS distribution.

The distribution of TSEI scores for DoD mothers tends to be closer to the CPS than that for fathers. Active duty mothers are underrepresented in the fourth quartile of the CPS distribution, but only slightly overrepresented in the other three quartiles. Reserve Components are fairly represented in all quartiles, although there is a slight tendency of these women to be in the lower half of the distribution (54 percent).

In summary, enlisted accessions come from all socioeconomic levels. However, there is a tendency for accessions to come from families in the lower half of the status distribution. These differences are expressed in the occupations of the parents of accessions, as well as discrepancies in education and home ownership. No systematic differences were discovered between active duty and Reserve Component accessions. Including officer accessions in the analysis would

probably increase the representation of higher social strata among military accessions, but would not eliminate differences between DoD and CPS parents.

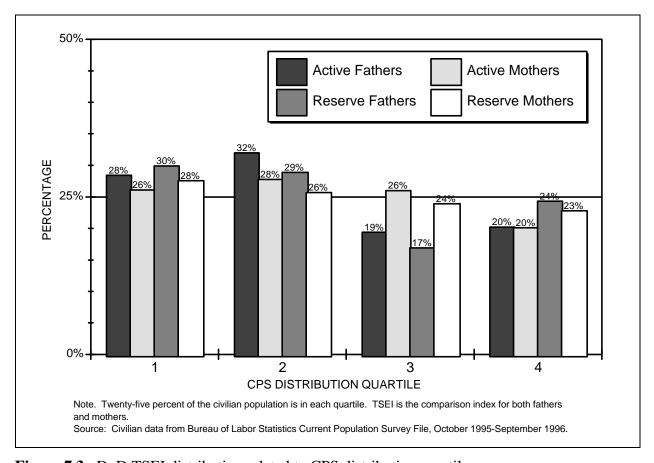


Figure 7.3. DoD TSEI distribution related to CPS distribution quartiles.

Chapter 8

REPRESENTATION AND PARTICIPATION

Military representation is in decline. No, not in terms of the proportion of women or racial/ethnic minorities. The preceding chapters attest to the quality and diversity of the total force and its components. Rather, representation is receding in a broader sense. As the military becomes smaller, there are fewer veterans within the national population. This phenomenon is germane to recruiting and social representation, as well as to civil-military relations in general. Although military service may never be an all-popular career choice, it must be a visible and viable option to past, present, and future generations.

The Military Career Path

Maintaining the modern military is no small task. Despite the reduction of the Total Force size to approximately 2.4 million members, recruiting and retention remain formidable. Almost 200,000 new enlisted members and about 15,000 new officers must be recruited annually for the Active Components. In addition, Selected Reservists are drawn from seasoned veterans who have left active duty and supplemented with a smaller cadre of new, inexperienced members. Successful recruiting requires attracting sufficient numbers of available, interested, qualified, and quality recruits. Furthermore, experienced, stable, and motivated members must be retained for the career force.

While the image of the military as an employer of last resort is a bit harsh, this regimented institution with its hardships and risks is hardly for everyone. Many might think of the Services as a good job for someone *else*, but not for them or their children. For youth in transition from high school to adulthood, career decisions, particularly for those not immediately bound for college, are unfocused and uncertain, if not volatile.¹ Entry into a military career path takes incentives and coaxing from recruiters and advertising and requires support from family and friends. As the veteran population declines and the "right-sized" military provides for fewer future veterans, there are fewer fathers and friends to impart knowledge and endorse the profession of arms as an option, and enlistments are expected to be affected adversely.²

Aside from the winnowing of knowledgeable influencers, other factors may hamper an affirmative enlistment decision on the part of today's "Generation X." With regard to young adults entering the workforce, there are laments not only about skill deficiencies but also about incongruent attitudes. They are the internet children of divorce who have participated in unstructured learning environments and witnessed the effects of corporate layoffs on their baby

Berkowitz, S.G., Perry, S., Giambo, P., Wilson, M., and Lehnus, J.D., *An In-Depth Study of Military Propensity: Follow-Up Interviews with 1995 Youth Attitude Tracking Study Respondents* (Arlington, VA: Defense Manpower Data Center, February 1997).

See Boyer, A. and Schmitz, E., "Socio-Demographics and Military Recruiting: The Role of Veterans," in *Youth Attitudes Toward Military Service in the Post-Cold War Era: Selected Papers Presented at the International Military Testing Association*, San Antonio, TX, 1996 (DMDC Report No. 97-001).

boomer predecessors, who are now courted for dead-end jobs in the service sector. As such, Generation X is characterized as an eclectic conglomeration of independent, impatient, temporary, or nomadic workers who eschew organizational commitment.³ For the most part, such attributes are at odds with the discipline, drill, and danger inherent in the military lifestyle. Spontaneity is not prized and casually calling in sick or quitting are far from the norm.

Just who chooses to serve and why? Aside from family tradition or extensive contact with former or current military members, interviews with youth suggest that such a choice is related, in great part, to social class and college aspirations. For the most part, relatively affluent college-bound youth show little taste for the military, especially its enlisted ranks. At the other end of the spectrum, the economically and academically disadvantaged may be attracted to the military but such would-be applicants may not qualify for service. Failure to graduate from high school, poor academic achievement, personal and family constraints, as well as the toll of crime and drugs, reduce the pool of qualified and available candidates. The best bets in terms of recruiting are working class youth who either are not college bound or are looking for the means to obtain further education.⁴

Those with more restricted opportunities, but who are otherwise qualified, are more likely than others to participate in the military. Some are willing to overlook the barriers to enlistment as they seek to escape their limited environments, bad neighborhoods, and dead-end jobs. The military is more of a passive fall-back position than an active career choice. Minorities in particular tend to fit this participation pattern.⁵

With today's booming economy and in the face of stiff competition from the civilian sector, Defense must struggle to maintain its benefits and broadcast the opportunities it offers in this "peacetime" yet often deployed force. Declining propensity, especially notable among Blacks, and reluctance to serve call to mind that attention to quality-of-life and equitable treatment for all Servicemembers is vital. Satisfied members are important to retention and more likely to affiliate with the Selected Reserve. Further, well-treated present and departing Service men and women act as role models and aids to recruiting.

Learning from the Past and Looking Toward the Future

The zealous participation of minorities and the inclusion of women in increasing proportions are key to the success of the modern volunteer force. Such soldiers, sailors, marines, and airmen contribute not only to end-strength requirements but to quality as well. Opening the

See Filipczak, B., "It's Just a Job: Generation X at Work, " *Training* (April, 1994), pp. 21-27; and Hall, M.A., "Playing Their Strengths: The Hows and Whys of Generation X, " *Campus Activities Programming* (December 1995), pp. 47-53.

⁴ See Berkowitz, S.G., Perry, S., Giambo, P., Wilson, M., and Lehnus, J.D., *An In-Depth Study of Military Propensity: Follow-Up Interviews with 1995 Youth Attitude Tracking Study Respondents* (Arlington, VA: Defense Manpower Data Center, February 1997).

Owens, T. J., "Where Do We Go from Here? Post-High School Choices of American Men," *Youth & Society*, Vol. 23, No. 4, June 1992, pp. 452-477.

military's ranks to increasing proportions of women and minorities is not enough. To counter the disruptive aspects of service life and address the concerns of its diverse members with varying family patterns, an array of family, community, and transition programs and services are required in addition to meeting fundamental pay, housing, and health care needs. Beyond these basics, commitment to a diverse force calls for more than reporting group proportions. These statistics should guide concerted and continuing efforts to monitor and evaluate assignment progress and prospects, and career progression even after separation.

Although veterans are a declining presence in society, minorities and women comprise increasing subgroups and thus are likely to constitute a critical recruiting link. Personnel plans, policies, and programs aimed at fair treatment may strengthen this link as the military continues to look to young women and minorities to make the military a career. Representation must continue in both directions. Qualified citizens with a myriad of characteristics must be represented as enlisted personnel, commissioned officers, warrant officers, on active duty and in the Selected Reserve alike. In turn, these military members and veterans are needed to continue the flow through the personnel pipeline.

Press accounts of alleged sexual harassment and other affronts to diversity seem incongruent with the military's equal opportunity reputation. Public scrutiny should not detract from awareness of the Services' accomplishments, but should signal that obstacles still exist for women, minorities, and family members. Furthermore, attention to unresolved issues should serve as a catalyst for further progress toward equal opportunity and fair treatment. Clearly, military personnel are no longer overwhelmingly single young White men marching off to the "typical" war. Minorities, women, and men and women with family ties and responsibilities are called upon to deploy for various training and operational missions. And, as part of a leaner force in an unpredictable global environment, the pace or tempo is ever increasing.

The smaller military is still a large employer that must attract youth of requisite quantity and quality. Although a military career is not for everyone, the continued success of volunteer recruiting requires continuous participation by all segments of society to fill vital roles and serve their country with honor, courage, and commitment. In response to such sacrifice, Defense must do more than watch recruiting statistics. The commitment to diversity must reach beyond numerical inclusion and proportional representation of women and minorities. Equal opportunity and diversity are critical human values that our nation seeks to protect and defend.